

FINANCIAL TIMES

Europe's Business Newspaper

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D8523A

Spain calls for 3-year wage and dividend curbs

The Spanish government has asked unions and employers to accept a three-year incomes policy that would freeze both wages and dividends to shareholders next year and only permit small rises in 1995 and 1996.

The proposals are similar to an initiative rejected by the unions in 1991, but have added urgency as Spain's economy sinks further into recession and unemployment is at record levels. Page 12

Clinton sees more cuts: President Bill Clinton said the compromise budget deal, involving a planned \$496bn reduction in the deficit over five years, was "just the beginning, not the end". Page 3: Slow growth set to continue. Page 3

Bosnian leaders called to talks: International mediators summoned Slobodan Milosevic, Serbia's president, and Franjo Tudjman, his Croat counterpart, back to Geneva in an effort to salvage the Bosnian peace talks. The move appears to be aimed at exerting pressure on Bosnia's president Alija Izetbegovic to rejoin the process. Page 12

Sell-off planned for 1994: UK industry ministers want to sell the bulk of British Coal by as early as next July in a privatisation process that is likely to break it up into at least two separate companies. Page 6

Creditanstalt-Bankverein, Austria's second largest bank, has achieved a substantial recovery in profit in the first half and plans to sell off most of its substantial industrial holdings. In last year's group balance sheet, the value of its investment portfolio was Sch21.3bn (\$2.02bn). Page 13

Montedison, Italian chemicals group implicated in the political corruption scandal, has obtained permission from a Milan court to sequester up to L500bn (\$311m) in assets from six former senior managers and members of the Ferruzzi family which controls it. Page 12

Christopher optimistic over Mideast talks: US secretary of state Warren Christopher (left) appeared to support Israel's view that the US-arranged ceasefire which ended Israel's bombardment of southern Lebanon could advance stalled bilateral peace talks, with Syria and Lebanon. "The fighting in Lebanon... was a reminder



of how urgent our task is and how real are the enemies of peace," he said after meeting Israeli prime minister Yitzhak Rabin. Page 4

Technology group sold: London's City University, in an unprecedented deal for a British university, sold a technology company subsidiary to its staff for £27m (\$40m). Page 6

Standard Bank Investment Corporation: A sharp increase in the asset base and a lower tax rate helped South Africa's leading banking group, to increase earnings per share 37 per cent, to 335 cents, in the six months to June. Page 14

Japanese apology promised: Japan will seek a reconciliation with its neighbours by making a clear apology for aggression during the second world war and compensating victims, said Tsutomu Hata, who is likely to become deputy prime minister in Japan's new government. Page 4

Roussel-Uclaf, one of France's largest chemicals companies, announced a strong increase in net profits for the first half of the year to FF470m (\$81m) and forecast full-year net profits would be between 15 per cent and 20 per cent higher than the 1992 result. Page 15

'Green benefits' from cordons: The Corporation of London put forward environmental arguments to support its proposal that the anti-terrorist security cordon around the financial heart of the City should be made permanent, saying it had reduced car traffic and pollution. Page 6; Maximum security, minimum loss, Page 6

Action on treaties threatened: President Clinton's airlines commission is recommending a tough response to governments which violate their aviation treaties with the US. Page 4

Search for oil: Israel's National Oil Company intends to raise \$12m to drill for oil on the Golan Heights, captured by Israel from Syria in 1967 and now at the centre of their peace talks.

Lahore bombs injure 20: More than 20 people were hurt when three bomb blasts rocked Lahore in central Pakistan.

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,945.0 (+3.3)	New York headline	5,102
Yield	3.8	London	1,502
FT-SE Eurotrack 100	1,261.48 (+0.00)	Paris	1,504.5 (1,488)
FT-SE All-Share	1,438.52 (+0.15)	Frankfurt	2,595 (2,555)
Nikkei	20,357.64 (+14.11)	Madrid	5,84 (5,952)
New York Composite	3,561.63 (+14.11)	Stockholm	2,28 (2,237)
Dow Jones Ind Ave	3,561.63 (+14.11)	Oslo	197 (19.5)
S&P Composite	498.05 (+0.50)	Index	91.4 (91.4)
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3.1/4	New York headline	1,706
3-mo Treas Bill Yld	3.137%	London	1,706
Long Bond	6.532%	Paris	1,502
Yield	6.532%	Frankfurt	1,502
LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo Interbank	5.75% (same)	Brent 15-day (Sep)	\$16.5 (16.75)
Libor 12m bill future: Sep 1993 (Sep1993)		Oil	
Oil		New York Crude (Aug)	\$403.4 (403.5)
		London	\$403.5 (403.25)
		Tokyo close Y 104.35	

Austria	Sch30	Germany	DM100	Italy	Lira100	Spain	Ptas100	Sri Lanka	Rs100
Bahrain	Dh120	Greece	Dr100	Mexico	Ms100	Singapore	S\$100	Sri Lanka	Rs100
Belgium	Bfr100	Hungary	Hfl100	Netherlands	Fl100	South Africa	R100	Sri Lanka	Rs100
Bulgaria	Lev200	Ireland	Ir£100	Norway	Nkr100	Sweden	Skr100	Sri Lanka	Rs100
Croatia	Kuna100	Israel	Sheq100	Poland	Zlot100	Switzerland	Sfr100	Sri Lanka	Rs100
Czech Rep	Kcs100	Italy	Lira100	Portugal	Esc100	Taiwan	Nt\$100	Sri Lanka	Rs100
Denmark	Dkr100	Japan	Yen100	Romania	Lei100	Turkey	Lira100	Sri Lanka	Rs100
Egypt	E£100	South Korea	Won100	Slovakia	Skr100	Ukraine	Hryvnia100	Sri Lanka	Rs100
Finland	Fmk100	Latvia	Lats100	Slovenia	Tolar100	USA	Doll100	Sri Lanka	Rs100
France	FFr100	Lithuania	Litas100	Slovenia	Tolar100	USA	Doll100	Sri Lanka	Rs100

Cut in repo rate corrects D-Mark's appreciation against EC currencies

Bundesbank acts on short-term lending

By James Blitz, Economics Staff

THE BUNDESBANK yesterday helped to restore order to foreign exchange markets by cutting the cost of short-term lending to commercial banks.

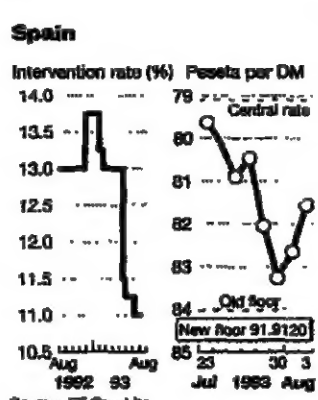
The action helped correct the D-Mark's appreciation against other European currencies after relaxation of the exchange rate mechanism's rules on Monday.

The German central bank's decision to cut its repo rate by 0.15 percentage points to 6.90 per cent was the third surprise that it has given financial markets in less than a week, and was followed by a sharp appreciation in the value of the French franc.

The action also helped several currencies, including the French franc, the Danish krone and the Spanish peseta, to rise against the D-Mark after suffering sharp falls in recent days.

The Bundesbank's move could not prevent several European governments from continuing to express concern that their currencies might suffer sharp depreciation in the wake of Monday's momentous transformation of the ERM, and from taking protective measures in financial markets.

Denmark continued to defend the krone by keeping its money



market interest rates high.

At one stage yesterday, the interest rate for borrowing krone overnight was 250 per cent, with one-month interest rates remaining at 25 per cent throughout the day. These interest rates helped the D-Mark to appreciate to a London close of Dkr3.9750 against the D-Mark, having been as low as Dkr4.0467 at one stage.

The Belgian authorities intervened in currency markets for the second consecutive day, running, buying the Belgian franc, as the currency came under a modest speculative attack from currency dealers and fell to its



Joining forces: German finance minister Theo Waigel (left) jokes with his French counterpart Edmond Alphandery before their meeting to quell talk of a rift between the two countries.

lowest point yet in this crisis. The Belgian government could not be concerned that the fracturing of its link with the D-Mark will highlight fundamental economic problems, including a national government debt level that is estimated at 130 per cent of GDP.

There was no indication from the French authorities about when they might cut interest rates, an opportunity which has been created by the widening of the franc's permitted fluctuation against the D-Mark in the ERM. European governments may be unwilling to cut rates, risking

currency depreciation, until they have improved the level of central bank reserves. Those will have been badly depleted by the intervention to support their currencies last week.

The Bank of Spain, however, may have encouraged other central banks to ease monetary policy in the near term, by cutting interest rates and seeing the peseta move sharply higher against the D-Mark.

After the repo rate was cut from 11 per cent to 10% per cent, the peseta rallied to a London close of Ptas81.45 to the D-Mark, having been at Ptas83.17 at

the start of trading. Strong speculation about a base-rate cut in the UK continued to affect sterling markets, with long-dated gilts rising by 1/4 of a per cent on the day.

The cost of borrowing overnight funds from German banks has tumbled by about 1/4 of a percentage point since last Friday.

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France and Germany close ranks on ERM

By Alice Rawsthorn in Paris

MR THEO WAIGEL, the German finance minister, and Mr Edmond Alphandery, his French counterpart, joined forces yesterday to quell talk of a Franco-German rift over the crisis in the European exchange rate mechanism.

The two ministers, who were meeting in Paris together with their central bank chiefs for a session of the Franco-German economic council, both stressed that they regarded Monday's decision by European Community finance ministers to widen the trading bands for ERM currencies as a temporary measure.

Mr Alphandery, whose government's franc fort policy of maintaining a strong link between the franc and the German D-Mark is

now under severe strain, described the Brussels agreement as "an imaginative, but temporary" solution which would be reviewed by another meeting of the Franco-German economic council in the autumn.

Mr Waigel also stressed the "temporary" nature of Sunday's decision and predicted that the ERM bands were likely to be narrowed before the end of the year.

Both ministers were at pains to claim that relations between France and Germany, far from weakening, had been strengthened by the crisis. Mr Waigel, who last month abruptly cancelled a meeting with Mr Alphandery following controversy in Germany over remarks by the French minister concerning the

franc's performance, said the EC could not have reached the "excellent solution" without France's co-operation.

"I want to lay to rest all these rumours about the so-called deterioration in Franco-German relations... I can testify that during this period of tension on the markets, the Franco-German couple once again proved its solidity," said Mr Alphandery.

Their comments followed Monday's admission by Mr Edmond Alphandery, the French prime minister, that the Brussels negotiations had been strained. According to one authoritative report in Paris, the Brussels talks were twice imperilled by disagreements between the two countries.

Mr Alphandery, who had appeared apprehensive on Mon-

day at Mr Balladur's press conference, seemed more confident yesterday. The council meeting was carefully stage-managed and both ministers faced the battery of television cameras with resolute smiles.

Mr Alphandery said there was evidence that France was emerging from recession and that the economy stabilised in the second quarter after two successive

quarters of decline. "The worst is already behind us in France, as it is in Germany," he said.

Meanwhile Mr Helmut Schlesinger, Bundesbank president, tried to assuage concern about the impact of the D-Mark's rise on the German economy by stressing that fluctuations in the ERM currencies, including the D-Mark, had been relatively slight since the Brussels decision.

GM spurns VW chief's attempt to defuse quarrel

By Christopher Parkes in Frankfurt

MR FERDINAND PICH, Volkswagen chairman, has suffered a further setback in his attempts to defuse the company's row with General Motors.

Following Mr Pich's attempts to initiate contacts with GM last week, Mr Jack Smith, president of the US car group, informed Mr Pich in a letter received yesterday that all future communications on the affair should be in writing and with Mr David Herman, chairman of Adam Opel, GM's German subsidiary.

Meanwhile, the first cracks have appeared in the VW supervisory board's hitherto solid backing for Mr José Ignacio López de Arriortúa, former purchasing chief at GM and now VW production director.

Mr Klaus Volkert, who represents the workforce on the board which oversees and appoints top management, said if charges against Mr López seemed likely, he would withdraw his support.

Mr Herman has told Mr Pich he must publicly withdraw insinuations that Opel could have tampered with evidence in the industrial spying case which has wrecked relations between the two concerns. Withdrawal was a condition of further contacts, Mr Herman said on Monday night.

Late last week, a day after he made a series of outspoken attacks on GM, Mr Pich's public relations team revealed that he had telephoned Mr Smith with the aim of opening talks.

GM officials, kept unaware by the "initiative" - they were unable to contact Mr Smith, who was away on leave - have now used it to try to force Mr Pich into a corner.

The VW chief has been under intense pressure from the Bonn government and colleagues in German industry to seek conciliation after his outspoken statements last week, which were widely seen as damaging Germany's reputation.

Mr Pich said last week he regarded the confrontation

Continued on Page 12
Pich qualifies profits target, Page 15

PolyGram to buy Motown record company for \$301m

By Michael Skapinker, Leisure Industries Correspondent

POLYGRAM, the Dutch-controlled music group, is to pay \$301m for Motown, the US record label which gave the world Diana Ross, Lionel Richie, the Four Tops, Smokey Robinson and a host of other black stars.

The acquisition gives PolyGram, which has its headquarters in London, copyright over 30,000 Motown albums, including such hits as Marvin Gaye's "I heard it through the Grapevine", Stevie Wonder's "You Are the Sunshine of My Life", the Temptations' "Papa was a Rollin' Stone" and the Supremes' "Stop in the Name of Love".

PolyGram is financing the deal through the issue of 10m new shares, with a total value at yesterday's close of £1.595m. Philips, the Dutch electronics group which controls PolyGram, will not take up any shares. Its stake in PolyGram will fall from 79.4 per cent to 75 per cent.

Mr Alain Lévy, PolyGram's chief executive, said he hoped to exploit the Motown name through merchandise sales. Other possibilities which Poly-

Gram might consider are restaurants and theme parks carrying the Motown name.

Mr Lévy said these attractions would be run by licensees rather than by PolyGram. He said: "We don't intend to become Disney." Following financial difficulties experienced by Euro Disney, near Paris, Mr Lévy said he thought any Motown theme parks would be based in the US.

Mr Berry Gordy, who founded Motown in Detroit in 1959, will become chairman emeritus of the label. Mr Jherri Bushy, Motown's chief executive since 1988, will

retain his position. Mr Lévy said he had no intention of moving Motown from its headquarters in Los Angeles. He said Motown would retain its creative independence, adding: "I will leave it to be American."

Motown's current artists still include Diana Ross and Stevie Wonder, along with new acts such as Johnny Gill and Boyz II Men, whose album Cooleyhighharmony has sold more than 6m copies.

Boston Ventures, a private investment group which specialises in media companies, has owned Motown for the last five years.

It appointed PolyGram its exclusive US distributor in September 1989, and its licensee for the rest of the world in January 1992. Mr Lévy said both agreements were due to end in just over a year. "After that the company would have been available to everyone and I thought it better to make a pre-emptive offer," he said.



NIGEL WAS DREAMING ABOUT THE MAINFRAME AGAIN

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THE ERM: TAKING STOCK

Economists bewildered by Bundesbank rate cut

By Andrew Fisher in Frankfurt

THE BUNDESBANK yesterday further cut the securities repurchase (repo) rate as a prelude to mopping up excess liquidity generated by last week's unprecedented currency turbulence.

As with several recent actions of the German central bank, economists expressed some bewilderment at its decision to lower the repo rate to 6.80 per cent.

Last week, the Bundesbank caused chaos in the currency markets by failing to follow up a cut in the repo rate from 7.15 to 6.95 per cent with a cut in the discount rate. After its council meeting on Thursday it did announce a cut in the Lombard rate by half a point to 7.75, a move which failed to appease markets.

Mr Klaus Baader, European economist at UBS Global Research in London, said the bank's move yesterday was "a surprise". He said he found it curious that the bank had not seen fit to lower the discount rate last Thursday - as expected in financial markets - but was now ready to cut a rate which it regarded as more important.

Mr Helmut Schlesinger, president of the Bundesbank, said on Monday that the repo rate was more relevant to monetary policy than the discount rate because it affected a monthly volume of funds three times as large at DM150bn (£58.3bn). Repos are used by banks for 14-day refinancing, though the Bundesbank also requested bids on 28-day variable rate repos.

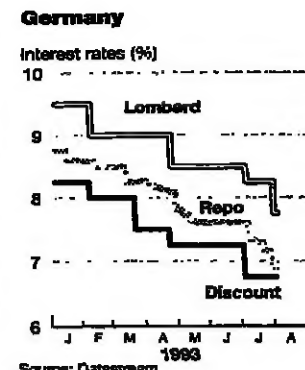
At Monday's news confer-

ence in Bonn, Mr Schlesinger said the repo rate had come down by around three points since last September. The latest reduction, affecting funds allocated at today's tender, puts the repo unusually close to the discount rate level.

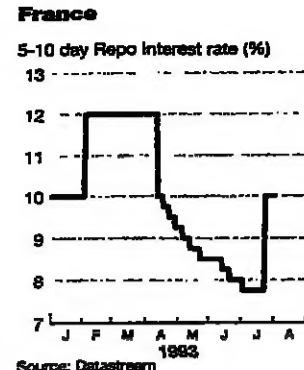
Some DM75bn of funds comes up for renewal today. But the Bundesbank is expected to reduce its allocation of new funds sharply - perhaps by some DM25bn - in order to drain liquidity after the inflows caused by support for the French franc.

Money market rates fell yesterday as funds generated by the intervention came on to the market. Call money was traded at around 6.5 per cent, down from just below 7 per cent on Monday.

Mr Johann Wilhelm Gaddum, a Bundesbank director,



Source: Datastream



Source: Datastream

said on Friday the bank would not act to stop money market rates falling below the 6.75 per cent discount rate if intervention in the European monetary system led to a flood of liquidity.

The Bundesbank must neutralise this inflow to minimise the impact on money supply and thus on inflation, both of which are still growing faster than it likes. For this reason it has been reluctant to cut off-

cial interest rates faster. John Riddling in Paris adds: The signals from the French bond and money markets suggest that investors are cautious about the prospect of rapid interest rate cuts by the French government.

The markets have taken their lead from statements by Mr Edouard Balladur, prime minister, and by Mr Edmond Alphandery, economy minister, that the government would not rush into interest rate cuts and that the stability of the franc remains a priority.

Economists in Paris said the first step towards a reduction in interest rates would be the reintroduction of 5-10 day borrowing facilities, suspended last week in an attempt to bolster the French financial authorities' defence of the franc. The 5-10 day rates were

replaced by an overnight borrowing facility, the rate of which was raised from 7.75 per cent to 10 per cent.

"I think we could see 5-10 day borrowing reintroduced by the beginning of next week at a rate of 7.75 per cent" said Ms Marie-Owens Thomsen, international economist at Midland Global Markets.

But most economists felt the government would not move to cut the official intervention rate - which sets the floor for money market interest rates - from its current level of 6.75 per cent until the franc shows signs that it has stabilised following the widening of exchange rate fluctuation bands on Monday.

The message from the bond markets reflected this view. Four-year government bonds, for example, saw yields

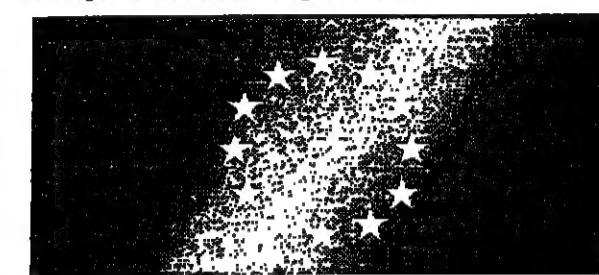
increase by about 14 basis points to about 5.82 per cent, reflecting a more cautious outlook on reduced borrowing costs.

In the money markets, overnight borrowing rates remained relatively stable at between 11 and 13 per cent, sharply down on last week's peak of almost 40 per cent at the height of the assault on the franc. One month and three month rates were about 9 per cent and 7.5 per cent respectively.

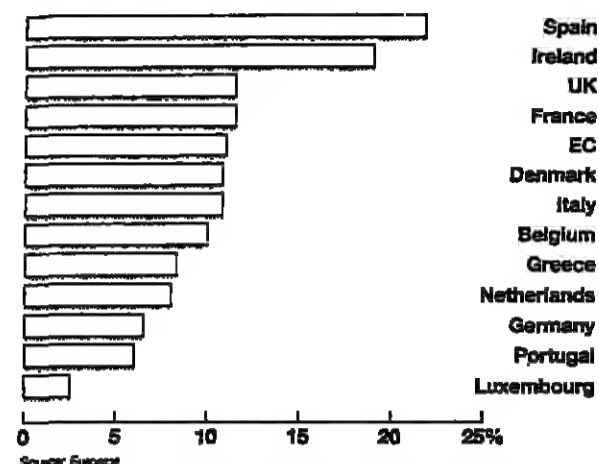
The bond futures market, however, indicated expectations that French interest rates will ultimately fall. The Paris Interbank Offer Rate futures contracts show that the markets are anticipating three-month interest rates of just over 6 per cent in September and 5.2 per cent in December.

EC ECONOMIES - THE OPPORTUNITIES AND RISKS

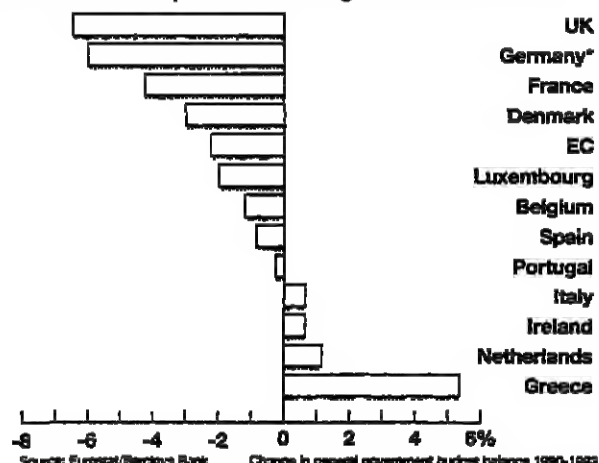
Europe's economic priorities



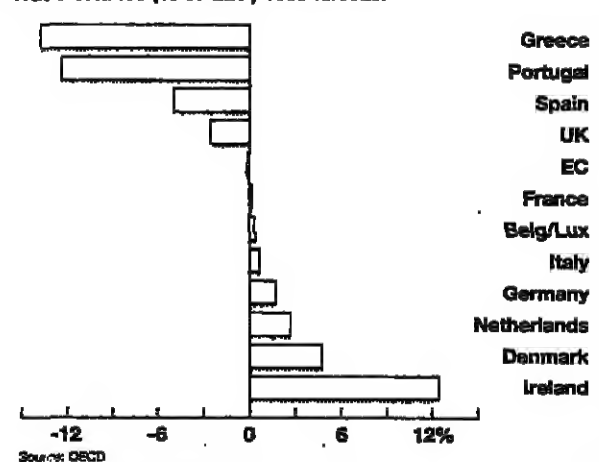
Unemployment rates 1993 forecast



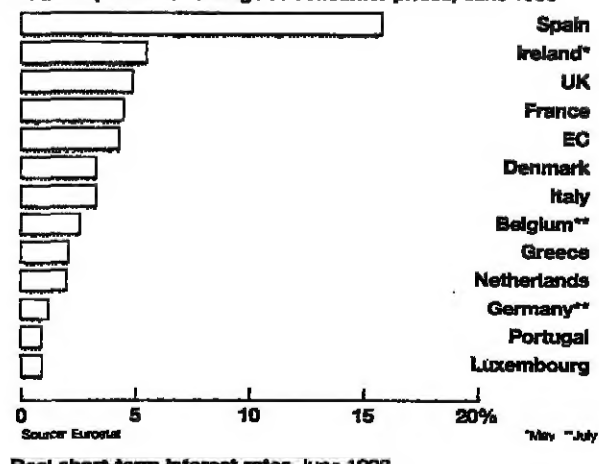
Deterioration/Improvement in budget deficit as % of GDP



Trade balance (% of GDP) 1993 forecast



Inflation (annual % change in consumer prices) June 1993



Real short-term interest rates June 1993

BELGIUM/LUXEMBOURG

Belgium has long prided itself on being a member of the "hard-core" club built around the D-Mark, writes Lionel Barber. But the explosion in the ERM could be a mild plus for the Belgian economy which remains stuck in recession. Sixty per cent of Belgian GDP comes from

DENMARK

When Mr Erik Hoffmeyer, Danish central bank governor, explained on Monday why the krone had been subject to speculative attacks, although "fundamentally it is the soundest economy in Europe" - he referred to the country's large foreign debt, accumulated in the

FRANCE

Prime Minister Edouard Balladur might be loath to admit it, but the demise of his treasured *franc fort* policy may be exactly what the sluggish economy needs, writes Alice Rawsthorn. For two years the economy has been burdened by high real inter-

GERMANY

In the words of Mr Günter Rexrodt, German economics minister, the weekend shakeout offers a "breathing space". That will allow Bonn and the Bundesbank to concentrate on the country's most intractable problems: the inter-related issues of the control of public spending and inflation, writes Christopher Parkes.

GREECE

The temptation for political leaders, as the timetable for monetary union appears to recede, is to relax the effort for fiscal virtue and go back to bad old ways, writes Kate Hope. As the only EC state never an ERM member, Greece has stayed on the

IRELAND

Any easing of Irish monetary policy is considered unlikely, despite the punt's much greater freedom of movement, writes Tina Coone. The government's main concern is maintaining investor confidence in the punt - around 30 per cent

ITALY

After sitting out the recent turmoil, Italy's politicians are assessing the impact of wider margins for the economy, writes Haig Simonian. The lira has floated since last September's devaluation and suspension from the ERM. That has given exporters a competitive advantage; the lira

NETHERLANDS

The continued link to the DM in the old 2.5 per cent band is seen as vindicating "strong guilder" policies of the past decade, writes Ronald van de Krol. The Netherlands expects low inflation by maintaining the

PORTUGAL

"We shall carry on as if nothing had happened," was how Mr Miguel Beza, central bank governor, reacted, writes Peter Wise. He was making clear he thought the government should maintain a stable currency, a tight monetary policy and rein in budget spending to maintain

SPAIN

Yesterday was a happy day for Spanish officials watching the peseta's performance following the ERM shake-up and an early morning cut in the Bank of Spain's benchmark intervention rate, from 11 per cent to 10.5, writes Peter Bruce. It rose strongly against the D-Mark, igniting hopes that it could withstand further

UNITED KINGDOM

The unwinding of the ERM is likely to give Britain the opportunity to cut interest rates earlier and deeper than expected, writes Emma Tucker. Although the base lending rate has dropped from 10 per cent to 8 per cent since September when sterling was forced out of the mechanism, many

exporters, and 75 per cent of those exports are within the EC. If the new ERM flexibility spells lower interest rates and a pick-up in EC growth, Belgium will benefit.

Luxembourg, which has a currency union with Belgium, would also benefit from lower interest rates. But this prospect must be offset against the disappointment of being excluded

1970s and 1980s, writes Hilary Barnes. Past policy failures explain why the government and the central bank have strongly resisted a devaluation and why there has been little pressure for one from exporters. Denmark committed itself to a strong krone policy in 1982 after a period of high inflation, frequent devaluations, a large central

est rates depressing consumer spending and industrial investment. Until last autumn companies could count on export growth to compensate for poor domestic demand, but exports have been hit by the franc's strength since last September's currency crisis. France has since slid into recession. Interest rates have fallen since the

On balance any further loss of competitiveness due to the D-Mark's appreciating against currencies in its main customer countries - notably France - is expected to be short-lived and relatively unimportant. What is important is that manufacturing industry, largely re-equipped during the late eighties and the unification boom, is well-armed to respond more quickly than competitors to any

sidelines. Yesterday, central bank officials made clear that policy would not change: the drachma will continue to depreciate slowly against the Ecu; the target for the year is about 6 per cent.

To the government's relief the annual inflation rate of around 18 per cent has enabled it to postpone the drachma's entry to the ERM, due to

of Irish gilts are held overseas - and preventing the value of foreign borrowings rising any higher than the present level of around £11bn (£10.4bn).

According to the finance ministry, the punt will be pegged to a trade-weighted index of currencies, mainly sterling, the D-Mark and

is now more than 22 per cent below its pre-devaluation level against the D-Mark.

The new ERM bands could cost Italy some competitiveness against countries with weaker currencies, such as France. Exports have been one of the few bright spots in an otherwise gloomy economy overshadowed by domestic recession. Unem-

link, although it will probably try to lower interest rates independently of the Bundesbank. This may be small consolation, however, to Dutch companies which could lose exports because of the effective devaluation of other EC currencies. However, 30 per cent of Dutch exports go to

the fight against inflation. Mr Jorge Braga de Macedo, finance minister, agreed, with a laconic "global economic policy remains the same".

Most economists believe the ERM changes will benefit Portugal in the short term but could bring difficulties in the medium to long term. One leading bank's chief economist saw greater scope to reduce high

cuts later in the year. The authorities will be cautious in cutting rates and the ERM adjustment is no guarantee of further falls, nor of improvements in unemployment or the country's widening deficits. But by taking the heat off the peseta, the new ERM rules enable economic managers to turn from the constant threat of monetary turmoil and to begin

economists argue that the economy, on its way out of recession, would benefit from further monetary easing. The Treasury may choose to cut rates to cap the rise in sterling that is expected to follow an easing of interest rates across Europe. This would help keep the pound competitive, but might prompt nervousness at the Treasury and Bank of England about

from the German-Dutch bilateral agreement to maintain the D-Mark/guilder parity. Luxembourg's commitment to price stability is the key to its appeal as a financial centre.

Belgium's big economic problem is the public debt, roughly equivalent to 135 per cent of national output. The deficit has been the subject of tense negotiations within Belgium's fragile

government budget deficit and persistent large deficits on the current account of the balance of payments under a succession of Social Democratic party governments. Considerable political capital was invested in the strong krone policy, which brought gradual dividends with lower inflation (under one per cent over the past 12 months)

conservatives took over in March, with the Bank of France's official intervention rate tumbling from 9.1 per cent to 6.75. But these were not enough to improve domestic demand, or to curb unemployment which hit a record 13.8m, or 11.6 per cent, in June.

The decision to widen the ERM bands should enable the government

upturn in demand. But unemployment will probably continue to rise as industry counters recession and its built-in structural problems.

The weekend decisions removed the need to support weak ERM currencies, one source of distortion in German money supply. According to the central bank's calculations, above-target growth in M3 is a sure indicator of a future increase in

happen as soon as inflation dropped to 10 per cent. With the new margins the drachma could join, in theory, but a senior banker said yesterday: "One major reason for joining was that the disinflationary effect would increase confidence in Greek monetary policy. But with a potential swing of 30 per cent, that's no longer the case."

the US dollar. A policy review is planned in six months. "At all costs we will be aiming to squeeze out inflation," said a spokesman.

Restraining public sector borrowing and pay will continue to have high priority. Irish interest rates are now at a 30 year low. "If there is a consensus in Europe that

employment reached 13.6 per cent in the first quarter, up from 11.3 per cent a year earlier, and redundancies are accelerating, notably among small- and medium-sized businesses.

Last month, the Bank of Italy cut the discount rate to 9 per cent, the lowest level since 1976, but industrialists are pressing for further cuts.

The lower lira has had a negative

Germany. Short term, Dutch exporters will be at a disadvantage, raising the prospect of an acceleration in unemployment.

Many companies must now choose between accepting a loss in market share or trimming profit margins to retain business overseas, says

short-term interest rates. This would stimulate greater corporate investment, helping the economy out of recession more quickly. Escudo devaluation would also help exports.

But economists fear inflation will again start to pick up from the fourth quarter, when the target is an annual average of 6.7 per cent.

The lifting of the immediate threat

putting policies in place to help pull the country out of recession. Deeper interest rate cuts will probably depend on government success in negotiations with unions and employers on an emergency incomes policy and the extent to which it is prepared to cut social spending. Wages growth has become increasingly isolated as the prime cause of a stubborn 4.9 per cent

inflation. At present, inflation rises from low interest rates and a weak exchange rate are minimal. The headline inflation rate of 1.3 per cent is the lowest for 30 years with upward pressure on prices extremely weak after two years of recession.

The possibility of lower interest rates, combined with stronger exports in a faster growing Europe, would

coalition government this past week. The discussions produced a commitment to cut BF733bn (£520m) from next year's public spending plans. Officials acknowledge the talks are critical to persuading financial markets that their faith in Belgium's *franc fort* policy remains justified.

The need for new credibility has grown after the central abandoned,

and, from 1989, a surplus on the current account.

When the Social Democrats returned to power at the head of a coalition government in January after more than 10 years in opposition it was vital that they showed there would be no return to the pre-1982 policies. They saw off a speculative attack on the krone

to cut rates more aggressively. The franc's relatively robust performance for the past two days suggests it should be able to avoid a dramatic decline. Broker James Capel expects the official intervention rate to fall to 4 per cent by the year's end.

This should help to cut companies' financial costs. Exporters ought to

inflation, expected to average 4 per cent this year and 3.5 in 1994.

The biggest danger to money supply is state borrowing to fill gaps in government budgets caused mainly by the need for transfers to support the eastern Länder. The government is committed to federal spending cuts of DM25m (£3.7m) next year, and while the Bundesbank is reluctant to increase the pressure publicly, it is clear that

A bigger worry will be keeping the medium-term stabilisation programme on track. With an election due in 10 months at the latest, politicians are demanding sharp increases in public spending. But a faster decline in interest rates is all the government can realistically offer, assuming that rates fall elsewhere.

rates generally should fall further, then we will follow that trend, but we will not be cutting rates otherwise," he said. The principal concern about easing interest rates further would be the danger of triggering an outflow of funds.

Mr Chris Johns, chief economist at the Bank of Ireland, said: "There

side. Inflation, which fell to 4 per cent earlier this year, is expected to reach 4.4 per cent in July. The domestic recession has depressed price rises, but it was only a matter of time before the weaker lira started to feed into prices, given Italy's dependence on imported raw materials. In the longer term, the impact will be attenuated by last month's deal between

the industry federation. Exporters to Germany will face heightened competition in that market from companies in weaker currency countries. They will also encounter difficulties in other EC markets, which together account for half of all exports. Sectors

of speculative attacks on the currency has eased pressure to maintain the escudo's parity, and independent economists expect the government to ease their tight rein on budget spending, in spite of Mr Beza's warning. The budget deficit is close to 6 per cent this year, against a 4 per cent target. Few believe the 3 per cent objective for 1994 is attainable.

inflation rate. With unemployment at a record 22.3 per cent, analysts believe only a combination of structural (a wages freeze) and fiscal (a tough 1994 budget) measures can turn employment around. About 100,000 jobs have been lost each month this year.

Similarly the country's overall public deficit, targeted at about Pta2,253bn or 3.5 per cent of GDP

boost the economy, but the effect would probably not be felt before next year. So far economists have been reluctant to upgrade their 1994 growth forecasts by more than 1/4 of a point. Nonetheless, a more robust recovery, aided by growth in Europe, would help the government reduce its budget deficit more quickly than anticipated. In March, the Treasury

reluctantly, its three-year-old policy of linking the Belgian franc to a 0.25 per cent margin of fluctuation with the D-Mark. Mr William De Vijlder, a strategist at Générale de Banque, said the central bank appeared to have accepted that the current fluctuation margin may, temporarily, have to be higher. Yesterday, it was intervening around BF721.40, he said.

in the spring and put up a stout defence again last week. Since Sunday night interest rates have not been lowered and a tight hold on liquidity has been maintained to punish speculators who built up positions against the krone in July. Yesterday it was charging 25 per cent for one-month lending to the commercial banks.

gain ground in relatively strong currency markets such as Germany, the US and UK. But industry has so much surplus capacity that an increase in investment is not expected before next year. Consumer demand could recover sooner, given higher savings ratios, but confidence is unlikely to recover while unemployment rises.

even more rigorous and longer-term consolidation is necessary.

Bonn has a chance to concentrate on the main domestic task in hand, unhampered by the monetary and political constraints of the EMS. The Bundesbank, aware of the consequences of its government's largest transfer in the run-up to next year's federal and state elections, will not hesitate to punish any wavering by tightening monetary policy.

Even then, there is limited scope, given the need to raise about Dr16m (£453m) every month to finance the public debt, now over 120 per cent of GDP. Ms Miranda Xafa, economic adviser to the prime minister, said: "We simply can't afford to ease up on fiscal discipline, just because Messrs Trichet looks further away today."

has been a very bad experience has from the late 1970s and early 1980s with the go-for-growth approach, with the result that the monetary authorities are now very cautious and conservative. There is no street constituency here... that would argue in favour of a go-for-growth strategy now."

unions and employers on wage reform. But the virtual collapse of the ERM will undermine one of the most powerful arguments used to justify tough policies to bring down the budget deficit. Ministers regularly referred to the "external discipline" of economic and monetary union to justify higher taxes and lower benefits.

bracing for the new challenge facing livestock and meat, traditionally dependent on Italy and Belgium.

One benefit, though not easily quantifiable, is continued investor confidence in the guilder, a legacy of more than 10 years' commitment to pegging the currency to the DM.

"There seems to be a yearning in industry for a return to Portugal's old crawling peg system of devaluation," said one foreign consultant. "It seems likely the government will use the 15 per cent scope it has to let the escudo slide down at least to a certain level." The parity most economists see Portugal aiming to maintain is with the Spanish peseta.

this year, is out of control. Independent economists suggest it could reach 8.5 per cent of GDP next year if tough budgetary action is not taken now.

Cuts of Pta300bn this year and a further Pta500bn next year could draw the deficit - which includes the central government and the free spending autonomous regions - close to 6 per cent.

forecast a public sector borrowing requirement of £50m this financial year. This may be downgraded to the November forecasts.

A boost to UK manufacturing exports would also be good news for the jobless. The official count of unemployment has fallen for five successive months, but the total remains high at just under 3m.

President says planned deficit reduction of \$496bn over five years is 'just the beginning'

Clinton praises compromise on budget

By Roger Matthews in Washington

PRESIDENT Bill Clinton yesterday praised the compromise budget deal worked out by Congressional Democrats and claimed it was the best that could be achieved.

Despite the changes made by Congress to his original proposal, Mr Clinton said he felt "quite good" about the outcome and promised that the \$496bn (€532.8bn) planned reduction in the budget deficit over the next five years was "just the beginning, not the end".

"It is a good package. It is solid. It is real numbers," he said. The president was due to make a national, televised address later in the day as part of his campaign to win public support and put pressure on Democratic wavering in both the House and the Senate.

Notes on the budget compromise will be held before the end of the week.

The bill is expected to be passed by the House of Representatives without too much difficulty, but the outcome of the Senate vote on Friday is

still finely balanced. The casting vote of Vice-President Al Gore was required in June and since then Senator David Boren of Oklahoma has announced that he can no longer support the bill.

This means Mr Clinton has to persuade at least one of the six Democratic senators who originally voted against to switch sides. With four of the six thought unlikely to be swayed, efforts yesterday were being concentrated on Senator

Dennis DeConcini of Arizona and Senator Richard Bryan of Nevada.

Both men have reservations about aspects of the legislation and said they would have to study details of the last-minute compromise before finally making up their minds. Republicans in the House and Senate are all voting against.

Democratic leaders continued to insist yesterday that they were confident the bill would pass. Failure to get con-

gressional approval would be a severe blow to the Clinton presidency, Mr Leon Panetta, the White House budget director, said yesterday. "We are not taking anything for granted."

The main components of the compromise package are:

• Some \$52.5bn would be cut in spending over the next five years and an additional \$243.3bn raised in revenue. The bulk of the spending reduc-

tions would come from defence and by limiting the growth of Medicare, the healthcare programme for the elderly.

• The federal petrol tax would rise by 4.3 cents a gallon - the only item that would bear directly on middle-income families.

The average annual cost per car has been estimated officially at \$21.28.

• The main weight of tax increases would fall substantially on families and busi-

nesses earning more than \$200,000 a year.

• Personal income taxes would be raised from 31 per cent to 36 per cent for those with taxable incomes in excess of \$115,000 a year, and \$140,000 for couples, retroactive to January 1.

The government says that the higher rates would apply mostly to those with gross annual incomes in excess of \$140,000 and for couples earning more than \$180,000. There would be a 10 per cent surtax on taxable income over \$250,000, giving a top rate of 39.6 per cent.

• The top corporate income tax rate would go up by 1 per cent to 35 per cent for taxable income over \$10m. The taxable part of social security benefits would go up from 50 per cent to 55 per cent for individuals earning more than \$34,000 and couples receiving above \$44,000.

• There would also be reductions on the portion of meals and entertainment spending that could be deducted as business expenses and the elimination of business deductions for federal lobbying expenses.

Lethargic growth likely to continue

THE US economy's lethargic growth is likely to continue in coming months, according to the Commerce Department's index of leading indicators which forecasts movements in economic activity over the next six to nine months, writes Nancy Dunne in Washington.

The June index, released yesterday, increased by 0.1 per cent, after a revised decline of 0.4 per cent in May. The index has been down or relatively flat all year. Wall Street economists had forecast a 0.2 per cent rise.

The index measures a basket of economic indicators, from unemployment

benefit claims to building permits. Five of the 11 indicators - including the average work week - turned down in June.

The index suggests that widespread laying off of workers is a continuing drag on the economy.

Since President Bill Clinton's jobs package was defeated by Republicans in the Senate, there has been no sign of a stimulus to reduce and control costs continues to mount, said Ms Elizabeth Arredondo, a Conference Board salary specialist. "The modest salary increase budgets reflect this strategy."

have also been feeling the effects of slow growth.

Median salary increase budgets for this year and next are below 5 per cent for the first time since 1987, according to the Conference Board, the business information group.

"As companies continue to wrestle with fierce global competition and a weak and uneven economic recovery, the pressure to reduce and control costs continues to mount," said Ms Elizabeth Arredondo, a Conference Board salary specialist. "The modest salary increase budgets reflect this strategy."

Ginsburg confirmed in top court post

JUDGE Ruth Bader Ginsburg was confirmed by the US Senate yesterday as the country's second woman Supreme Court justice. Reuter report from Washington.

The 80-year-old federal appeals judge from Washington was nominated on June 14 by President Bill Clinton. She replaces Justice Byron White, who retired at the end of June, on the nine-member court.

Judge Ginsburg should be sworn in within a few days so she can prepare for the start of the court's next term on October 4.

Mr Joseph Biden, Senate judiciary committee chairman, called Judge Ginsburg a consensus candidate who would be cautious and restrained in her decisions.

She joins Justice Sandra Day O'Connor, chosen by President Ronald Reagan and confirmed in 1981, as the only two women among the court's 107 current and former justices.

She is expected to be a moderate on the court, helping other justices reach a consensus.

The vote for confirmation was 96-3. The only senators voting against her nomination were Republicans Jesse Helms of North Carolina, Don Nickles of Oklahoma and Bob Smith of New Hampshire. Mr Helms opposed Judge Ginsburg because of her support for abortion rights and increased rights for gays.

Ecuador loan claim dropped

WESTON Compagnie et Finance of Switzerland, one of Ecuador's senior bank creditors, has withdrawn its legal claim for repayment on \$24.7m of syndicated loans it had bought in the secondary market, writes Raymond Collin in Quito.

In April Weston secured a pre-judgment order from a New York judge to freeze a small amount of Ecuador assets, including some funds of the state-owned oil shipping company Flopetec and the central bank.

Mrs Ana Lucia Armijos, president of the monetary board and one of Ecuador's chief foreign debt negotiators, welcomed Weston's move.



Malcolm Rifkind, British defence secretary, examines the track of an armoured vehicle during a tour of the British base in Vitez, Bosnia, yesterday. He is on a two-day fact-finding mission in the former Yugoslav republic.

Decision on Bosnia air strikes papers over Nato divisions

By Gillian Tett

THE Nato council's declaration yesterday that it was prepared to use air strikes to break the siege of Sarajevo, the Bosnian capital, was being digested by diplomats who warned that divisions remained among the allies and the United Nations about the nature and scale of such action.

"Everyone here is wanting consensus, and this morning's agreement is a step forward. But it is not at all cut and dried yet," admitted a diplomatic official in Brussels.

The agreement, hammered out after a long meeting of the Nato council in Brussels, proposes two separate scenarios under which allied air strikes might be used in Bosnia.

The first proposal, which received the broad backing of the allies last week, is to use Nato's air power to defend the ground troops stationed in Bosnia.

The second and more radical US-led proposal, which was unveiled early yesterday after

12 hours of discussions, would use air strikes to attack Serbian artillery positions around Sarajevo, to break the siege of the city and let humanitarian convoys through.

UN officials admitted that the logistics for the defensive air strikes were unlikely to be in place for another couple of days.

"We are ready to act, but it

is a question of the ground controls," a Nato spokesman said, adding that the air strikes were likely to involve the 60 or so French, British, Dutch and US aircraft currently stationed at Italian air bases.

Nato officials also stressed that air strikes against the Serbian positions could not take place until the Nato council had held another meeting, widely expected to take place at the beginning of next week.

Although most of the allies

appear to have overcome their earlier fears that air strikes could lead to retaliation against UN ground troops, some allied delegations, including Canada, are known to remain nervous about full-scale air strikes. Some French officials have indicated that they would prefer the allied action to go even further to establish and guard safe

havens in the region. Meanwhile, uncertainty emerged on whether air strikes would require a fresh UN mandate.

Some Nato officials have insisted that attacks against Serbian positions could be carried out within the current mandate.

However, international mediators in Geneva, plagued by earlier US proposals for unilateral air strikes, have insisted that any fresh decision could only

be authorised by the UN secretary-general.

With the Geneva negotiations on a partition of Bosnia appearing increasingly fragile, defence experts yesterday warned that air strikes were unlikely to provide a simple solution to the conflict.

Although most believe the allies could destroy the Serbian artillery that rings Sarajevo, given the relatively unsophisticated nature of the Bosnian Serb forces, they question whether they could do this before the Serbs inflicted a politically embarrassing degree of damage on the city or sought to retaliate against the UN troops stationed elsewhere in Bosnia.

Mr James Gow, lecturer in defence studies at King's College, London, said: "Taking out the Serbian gun positions is not straightforward but they can do it."

The problem is, though, that that might not be enough. Their best hope is that this would force the Serbs back to the negotiations.

Building equipment sales set to decline

By Andrew Baxter

SALES of construction equipment in Europe are forecast to fall by 15 per cent this year, according to a grim assessment by the London-based Corporate Intelligence Group.

It comes only four months after the group predicted sales would fall by only 8 per cent this year, and reflects sharp downward revisions in forecasts for Italy, Spain and France.

Overall, the group predicts sales will fall from a slightly revised 96,656 units in 1992 to 82,708 this year.

Every country in Europe is forecast to register a decline, apart from the UK, where sales are predicted to rise 21 per cent.

The Italian market is expected to fall by 35 per cent this year to 10,230 units because of what the group calls "the political and economic impasse". Italy's corruption scandals have sharply reduced activity in the construction industry.

Spain, where the market is set to fall 29 per cent to 2,195 units this year - is "unable to solve its economic problems," says the group. In France, which is postponing spending on many big projects for the time being, the market could fall 25 per cent to 7,980 units.

The group confirms its earlier forecast that Germany, which accounted for nearly 50 per cent of European demand last year, is cooling off rapidly this year. Sales are forecast to fall 12 per cent to 39,110 units.

The German rental sector, fuelled by the post-reunification construction boom, is becoming rapidly saturated, says the group. Nearly all important projects, apart from crawler excavators and articulated dump trucks, will suffer "serious" declines in sales this year.

However, the overall trend for 1994 is brighter. Outside Germany, unit sales will grow 7 per cent next year with improvements likely everywhere apart from Italy.

Germany, though, will suffer a further 13 per cent decline, leaving overall European sales down about 2 per cent from 1993.

Dutch fight bid to sink cargo system

THE EASIEST way to spot a Dutch barge on the river Rhine is to look for the tell-tale signs of family life on board.

Lace curtains hanging in front of the windows of the living quarters, geraniums adorning the skipper's bridge and children playing in fenced-in areas on the ship's deck are all clues to the barge's Dutch origins.

More so than their counterparts in Germany, the river barges of the Netherlands are floating family businesses - as well as the ultimate in mobile homes. Over 80 per cent of Dutch barges are manned by husband-and-wife teams who live aboard and send their children to special boarding schools for large families during the week. Like farms, the barges are handed down from generation to generation.

Now, however, some members of the Dutch fleet of skipper-owned barges fear that their survival and their very way of life could be endangered, and they have gone on strike in protest.

Their anger is aimed not only at looming liberalisation of Europe's inland waterway transport but also at the increased tendency of customers on the north-south route into Belgium and France to skirt the "barge bourses" which allocate cargoes among skippers in rotation and which ensure that freight rates do not fall below a minimum floor.

"Eventually, there won't be an independent operator left on the rivers. They'll be driven out by shipping companies," says Mr Jan Ardon, a skipper on the "action committee" of strikers and protesters.

For the past five weeks, protesters among the Netherlands' 4,500-strong skipper owners have blockaded locks, pelting their working colleagues with eggs and stones and generally attempted to disrupt traffic in a country that is criss-crossed by canals and rivers. Last Wednesday, 60 protesters seized an ocean-going Cypriot cargo ship in the port of Rotterdam for nearly four hours to support their demand that the "tourderlole" system of cargo allocation for destinations in Belgium and France be declared mandatory by law.

The increasingly bitter protests started in June after a Belgian company, Prayon, halted its previous practice of finding transport for its phosphate cargoes through the bourse and signed a fixed contract with a single shipping company instead. The change means that one customer's annual freight traffic worth Fl 3.5m (\$1.83m) has been lost to the traditional tourderlole system, raising fears that minimum freight rates will eventu-

ally be undercut and then scrapped altogether.

Mr Barend Biesheuvel, former prime minister appointed to mediate in the dispute, made a concession recently by offering to make cargo allocations between the Netherlands and Belgium mandatory until the EC has worked out its plans for inland waterways.

But strikers rejected the plan because they fear customers will quickly sign up permanent shippers in the year it takes to get legislation through parliament. "What's the use of saving the tourderlole system if there's no business left to divide?" Mr Ardon asks.

They also want the government to act forcefully to persuade the rest of Europe to get tourderlole written into European law, despite EC opposi-

Skippers say customers are skirting the 'barge bourses,' writes Ronald van de Krol

tion to horizontal price-fixing. The strikers say 1,500 barges support their actions by staying at their berths and refusing to take cargoes. The stoppages and disruption are directed at dry bulk cargoes such as animal feed and iron ore. Barge-borne traffic of containers and liquid cargoes already fall outside the scope of the "skippers' bourses."

The inland waterways Transport Information Office, whose aim is to promote barge traffic, notes the dispute centres on only one route out of the Netherlands.

Traffic down the Rhine into Germany, the main barge artery in Europe, is unaffected, as these cargoes are wholly outside the tourderlole system.

Within the Netherlands, only 18 per cent of cargoes are allocated through the bourses, mainly grains, feeds, artificial fertilisers and some coal shipments. Other cargoes, such as sand and gravel for the construction industry, are left to market forces. However, skippers say the presence of tourderlole provides a safety net for all barge owners in all segments of the market.

Mr Ardon says skippers will continue protests for the rest of the summer if necessary. "Around this time of the year it's normal to be idle for three to four weeks while waiting for the next cargo," he notes. "We can hold out perhaps two or three weeks longer before the financial problems begin."

Floods turn fury south of St Louis

THWARTED by St Louis's 11-mile concrete flood wall, the Mississippi turned on areas south of the city yesterday, Reuter reports from Missouri. Engineers were forced to blast a levee to ease the pressure of the river or divert it.

The Army Corps of Engineers was keeping a close eye on the town of Prairie du Rocher, Illinois, where a section of a levee was weakened to try to divert floodwaters.

Crews on a barge used a crane to scoop gravel off the top of a 400-foot long section of the Fort Charles levee to offer a path for floodwaters.

The hope is that flows over farmland parallel to the Mississippi from levee breaks to the north will either flow back into

the river at that spot or at least slow down.

St Louis's flood wall, designed to withstand a 52-foot crest, held firm against the Mississippi which peaked there on Sunday at 42.4 feet.

Thousands of people were still out of their homes in a residential area in south St Louis after a forced evacuation on Monday amid fears of an explosion from leaking propane tanks floating on floodwaters.

More than 9,000 residents in a one-mile radius of the 51 tanks have been evacuated since the capsules loosened from their moorings on Friday. But as the water receded, 48 of the tanks resettled into their concrete cradles.

Fyodorov says ministers exploiting banknote chaos

By Leyla Boulton in Moscow

MR Boris Fyodorov, the Russian finance minister, warned yesterday that conservative government ministers were seeking to exploit the chaos spawned by the central bank's cancellation of old banknotes last month to reverse radical reforms. Reformist ministers, meanwhile, were involved in self-destructive "intrigues".

"The government was never really united. The old guard are exploiting the situation and showing their old face," he said.

He cited in particular Mr Oleg Lobov, the first deputy prime minister for the economy, and Mr Alexander Zaverukhin, deputy prime minister in charge of agriculture.

RUSSIA HAS won a limited debt rescheduling from the London Club of commercial banks, requiring it to pay just \$500m by the end of 1993 and postponing by five years the repayment of another \$3bn owed to western banks this year, writes Leyla Boulton.

The agreement easing Russia's \$2.4bn commercial bank debt, reached in Frankfurt in talks with representatives of western banks last week, was

announced in Moscow yesterday. It coincides with renewed chaos over Russian economic reforms, sparked by the central bank's botched monetary reform last month.

Since debt talks started in December 1991 Russia has been postponing repayment on commercial debt through a series of three-month deferrals. "By saying we agreed these deferrals made them and we look good, even

though they would not have paid us anyway," one western banker said.

Mr Andrei Vavilov, deputy finance minister, said nothing had been decided about rescheduling amounts which would come due next year. But if Russia pays the \$500m this will mark the resumption of commercial debt servicing suspended when the Vnesheconombank, which used to service the Soviet Union's foreign debt, defaulted

on payment. However, western bankers say Russia has been making payments to some banks all along - a practice the rescheduling is supposed to replace with equal treatment for all creditors.

Mr Vavilov admitted there were disagreements on the implementation of Russia's existing agreement with the Paris Club of government creditors. But he said Russia would pay a total of \$3bn in debt servicing this year.

Mr Fyodorov, who had initially "not understood what he was being involved in," to cancel it, Mr Fyodorov said. But he expected Mr Vavilov to stem the tide against reform when he chairs a special government meeting soon.

Mr Vavilov eased the timetable for the exchange of old rouble notes and raised the amount of cash individuals

could exchange from the original central bank limits.

Mr Fyodorov, who was in the US when the central bank announced a move which he would never have let through, finally intends to resign from his second, much more lucrative job, as Russia's representative at the World Bank in Washington.

He has been holding both

jobs in parallel since joining the government in December. But he excluded resigning as finance minister.

"This is not a time to give up or give in to any pressures," he said, adding on the contrary that his tactics now were "to raise the heat, to make the fight for reform more acute". He said the worst thing that could happen is that he would

be "ousted" in the fray.

Although the chairman of the parliament, Mr Ruslan Khasbulatov, has called for the punishment of officials "guilty" of the banknote operation, Mr Fyodorov said parliament was unlikely to dismiss Mr Viktor Geraschenko, the central bank governor, when it meets on Friday.

Mr Geraschenko, who initiated the banknote operation, was yesterday quoted as having admitted that he had not thought about the implications of cancelling small denomination banknotes - which even prevented people from paying for newspapers.

Mr Fyodorov said the central bank was not even carrying out its stated aim of weaning off the former Soviet republics of the rouble.

NEWS: INTERNATIONAL AND WORLD TRADE

Tough US line urged on air pacts

By Nancy Dunne in Washington

PRESIDENT Bill Clinton's advisory airlines commission is recommending a tough response to governments which violate bilateral aviation treaties with the US.

In its final report, approved on Monday, it urged multilateral negotiations on a range of aviation issues and enforcement of bilateral pacts "through all means, including renunciation and suspension of privileges and services when violations occur".

The commission cited France's termination of its US bilateral agreement and Chancellor Helmut Kohl's letter to President Clinton threatening termination of the German accord as "only two of the most prominent examples of the problems the US government faces in trying to preserve and expand competition internationally".

Bilateral pacts can no longer protect US interests, the commission said. "The increasingly contentious bilateral relationships already mentioned are resulting in agreements or *de facto* relationships either markedly more rigid and pro-

tectionist than before or seriously out of balance."

The commission envisages a free flow of cross-border airline investment. The US should approve foreign investment of up to 49 per cent voting equity in US airlines, but only "in the context of bilateral agreements which are reciprocal and enhance the prospects of securing the ultimate goal of pro-competitive, multinational agreements. The foreign investor must not be government-owned, and the investment must advance US national interest."

Another report out this week, from the Economic Strategy Institute, an influential Washington think-tank, warns that overseas investment in the US airline industry has enabled high-cost foreign producers to dominate low-cost US companies. This erodes the US industry's competitive position and destroys US jobs.

Gains by British Airways from its investment in US Air will shift \$350m (£234m) a year in revenues to BA from US airlines and cost the US economy 3,500 jobs, the report says. Opening the US market to all foreign airlines could cost \$4bn and jeopardise 40,000 jobs.

'Civilian glove for Nigeria's military fist'

Paul Adams reports on the latest twist in the country's muddled search for democracy

"PART farce, part tragedy, total confusion," commented a retired Nigerian diplomat after a weekend which saw a dramatic twist in his country's muddled search for democracy. It would not be possible to re-run the annulled presidential elections held last June, President Ibrahim Babangida told Nigerians on Saturday. Instead, an interim government would soon take charge. He failed, however, to answer the question everyone was asking: when will the soldiers, in power since 1985, return to barracks?

There is growing suspicion that the move is not simply a further delay in the military government's handover to civilians, still officially set for August 27. Instead, it could be designed to extend Gen Babangida's hold on office well into the future.

Co-opted politicians drawn from two weak parties, lured by the massive oil-financed patronage that Gen Babangida dispenses, could help him put "a civilian glove over the military fist", as one Nigerian described it.

Such a ploy could exacerbate rather than resolve the country's political and economic crisis. Window-dressing will not improve the domestic standing of a deeply unpopular regime. Nor will it satisfy western governments and creditors, who have made clear that rescheduling the country's \$34bn (£22.8bn) external debt

depends not only on economic reform, but on the ending of military rule. Some Nigerian analysts suggest that Gen Babangida is ready to go, but needs a safe way out. "A civilian government, yes, but one that he is certain will be able to guarantee his security, and not investigate allegations of corruption," as one put it.

Others fear the general has become wedded to power. He has postponed the transition to democracy three times before, but always giving a new date for the termination of military rule. This time he gave no deadline. "It confirms what we have been saying for three years now, that Babangida is not planning to go," says Mr Olisa Agbakoba, president of Nigeria's Civil Liberties Organisation.

"But what has changed is that the parties have collaborated in the extension of military rule. This means that they are no longer the focus of civilian opposition to this regime." In the deal reached at the weekend, the executives of the Social Democratic Party (SDP) and the National Republican Convention (NRC) agreed unconditionally to form an unelected interim government - without knowing its powers, duties, membership or term of office, or whether Gen Babangida will remain president after August 27. Resistance from other quarters has so far proved ineffective.



Babangida (left): the big question left unanswered; Abiola: sidelined; and Obasanjo: only option

operating with Gen Babangida. Mr Abiola has denounced the interim government, described his party's participation as a sell-out, and told a crowd in Lagos on Saturday: "I am prepared to face the firing squad of President Ibrahim Babangida." But with Mr Abiola deserted by the SDP executive, Gen Babangida will not need to take such drastic action.

The weak state of the parties is hardly surprising. They are both creations of the government. Their credibility was already impaired because the original presidential candidates in October 1992 (in an

earlier, also aborted, campaign) were banned from further political activity. Most of the influential political leaders have since remained behind the scenes.

But these leaders are still among the power brokers, and significantly seem to have opted to avoid confrontation - no doubt bearing in mind that there seems little likelihood of an effective challenge to the president from within the army.

Among these power brokers is the group of religious and community leaders known as the northern elders which met

last Thursday. They agreed to the interim government, and sent a delegation to Abuja which included the two presidential front-runners last year, Mr Sheshi Yar'Adua and Mr Adams Oshiomhale.

Equally significant is the stance of the other main non-party pressure group, led by retired General Olusegun Obasanjo, who led Nigeria's military regime from 1976 until handing over to an elected civilian government in 1979.

Although the fiercest critic of Mr Babangida's presidency in recent months, he has given guarded support to the proposal for an interim government. "The country cannot be allowed to drift indefinitely. We have to move forward somehow," he said on Sunday. "It's not the best solution, or even the fourth-best solution, but when all other sensible routes have been blocked by this president, I think we have to take it."

The sentiments go to the heart of the opposition's dilemma: confrontation is either not feasible or it is potentially destabilising, but going along with an interim government may be playing into Gen Babangida's hands.

If they are to placate the sceptics, Gen Obasanjo and his colleagues have to show there is a middle way: that participation in an interim government will curtail the president's time in office and not unwittingly extend it.

Japan parties to apologise for war aggression

By Robert Thomson in Tokyo

JAPAN will seek a full reconciliation with its neighbours by making a clear apology for aggression during the second world war and properly compensating victims, Mr Tsutomu Hata, leader of the Japan Renewal party, promised yesterday.

Mr Hata, likely to become deputy prime minister in Japan's new government, said relations with other Asian countries were still coloured by the past. The proposed coalition government believed there had to be an apology that would "act as an historical punctuation mark," Mr Hata said.

His remarks were echoed by Ms Takako Doi, the former Social Democratic party leader, who agreed yesterday to become speaker of the lower house of parliament. The SDP and the Japan Renewal party are members of the seven-party coalition likely to form a new government tomorrow, ending the Liberal Democratic party's 38-year grip on power.

Ms Doi, who will be the first woman to hold the position, said she had accepted the post

in the hope of "reactivating" Japanese politics and making the political process more open and less corrupt. Many supporters wanted her to reject the offer because the coalition includes former members of the LDP, and suggested she form a new party of her own.

Japan's parliament is scheduled to vote tomorrow on a new prime minister, and the coalition leader, Mr Morihiro Hosokawa, is expected to have the numbers to defeat Mr Yohei Kono, the leader of the Liberal Democratic party, which is likely to be pushed into opposition after nearly four decades in office.

The coalition parties have made clear in policy statements that they consider the LDP has shown too little remorse over the war, and that a new administration would want a full reconciliation with Asian neighbours.

Mr Hata said the government had been unable to find the right words to apologise sincerely for wartime brutality, and the time had come to send a clear message about the past so that the country could take an appropriate political role in the region.

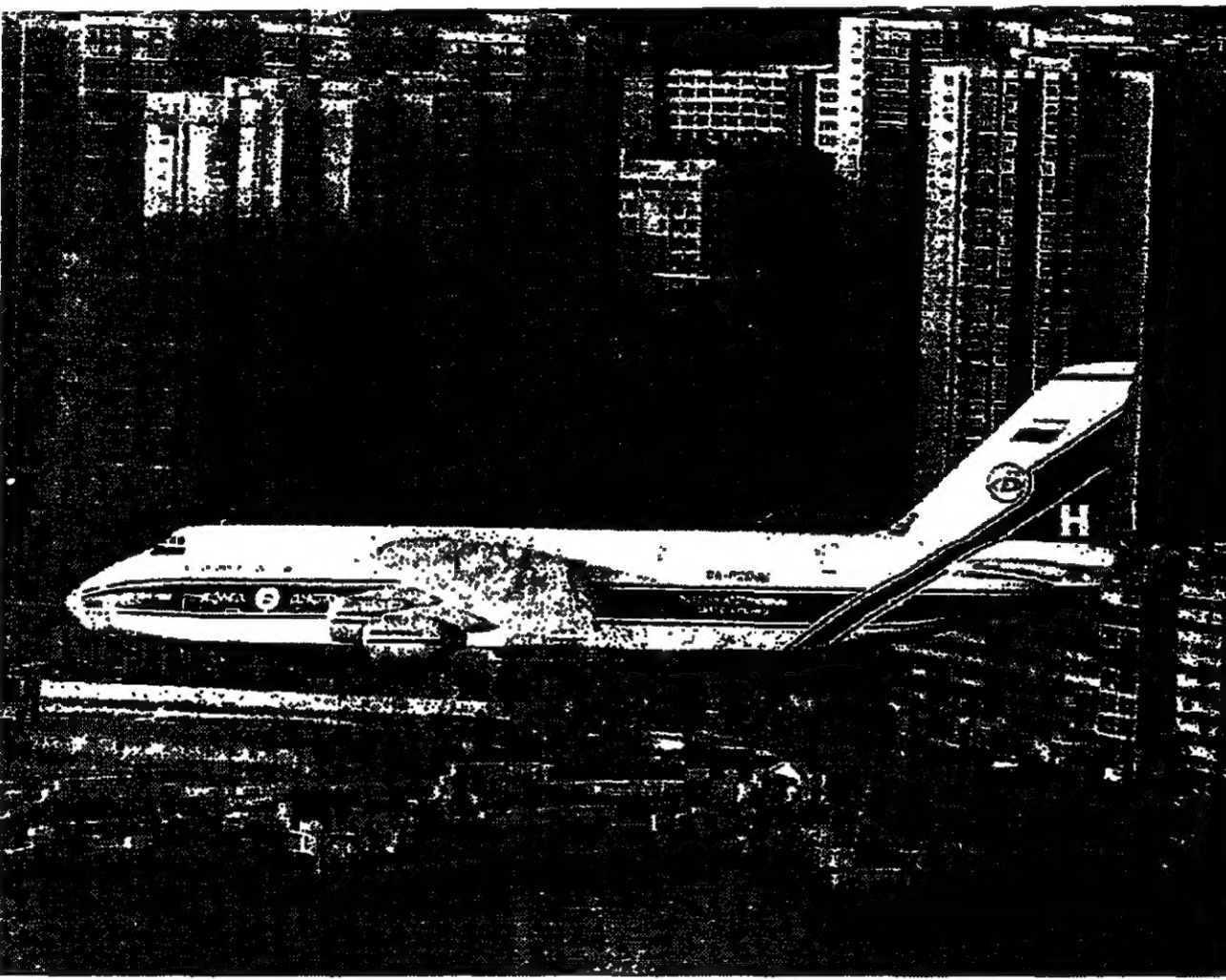
No accord in chip talks

JAPAN and the US ended the two-day talks over semiconductor trade in Kyoto yesterday, with both sides reiterating conflicting positions over setting share targets for foreign suppliers in the Japanese market, writes Emiko Terazono.

Officials at Japan's Ministry of International Trade and Industry said the US expressed satisfaction with Japanese

efforts to increase market access to foreign chip makers. However, the Japanese side rejected calls for a 20 per cent average foreign market share for the current year.

Japan has been insisting that it was never committed to the 20 per cent market share goal for foreign chip makers stipulated in the 1991 bilateral semiconductor trade agreement.



A Russian Antonov An-124, one of the world's largest aircraft, approaches Kai Tak, Hong Kong, yesterday after gaining clearance to land. It will take sections of a British-donated Bailey bridge to Nepal where Gurkha soldiers will replace bridges lost in flooding

US optimistic on Mideast talks

MR WARREN CHRISTOPHER, US secretary of state, yesterday appeared to support Israel's view that the US-arranged ceasefire which ended Israel's bombardment of southern Lebanon last week could advance stalled bilateral peace talks with Syria and Lebanon, writes Julian O'Sullivan in Jerusalem.

"The fighting in Lebanon... was a reminder of how urgent our task is and how real are the enemies of peace," he said after meeting Mr Yitzhak Rabin, Israeli prime minister. "But it is also an indication of the fact that Israel, Lebanon and Syria are able to work together on a

problem and I think take a step in trying to ensure that the peace process isn't derailed."

Jerusalem has expressed the hope recently that Mr Christopher would focus on making progress in talks between Syria and Israel over the occupied Golan Heights, seized by Israel in the 1967 Middle East war. However, analysts believe progress with Syria will be difficult so long as talks between Israel and the Palestinians remain deadlocked. There appeared little progress in yesterday's meeting between Mr Christopher and the Palestinians. Several members of the Palestinian dele-

gation, including Mr Haidar Abdel-Shafi, chief negotiator in the peace talks, boycotted the meeting with Mr Christopher, accusing the US of bias towards Israel.

After the talks, Mrs Hanan Ashrawi, Palestinian spokeswoman, said there had been no discussion of a US-drafted document which lays the ground for an interim period of Palestinian self-rule in the occupied territories.

Instead, she said, the Palestinians pressed Mr Christopher to consider reviewing the framework for the talks and to allow immediate discussion on the final status of a Palestinian entity.

NEWS IN BRIEF

Reed Elsevier in Chinese venture

REED Elsevier, one of the world's largest publishers, has become the first Western firm to establish a business information company in China, writes Tony Walker in Beijing.

Reed Information Services, the business publishing arm of the parent company, has established Reed Asia to handle its China interests, which will include periodicals and business data. The first project will be *Kaomo China*, which is an equity joint venture between Reed Asia and Cotic, an affiliate of China's Ministry of Foreign Trade and Economic Co-operation.

Mr Peter Davis, chief executive of Reed Elsevier, said his company welcomed the opportunity to "operate in the world's fastest growing economy."

Mahathir attacks Western press

Dr Mahathir Mohamad, Malaysia's prime minister, has unleashed a strong attack on what he considers to be biased and ill-informed reporting on events in Asia by the Western media, writes Kieran Cooke in Kuala Lumpur.

"Their main idea is how to create friction and instability, so that if we are unstable they can compete with us," said Dr Mahathir. Dr Mahathir, sharply critical of the West on a number of issues ranging from the environment and human rights to matters of trade, questioned the motives behind the recent purchase of a Hong Kong-based TV satellite network by Mr Rupert Murdoch, the media entrepreneur.

Mr Murdoch recently paid \$525m (£332m) for a 63.6 per cent stake in Hutchison, the Hong Kong based parent company of Star TV. Star TV is Asia's leading satellite TV network. See Editorial Comment

ABB wins Athens airport contract

A consortium led by Mannheim-based ABB Schaltanlagen, part of Asea Brown Boveri, has won a \$420m (£262m) contract to provide and install all the electrical equipment for the new Athens airport at Sparta, writes Andrew Baxter.

The contract from the Greek government follows last week's selection of a consortium led by Hochtief, the German construction company, to build the airport. The complete project is worth about \$2.3bn.

ABB companies are partners in the overall consortium, and will account for about \$235m of the electrical work won by the subsidiary consortium.

Fiji selects Vodafone network

Vodafone, the UK mobile communications group, has been chosen by Fiji's state telecommunications company as a strategic partner to build the island's first cellular phone network, writes Andrew Adams. Vodafone will take a 49 per cent stake in the joint venture.

It also plans to build a paging network on the island. The phone network will be built to the pan-European GSM digital standard.

Turkey's EC courtship lowers the trade barriers

John Murray Brown reports on the most radical reforms since the early '80s

IF TRADE officials in Brussels still have doubts about Turkey's commitment to open its markets, they might consider the case of Philip Morris, the US cigarette manufacturer.

Having invested nearly \$500m (£320m) on a plant near Izmir - its largest single investment outside the US - the company now says it would have been cheaper to import its product from a European subsidiary.

Philip Morris's predicament is a measure of the impact of the sweeping tariff cuts, introduced in January, that put Turkey back on track for a customs union with the European Community by 1996. Philip Morris, owner of the Marlboro brand, is something of a special case, investing in one of the most regulated industrial sectors in Turkey. But as the deadline approaches, Turkish trade officials expect a tug-of-war between government and industry across a whole range of sectors.

In March a joint EC-Turkish steering committee was established, with the government and particularly the foreign ministry enthusiastically extolling the merits of a customs union. In Ankara recently, Turkish business leaders from industries most vulnerable to import competition met to develop a strategy. With a customs union, the business environment will be turned on its head. Foreign investors can no longer base their calculations simply on the attractions of Turkey's large protected home market. Issues of cost structure and export competitiveness have to be considered.

Moreover, for foreign multinationals already in the country, the tariff changes will force a complete rethink of sourcing policies, with a clear incentive to source imported raw materials and process inputs to the EC.

The trade picture has

changed, too. Trading companies from Japan complain their Turkish buyers are turning to EC suppliers and in some instances even cancelling existing contracts.

For Turkish groups, the reforms will accelerate the trend to foreign collaboration. Many local companies, from consumer durable manufacturers to vehicle makers, are seeking foreign partners in an attempt to upgrade technologies and boost exports - ultimately the only defence against increased import competition.

Mr Hayrettin Yildirim, head of investment at the Treasury, says Turkish groups will have to integrate with foreign multinationals if they want to compete. He believes the days of family-owned holdings are numbered.

According to EC calculations, the cuts in import duties reduce effective rates of protection for the Community's

industrial goods by an average 6.4 per cent. For the first time, EC goods and those from countries of the European Free Trade Association are provided with a clear trade preference over third countries, estimated at around 4 per cent - the crux of Philip Morris's complaint. The reforms provide greater transparency and scrap a number of non-tariff barriers such as stamp duty and a range of special levies.

The moves represent the most radical trade reform since the late President Turgut Ozal embarked on Turkey's market-oriented policies in the early 1980s. The legislation, passed by parliament last summer, has taken two years to prepare and covers some 18,000 individual import items.

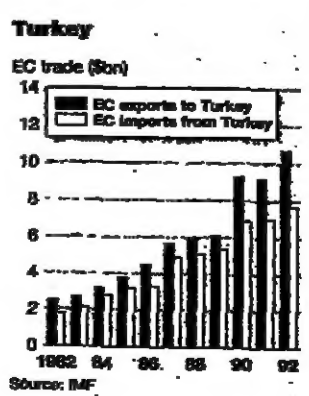
However, for industrial goods, effective protection rates remain around 15 per cent while for farm products, which are currently excluded from the negotiations, they are

as high as 82 per cent.

Nonetheless, by 1996 rates are scheduled to be reduced to zero and Ankara will adopt the Community's common external tariff (CET) for goods from third countries. The EC lifted import restrictions on Turkish goods in 1973, although textiles are covered separately by a quota arrangement and there are various seasonal restrictions on certain food products.

But Turkey's task is not simply to satisfy the EC timetable agreed under its 1964 Association Agreement. It has to show that the arrangement is not in breach of the General Agreement on Tariffs and Trade.

The new regime also has to maintain sufficient tax revenues at a time of budget constraints. Ankara points out it will be the only country to enter a customs union without gaining EC membership and is seeking EC funds to compensate for an implied revenue loss of \$3bn (£2bn) a year.



The adjustment for investors, both foreign and domestic, has been considerable. With inflation around 80 per cent and the lira having suffered a real depreciation, investors already complain their capital is being eroded. As trade barriers come down, the traditional attractions of investing in Turkey

Brunei to invest \$9bn in Vietnam

A BRUNEI company controlled by the younger brother of the country's sultan said it had won approval to invest up to \$9bn (£560m) in Vietnam, Reuters reports from Bandar Seri Begawan, Brunei.

Primal, headed by Prince Sultan Haji, said in a statement the Vietnamese government had approved 19 projects, mostly in oil and gas exploration, over a 20-year period.

Primal will also venture into gold mining, build roads and bridges, and set up a petrochemical plant, the company said. The deal was signed at the weekend with officials from the Vietnam State Committee for Co-operation and Investment, Primal said.

Western diplomats said it would be Brunei's single largest investment in Indonesia. Brunei, the tiny oil-rich sultanate on Borneo island, has been stepping up overseas investments to help reduce its dependence on oil.

Leading through Strength in R&D

In support its core activities in 'Electronics and Energy', Toshiba Corporation has expanded into vast array of fields—information and communication systems and electronic devices to heavy electrical apparatus, and consumer products.

In each of the areas Toshiba has targeted, the secret behind the company's success, believes company president Fumio Sato, is the high priority placed on research and development.

By Russell McCulloch



Mr. Fumio Sato, President and Chief Executive Officer, Toshiba Corporation

Technologies—A Driving Force for Corporate Growth

McCulloch: We are all looking forward to a recovery in the world economy. What do you think is the most important factor for Toshiba's continued corporate growth?

Sato: Kisaburo Yamaguchi, a former president of Toshiba, once said that a manufacturer without R&D facilities is like an insect without antennae. Strong technological capabilities provide the basis, the driving force, for corporate growth. This means that the ability to create innovative products is a key factor determining corporate strength in this severe business climate.

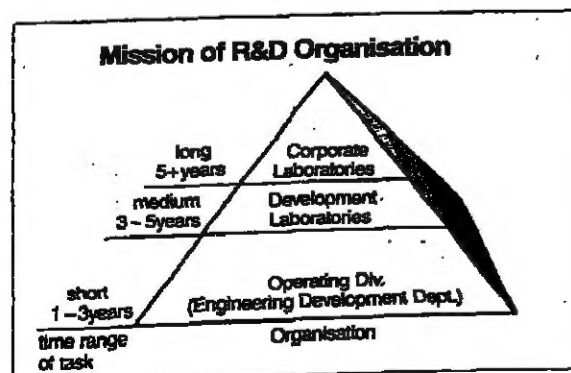
R&D also plays an important part in our "Three C" policy, covering Growth, Group and Global. To achieve growth, we have to direct our resources to facilitate expansion in promising areas. Our group policy is geared to enhancing group R&D, and so strengthen the overall capabilities of Toshiba Group. Our global target is continued promotion of globalisation, including expansion of overseas R&D and production. Here, we are also pursuing greater localisation in the management of our overseas subsidiaries, and realising our policies for competition, cooperation and complementarity through global alliances with major international companies.

Three-tier R&D Structure

McCulloch: How is Toshiba's R&D organised?

Sato: Our business interests are very diverse, ranging from information and communication systems and electronic devices to heavy electrical apparatus and consumer products. We see our field as "Electronics and Energy", from which we have derived the Toshiba slogan "E&E." We carry out research in the wide variety of technologies required to support "E&E."

Our R&D is organised in a three-tier hierarchy, with laboratories at each level carrying out different assignments. In the first-tier, the laboratories at our corporate Research and Development Centre conduct research from a long-range perspective of more than five years. That is, working on basic technologies that might be utilised in products in five or more years from now. The second-tier development laboratories belong to our different business groups. They are oriented to practical application of the technologies developed in the corporate labs, and are looking at commercialisation of new products within a three to five year time span. Final commercialisation, in under three years, is carried out by the engineering departments in each operating division.



McCulloch: It sounds as if the corporate laboratories are pushing forward essential research. Can you tell me more about their structure?

Sato: Well, in October last year we completed a major restructuring of corporate research and development. What we wanted to achieve was a further refinement of our capabilities. We wanted to break down barriers, promote inter-disciplinary activities and

quicken our responses to fast-changing trends. We now have eight laboratories that make up the R&D Centre. They are Advanced Research, Materials & Devices Research, Communication & Information Systems Research, Energy & Mechanical Research, ULSI Research, Systems & Software Engineering, Environmental Engineering, and the Kansai Research Labs., which are responsible for R&D in information and communication technologies. Each of these is free to carry out their own projects. There is one more organisation I should mention. The Manufacturing Engineering Research Centre is responsible for developing production technologies used throughout the company. These are essential for reliable mass production of precision equipment.

McCulloch: What about numbers? How many engineers work in R&D?

Sato: Quite many. One of the reasons why so many Toshiba products enjoy worldwide recognition is because they incorporate the skills of our engineers and researchers, who number about 45 per cent of Toshiba Corporation's 75,000 employees. Researchers alone account for around 20 per cent of all employees. About 60 per cent of these work in the engineering departments, with the others equally divided among the R&D Centre and the development labs.

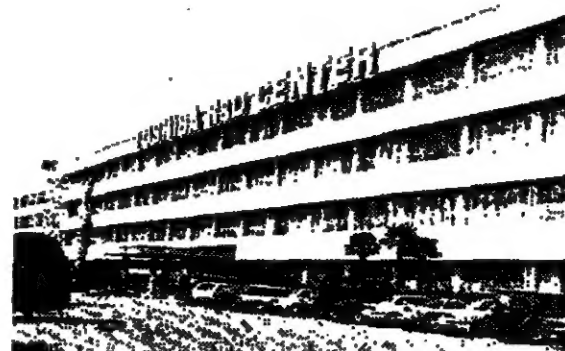
McCulloch: You have an extensive R&D structure in Japan. What about overseas?

Sato: We have four important overseas facilities. In January 1991, we set up the Toshiba Cambridge Research Centre in the UK to carry out basic research in semiconductor physics. Europe has taken the initiative in research in this field. In the US, our Advanced TV Technology Centre, established in May 1990, is working on new TV technologies, including High Definition TV. We also have US R&D facilities for software for information and communications systems and medical equipment.

Working towards a Synergy in Operations—Multimedia Business

McCulloch: Nowadays, we hear a lot about integrating technologies from different fields and about the impact multimedia will have. How is Toshiba responding to this trend?

Sato: Multimedia has become a buzzword



in the computer and consumer product industries. My understanding of the concept is that there are many different media that can carry and present information: video, text, visual images, sound. When they are handled as analog data—the way most media are still configured today—then each medium has its own analog form. That means different kinds of information can't be handled together, in the same way or within the same framework. Now we are seeing a "digital revolution" that will be more or less complete by the beginning of the next century. As with computers, all information sources will be fused in digitalised data and we will be able to process it in one, unified framework. Digitisation removes the differences between media, fusing them into the framework of multimedia. Consequently, more effective use of information will be realised and we expect our creativity to be dramatically enhanced.

McCulloch: So, multimedia means a fusion of the information, communications, audio and visual imaging equipment fields?

Sato: That is right. And that is why I believe Toshiba is one of the companies best positioned to realise the full potential of multimedia. As a comprehensive electronics maker, we are working towards a synergy in the wide range of products and services we cover in our operations. Electronic components, image compression, image filing and battery technologies are indispensable to multimedia. Toshiba has already made major advances in all these areas.

McCulloch: Can you give me some details?

Sato: As I am sure you know, we play a leading role in the world semiconductor market. We have also pioneered the research, development and commercialisation of liquid

crystal displays (LCDs). In image compression, we are working to establish a world standard for a compression format which can send and record images without deterioration. Toshiba is a major player in CD-ROM and optical disks, products that have a central role to play in large volume data storage. In batteries, a joint venture with Asahi Chemical Industry to develop and manufacture lithium-ion rechargeable batteries has just started operation. These are next-generation batteries that are small and light-weight. With Apple Computer of the US, Toshiba is working on CD-ROM based personal multimedia players.

Our efforts are not only tied to hardware. Our limited partnership with Time Warner gives us access to an extensive software library.

Directing Resources for Progress towards the 21st Century

McCulloch: My understanding so far is that Toshiba has an extensive R&D operation and is active in a wide range of technologies. Turning to the long-term, which business areas will you focus on for the 21st century?

Sato: We are great believers in the benefits of a highly advanced information society, and we are making every effort to support its realisation. We are investing our resources in information and communication systems, particularly in the areas of broadband communications, high-speed information processing and digital technologies.

Our electronic components business is one that will continue to be central to growth. As one of the world's leading IC manufacturers, we will maintain our competitiveness in the market by providing further high value added products. To take one example, we are working on the process technology for a future generation of 256 megabit DRAMs in a joint development with IBM and Siemens. We are also very active in promoting flash memory technology, through alliances with major companies. This is a very exciting product with a lot of potential, including the eventual replacement of hard disk drives. We are cooperating with IBM Japan in another key area, large-size colour LCD.

In the energy business, we are focusing on fuel cells and combined cycle power generation, which enhances heat efficiency by combining conventional thermal power generation with a gas turbine. These efforts allow us to play an active role in tackling conservation of limited resources and supporting environmental protection.

"E&E" Supports the 21st Century

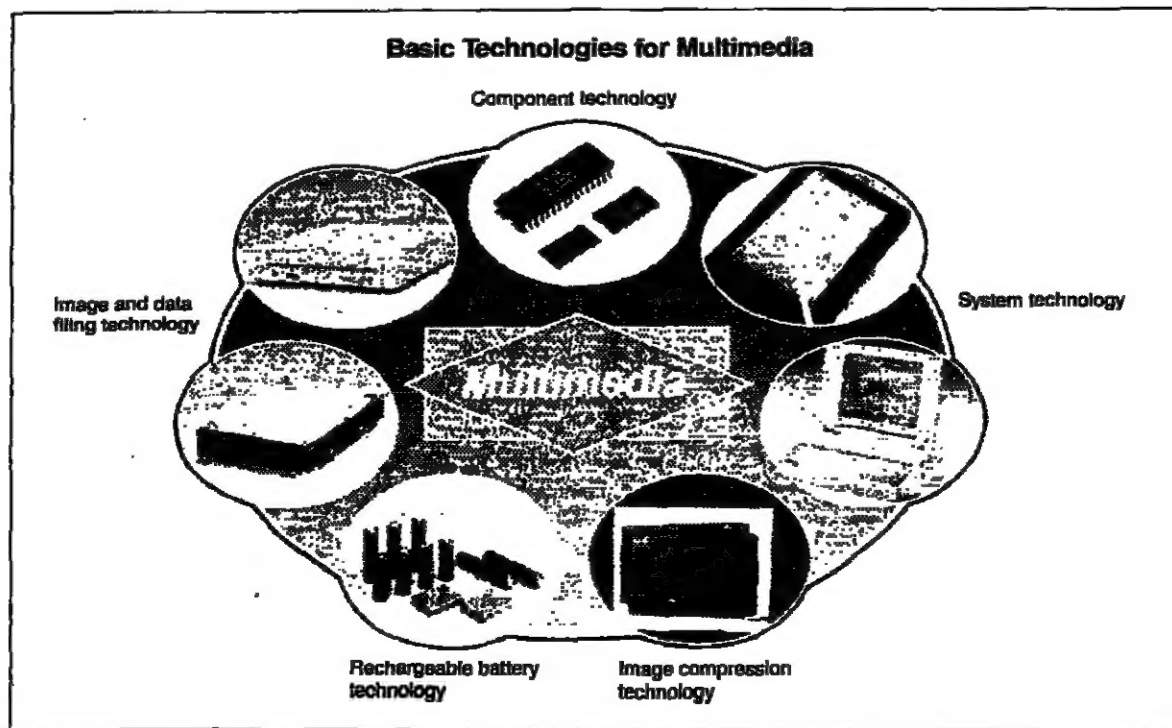
McCulloch: What kind of integration technologies are necessary for the 21st century?

Sato: I believe that the depletion of resources and the destruction of the environment will be critical problems in the 21st century.

Look at transportation. Every day, countless trucks are on the roads, carrying masses of products, materials and food. They cram the streets, burn non-recoverable fuels, and damage the environment. Ultimately, they hurt economic development and deplete natural resources.

Toshiba is conducting R&D into a new type of transportation system, a super-conducting magnetic levitated train. Here we are able to combine our wide-ranging capabilities in electronics with transportation technology, and develop an answer to our traffic problems. This is exactly the kind of integration made possible by our commitment to "E&E."

I believe that Toshiba has a lot to offer the world, as we cover a wide variety of businesses through Electronics and Energy. We have a huge potential to contribute to the progress of world society. The way I see it, that contribution is Toshiba's mission.



In Touch with Tomorrow
TOSHIBA

NEWS: UK

Strong doubts remain over public willingness to take part in controversial privatisation of state group

Coal sell-off plan brought forward to next July

By Michael Smith

THE BRITISH government wants to sell the bulk of British Coal, one of the country's last state-owned heavy industries, by as early as next July in a privatisation process that is likely to break it up into at least two separate entities.

They also prefer "trade sales" to existing companies to a flotation on the stock exchange. This would be more likely to result in replacement of existing management with private sector managers.

There are also strong doubts

about the public's willingness to take part in one of the most controversial privatisations the government has attempted.

The industry until now had expected British Coal to stay in the public sector at least until early 1995.

Although ministers have yet to decide finally on a break-up, they are strongly influenced by the privatisations of the gas and electricity generating industries where the creation of a monopoly and duopoly respectively has caused considerable controversy.

British Coal will counter

that splitting the industry will weaken its bargaining power with the electricity generators, its main customers.

The Department of Trade and Industry's preferred timetable would entail a bill being presented to the House of Commons shortly after it re-assembles in October and a second reading put through before Christmas. That would open up the possibility that the sale of the main parts of British Coal could be effected in July to coincide with the bill being given royal assent that month.

The timetable has yet to be

accepted by Cabinet. But DTI ministers will argue that as much time as possible be placed between the controversial sale and the next election.

Even if the fast-track timetable is approved, considerable sections of British Coal, including some pits whose long-term future is marginal, would remain in the public sector for some months and even years. Ministers have accepted the need for a residual body, possibly retaining the British Coal title, to run pits while it was determined whether there was a market for their future.

There may be several pits in that category. Most industry analysts expect the decline in the market to leave only about 15 of the 30 remaining pits. But the government could have difficulty closing the remaining 15 by the middle of next year, given the public outcry that its last closure plans prompted.

The residual body would also be in charge of most of the corporation's £3bn of liabilities, including those for subsidence and concessionary coal for former employees.

Ministers' preference for

splitting up British Coal could allow them to satisfy the demands of an influential Scottish lobby group which wants all parts of the corporation north of the border to be hived off into a separate company.

The bulk of the corporation in England and Wales could divide easily into two organisations, one in central England and the other in Yorkshire, which are being set up by a restructuring already under way.

● National Power, the UK's largest electricity generator, is more likely to reduce its emis-

sions of harmful substances by switching from coal to gas, than by installing more clean-up equipment at existing coal-fired power stations.

Mr John Baker, chief executive, said the high cost of equipment to remove sulphur from fine gases made it commercially logical to build more gas-fired plant instead.

He was launching the company's first environmental report showing that National Power is spending £1bn on power station clean-ups.

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Relaxation of rules on lorry weight condemned

By John Willman, Public Policy Editor

TRANSPORT GROUPS joined forces yesterday with business organisations and environmentalists to condemn the government's decision to allow 44-tonne lorries on routes to and from rail terminals.

New regulations to be introduced in the autumn will allow the use of the heavier lorries for such journeys, provided they are six-axle vehicles which spread the load evenly. The current limits are 38 tonnes for articulated lorries and 35 tonnes for lorries pulling trailers on drawbars.

The maximum limit in the rest of the European Community is 40 tonnes for normal lorries. 44 tonnes for lorries designed for "bi-modal" road and rail operation. However, some countries allow general use of the 44-tonne trucks.

Mr John MacGregor, Transport Secretary, said the new vehicles would be no bigger and cause no more wear to roads than existing vehicles. He predicted that the measure, combined with other incentives to move goods by rail, would reverse the long-term decline in rail freight.

The decision was immediately attacked as a missed opportunity to raise the weight limits for all lorries. The Confederation of British Industry said that allowing 44-tonne trucks more generally would have enhanced the competitiveness of British business.

The Freight Transport Association said that lifting the limit for all lorries to 44 tonnes would reduce the number of lorries on the road and save industry £300m in transport costs.

And the shipping industry complained that the restrictions would remain on lorries using ferries. Sir Nicholas Hunt, director general of the Chamber of Shipping, described shipping as "the transport mode most friendly to the environment".

Environmental pressure groups said the move was unlikely to reverse the decline of rail freight. Mr Tony Burton of the Council for the Protection of Rural England said that without close enforcement of the routes, it would increase the number of lorries in villages and on country roads.

The change in rules is designed to encourage industry to send more container freight by rail, according to Mr MacGregor. Current lorry weight limits do not allow containers to be loaded to their maximum weight capacity.

It should also make the use of "swap bodies" more attractive. These are special road trailers that can be driven straight on to swivel-action rail wagons without the need for costly lifting equipment. The reduction in handling costs should make rail more competitive over shorter distances.

City cites green benefits from long-term cordon

By Vanessa Houlder and Jimmy Burns

THE Corporation of London yesterday put forward environmental arguments to support its proposal that the anti-terrorist security cordon around the financial heart of the City should be made permanent.

The effects of the cordon had been "wholly positive", resulting in reduced pollution, less car traffic and greater freedom of movement for pedestrians, said Mr Michael Cassidy, chairman of the corporation's policy and resources committee.

The Corporation will cite these benefits in making a case for closing the roads on environmental grounds. It has decided not to attempt to persuade the government to allow the closures on security grounds - opponents argue that there is a risk of handing a propaganda victory to the IRA.

The environmental case for closing the roads may be disputed by surrounding boroughs which are concerned that the City's cordon will increase traffic problems on their roads.

The proposals for a permanent security cordon were part of a £5m package of anti-terrorist proposals, which are subject to public consultation until August 23. Other measures include efforts to co-ordinate companies' security systems, the launch of a pager alert system and the removal of litter bins. The police are also installing state-of-the-art cameras

at checkpoints to photograph drivers entering the City at a cost of £300,000.

The cordon, introduced on a temporary basis on July 3, involves closing 18 roads and setting up vehicle checkpoints.

If surrounding local authority boroughs oppose the road closures, the proposal will go to a public inquiry. The issue would be decided by Mr John MacGregor, transport secretary.

City police said extra police presence on the streets and extra cameras had contributed to a fall in the crime rate by 16.4 per cent in the first six months of the year.

The Corporation argues that it has to be seen to take anti-terrorist measures if it is to retain the confidence of international businesses.

Security experts with experience of Northern Ireland say the extra measures cannot guarantee protection of the area from terrorist bomb attacks.

Only accurate intelligence giving advance warning of an IRA bombing operation - based on information from within the organisation and from surveillance - can guarantee that a bombing operation will be intercepted.

Roadblocks and checkpoints like those being considered on a permanent basis for the City have long been in place in Belfast, with mixed results. This year, the IRA has carried out a major bomb attack on Belfast's city centre, in spite of the security cordon.



No vacancies: one of the world's most regularly bombed tourist establishments - Belfast's Europa hotel - was closed yesterday after two years in receivership. A local hotel chain, which has bought the site for £7m, hopes to reopen it in about six months time

University sells technology arm to staff

By John Authers

LONDON'S City University yesterday sold a subsidiary company to its staff for £27m, in an unprecedented deal for a British university.

The university, which has an annual turnover of around £50m, will realise £20.25m from the deal, which will be spent on capital projects and on a long-term endowment for academic initiatives. The remaining funds raised will be split between the original inventors of the company's products.

City Technology, the company which has been sold, makes environmental monitoring equipment, and has benefited heavily from the passing of "green" legislation such as the Clean Air Act in the US. The company was started in 1977 to work on a project with

the National Coal Board, but most of its business now comes from the US and Germany.

In the year to June 1992 it made a profit of £3.2m, all of which accrued to the university, on a turnover of £11m.

Its main products are electrochemical gas sensors, used to monitor toxic emissions from factories and by workers in enclosed environments such as mines and sewers. The com-

pany moved to Portsmouth in 1990, and now has a workforce of around 140.

31, the venture capital group, led the equity syndicate which underwrote the buy-out in conjunction with CINVEN, Montagu Private Equity, and Prudential. The university, advised by Kleinwort Benson, accepted the management offer ahead of several lower bids from the US.

Boardrooms often pay too little attention to corporate security, writes Andrew Bolger

Companies pay the price of security failure

BUSINESSES depend so heavily on information technology systems that any failure can be disastrous unless provision is made in advance to deal with it, according to the Institute of Directors.

Security should be a boardroom issue, and too many companies put it low on their list of priorities, an IoD booklet says.

Mr Peter Morgan, director-general of the IoD, believes several factors have made companies more vulnerable and more aware of risks to their security. "The rise of crime - from major fraud to vandalism and petty theft - poses a continuous threat to the business community."

"The advance of technology and vast expansion of its use has laid many open to severe disruption and losses due to error, malfunction and malicious intervention. The increasing use of highly combustible substances, not only in manufacturing but in office decor, increases the risk of fire."

The most common threat to IT systems is power failure.

● "A security guard sought fame by starting a fire and then extinguishing it. All the CO₂ fire extinguishers in the area had previously been emptied by night staff using them to create fizzy drinks. By the time the guard found a charged extinguisher, the fire was out of control."

● "Most computer viruses are very badly written and cause system malfunction almost as soon as they arrive. Contrary to popular opinion, their authors are not whizz-kids or super-brains. In fact if any of them ever became plumbers we would all probably be drowned within a week."

● "A fire and subsequent flood at a finance company destroyed every item of Information Technology equipment, including mainframes, minicomputers and personal computers. The immediate cost of this incident was £2m, but the long-term cost was reckoned to be in excess of £24m."

Mr Tony Elbra of the National Computing Centre. A survey in 1991 showed that the average cost of a power failure was £9,000 and the highest cost was £30,000.

The booklet says fire and flood, although relatively rare, pose two of the more dramatic threats to IT systems, which are readily damaged by smoke.

Two recent fires, at Digital Equipment and at Mercantile Credit, illustrated how quickly the devastation could spread. Both buildings were rated in the highest category of fire protection, yet a large proportion of each was destroyed within a short time.

Preventative measures, such as halon gas flooding, are not always useful against a

conflagration. More than half the fires affecting computer installations start outside the computer room. They affect the computer installation only when they burn through the wall and allow the halon to escape.

Mr Elbra says the most common cause of fire in computer installations is arson.

Floods were often thought of as rare events, because cloud-bursts and rivers overflowing do not occur frequently. However, last summer's flash floods in the south of France caused serious damage at the computer installations of a leading bank.

Many floods were caused by

dripping taps or blocked drains. If these accidents happened over a holiday weekend, it could be five days before they were discovered.

"Mainframe computers are often sited in basements and their power cables placed under the floor. With the power supply being at the lowest point of the building, it does not take much water leakage to cause a failure. In one installation, a burst pipe caused a week's interruption of processing; the long-term cost of this incident was estimated at £1m."

The same NCC survey estimated that the total amount lost in the UK each year due to IT security breaches was more than £1bn. The risk of "hack-

ing" - or unwarranted access - was faced by every organisation that allowed person to dial-in to its systems. The average cost of each hacking incident reported was £23,000, with a maximum of £50,000.

Computer viruses - rogue programmes - are described as facts of life which companies now have to learn to deal with. The average cost of a virus was estimated to range from £12,000 to £50,000.

Mr Jim Bates, a consultant, says even a little awareness of the problem can greatly reduce the risks: "Educate yourself and your staff about the threat that they pose. Equip yourself with at least two different but reliable anti-virus packages and ensure that they are installed and used properly."

Prof Peter Hammersley, of City University, London, points out confidential data is being carried around in portable computers, which can easily be mislaid or stolen. The loss of a portable computer carrying personal data - such as details of individual customers - could render the employer liable under the Data Protection Act.

Government urged to rejoin Unesco

By Rachel Johnson

BRITAIN should rejoin Unesco - the United Nations Educational, Scientific and Cultural Organisation - in spite of claims that pressures on public spending made such a move costly, a cross-party committee of MPs said yesterday.

The foreign affairs committee (FAC) said government warnings that it could not afford the estimated £11m cost of re-entering Unesco were "unconvincing". The MPs also accused the government of making policy "on the cost-tails of the US", which left Unesco in 1985, a year before the UK.

Britain was a founder member of the organisation, set up in 1945 to promote international collaboration through education, science and culture. The UK took observer status in 1986, citing worries about an over-concentration of personnel in Paris rather than in the field; administrative inefficiency; and duplication of work by other UN bodies.

The FAC said yesterday the government's objections had been overcome.

Britain in brief



Britain to invest \$44m in astronomy

Britain is to join one of the decade's largest astronomy projects.

The Science and Engineering Research Council said almost all of the \$44m it plans to contribute to the \$176m Gemini project will find its way back to UK industry for high technology contracts.

The scheme is a collaboration between the US National Science Foundation and the governments of Argentina, Brazil and Chile. The National Research Council of Canada also hopes to join the project.

Two telescopes will be built, one in Hawaii and one in Chile. They will be used to study the chemical composition, large scale structure and origin of the universe.

More money in circulation

A sharp rise in the amount of money in circulation last month provided further evidence that the economic recovery is continuing.

Bank of England figures showed that M0, the narrow measure of money supply, grew a seasonally adjusted 1.5 per cent in July, the largest monthly rise since September 1989. It had risen only 0.5 per cent in May. Last month's increase lifted the year-on-year growth rate to 4.5 per cent, an improvement on June's figure of 4.4 per cent, and significantly above the government's zero to 4 per cent monitoring range.

Fewer jobless in Scotland

Unemployment in Scotland should continue to be lower than for the UK as a whole for the rest of this year and for 1994, although Scotland's rate of economic growth is likely to fall behind that of the UK, according to the Scottish Economic Bulletin, based on independent economic forecasts.

Scotland's unemployment rate has been below that of the UK since January 1992, a situation thought to be unprecedented since the 1920s. The relatively low jobless rate reflects the severity of the recession in the south of England compared to northern regions, including Scotland.

Cross-Channel trade steady

Government figures covering alcoholic drinks and tobacco indicated that cross-Channel shopping was not undermining traditional retailing, said Customs and Excise officials.

Statistics on the release of alcoholic drinks and tobacco by customs from bonded warehouses showed no significant change during the first three months of the European single market.

Drinks retailers in Britain had protested that increased allowances for personal imports from continental Europe since January were threatening their business.

British Airways bans smoking

British Airways is to ban smoking on flights of 90 minutes or less from September 27. The airline said the policy would affect more than 400 flights a week from and to destinations such as Paris, Amsterdam and Brussels. Smoking has been banned on all internal flights since 1988.

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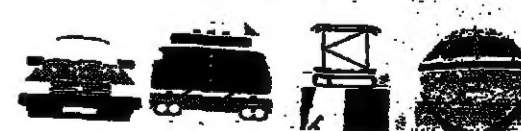
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FINANCIAL TIMES

Battery gets new charge

It costs on average 21 an hour in batteries to play a game on a hand-held computer with a colour screen, as many parents know to their cost. When the batteries are dead they simply end up on the rubbish tip - 12bn batteries are disposed of worldwide every year.

A small UK mail order firm is now pitting its wits against the might of the big battery companies with a machine that, its developers say, can recharge general-purpose batteries and extend their life by up to 10 times.

Rechargeable batteries made from nickel cadmium are already widely available, but in 1992 still only accounted for 2 per cent of consumer battery sales in volume terms. Their big drawback is that they cannot be used with the most power-hungry items such as games.

The Battery Manager is designed to recharge most of the disposable consumer batteries on the market today - zinc chloride and alkaline.

The recharger has been designed by the development arm of Kleeneze Holdings, which produces the innovations catalogue found in many of the UK's Sunday newspapers.

The technology used is not new but has previously been too expensive and not researched fully, says Andy White, who developed the product. The electroplating process is similar to that for silver plating cutlery. In short, when a zinc-chloride battery is used the zinc from the electrode is dissolved in the electrolyte and dissipated. To recharge the battery the zinc particles are plated back on to the electrode.

The big battery makers are dismissive about the potential success of the product. "Some-one invents a recharger that will recharge primary (alkaline or zinc) batteries every year. We never see anything come on to the market that makes any impact at all," said a spokeswoman for Ever Ready. "Apart from the fact that it may explode, you will get poor performance," she added.

Della Bradshaw

Measured in terms of biodiversity, Peru is one of the world's richest countries. But economically it is one of the world's poorest, having suffered a GDP collapse of around 25 per cent in the past six years. For most Peruvian companies, concern for environmental issues is a luxury they cannot afford.

But the environmental theme looks certain to gain prominence in the near future. Privatisation of state-owned mining companies is under way and the government is pursuing an aggressive policy of encouraging foreign investment in natural resources.

Multinational concerns embarking on mining or petroleum ventures in Peru will be bound by a self-imposed code of ethics to apply the same environmental standards in Peru as they do in, for example, Canada, Finland or Australia.

The environmental lead in Peru is being taken by Southern Peru Copper Corporation, the country's largest privately owned company and responsible for two-thirds of all national copper output. SPCC is majority-owned by Asarco of the US, while Phelps Dodge and Newmont Mining have minority holdings.

SPCC's environmental initiative is not entirely voluntary. In 1987, a commission was appointed by the government to investigate repeated complaints of air and water pollution caused by the company's smelter complex at Ilo, the port town 600 miles south of Lima, from which SPCC refines and ships blister (almost pure) copper.

Eighteen months ago settlement was reached between SPCC and the administration of President Alberto Fujimori over a long-standing contractual dispute inherited from the previous government. Under the agreement, SPCC committed itself to investing \$300m (\$200m over five years) - a third for environmental improvement work and the remainder for general expansion and investment in two new plants.

North of the Ilo smelter site, on a coastline that is home to sea birds and seals - is a long, pitch-black beach. Years of slag dumped from the smelter first into the ocean, then on the shore, has been swept along by currents and deposited a couple of kilometres away.

Another problem is the tailings from SPCC's two mines, 70 miles away in the mountains to the east. At a rate of 86,000 metric tonnes a day, they are channelled down to the coast where they spill into the bay, forming a large artificial beach over a mile long. Fortunately, SPCC's ore is largely free from toxic impurities but substantial percentages of mineral solids remain.

"Worldwide, dumping tailings is just not acceptable anymore," says



Slag dumped on the beach over many years has left the coastline at Ilo - home to sea birds and seals - pitch-black

Mines make a clean sweep

Peru's biggest copper producer is taking the lead in reducing industrial pollution, writes Sally Bowen

Eric Ivey, general production manager. "We have to accept our responsibility." Exhaustive studies are under way to determine whether tailings can safely be dealt with by submarine disposal.

The process, already operating off the west coast of Canada, is to pipe the tailings out and deposit them on the seabed 30ft down. Deprived of oxygen and light, there is no chance the tailings can affect marine life, says Rescan Environmental, SPCC's Canadian consultants. If studies, scheduled for completion late this year, confirm this, the fumes for marine disposal will be installed.

Most controversial are the emissions from the Ilo smelter chimneys. SPCC officials have for years claimed that what the locals call smoke is water vapour plus gas, with infinitesimal percentages of sulphur dioxide which, the company claims, is an irritant rather than a toxin.

However, the Ilo smelter's smoke has been a local issue for years - and a steady source of income for many local inhabitants. "They plant alfalfa, which is particularly susceptible, and there's certainly been some damage," says Ivey. "We've been paying out several hundreds of

thousands of dollars a year in compensation and the sum was escalating all the time."

If all goes to plan, however, that source of income will soon dry up. SPCC is working on the installation of a capture acid plant, using technology developed by Chile's copper corporation, CODELCO. The idea is to close one of the three smelter furnaces and eliminate one chimney, stack in an attempt to push up sulphur dioxide content to a captureable 5 per cent.

SPCC estimates the capture acid plant will cost around \$80m; the project is currently at the basic engineering stage. "It's high school chemistry to understand it, but to control it is another, expensive, matter," says Ivey.

The slag problem is being resolved by building a sturdy sea wall to prevent any further erosion of the original dumping place. The slag is unsightly but inert, "very similar to what comes out of a volcano," says Ivey. Locals claim the fishing around the black slag beach is excellent. The sea wall is costing the company more than \$1m.

SPCC has spent an additional \$1m on a sewage treatment plant for their Ilo company housing complex where 8,500 workers and their fam-

ilies live. As in most Peruvian coastal towns, much of Ilo's sewage goes straight into the sea with little or no prior treatment. SPCC will recycle the water recovered and put it to industrial use.

The Peruvian mining sector seems destined to take the lead in attacking environmental problems caused by industry. Already, a new mining law requires environmental impact studies for all new operations, and Daniel Hokama, mines and energy minister, has publicly recognised the environmental "debt" acquired by many state-owned companies now scheduled for privatisation.

One important point that remains unresolved, according to Manuel Pulgar, a Peruvian environmental lawyer, is the absence of legal standards for pollution. "If you haven't established permissible levels," he says, "then you cannot talk about enforcement." He would like Peru to follow Chile's example and set maximum emission levels.

"If you're changing the environment - even if you're not harming it - you have to address the problem," says Ivey. It remains to be seen how swiftly other Peruvian companies will take that message on board.

Recycling still a burning issue

Peter Knight on the arguments for and against incineration

Europe should burn more of its waste paper rather than recycle it. This view is held by some parts of the pulp industry and those agencies charged with handling domestic waste. It is rejected outright by environmental campaigners.

But with the waste-paper market flooded by improved collection systems throughout the EC, those who want to burn rather than recycle could soon win a more sympathetic hearing from politicians.

Germany is committed to recycling 80 per cent of its domestic waste by 1995, the UK's target is 50 per cent by the end of the century and the proposed EC packaging directive stipulates a 60 per cent recycling rate.

The German success at collecting paper, combined with its inability to absorb the recycled product, has led to waste paper being exported at below cost to neighbouring states. This has all but destroyed domestic waste-paper markets. Pressure is building on regulators to allow more waste paper to be burned to provide heat and electricity.

The burning argument states that if properly managed, paper can be produced in a sustainable way. The trees are grown, harvested and replanted, which can be achieved with the minimum use of chemicals and disruption to the countryside.

Paper can be made in plants that are self-sufficient in energy because waste materials - such as wood off-cuts - are used as fuel. If the emissions from pulp-making are controlled, then the entire process is sustainable.

Neither does this activity contribute to the level of carbon dioxide in the atmosphere, because the plantations act as carbon sinks by fixing the carbon dioxide. Recycling, on the other hand, is usually done near urban areas, the source of waste paper. Fossil fuels are mostly used for energy and this contributes to the increase in CO₂.

While recycling reduces the amount of paper that ends up in landfill, the process also produces wastes such as inks, fillers and finishers. More important, large-scale recycling cuts demand for virgin pulp. While this might seem a positive result, a

contraction of pulp markets in developed countries discourages moves in the developing world to produce pulp from sustainable forestry. This not only affects the economies of developing countries but discourages the growth of managed forests in areas that have been denuded by slash-and-burn agriculture.

"We are not against recycling. We say that recycling should be used in particular situations so that there is the right balance. Incineration should also be improved to reduce pollutants," says Erling Lorentzen, chairman of Aracruz Celulose, which produces pulp from managed plantations in Brazil.

"Our forests are recycling carbon dioxide all the time. Planting trees is the best form of recycling," he says.

Lorentzen says that if Europe is genuinely in favour of sustainable development it should encourage markets for virgin pulp from properly managed sources.


Environmental campaigners disagree. "The argument is a non-starter because the idea of creating sustainable forests is a misnomer," says Benedict Southworth, recycling officer at Friends of the Earth. Governments should instead encourage markets for recycled paper. It is also better, he says, to use paper fibres as often as possible, rather than burning them after a single use.

Campaigners are also against the incineration of waste because it produces noxious emissions. But those in favour of burning say new technology and higher standards have solved the historical problems of incinerating municipal waste.

A study on paper recycling by the International Institute for Applied Systems Analysis concludes that the incineration of waste paper might be a good economic and environmental alternative to recycling.

However, this depends on the removal of some of the chemicals and heavy metals used in paper and printed packaging.

Yvonne Iwanuk, a representative of the Confederation of European Paper Industries, says waste paper remains an important resource to the industry, especially in countries with no domestic forestry.



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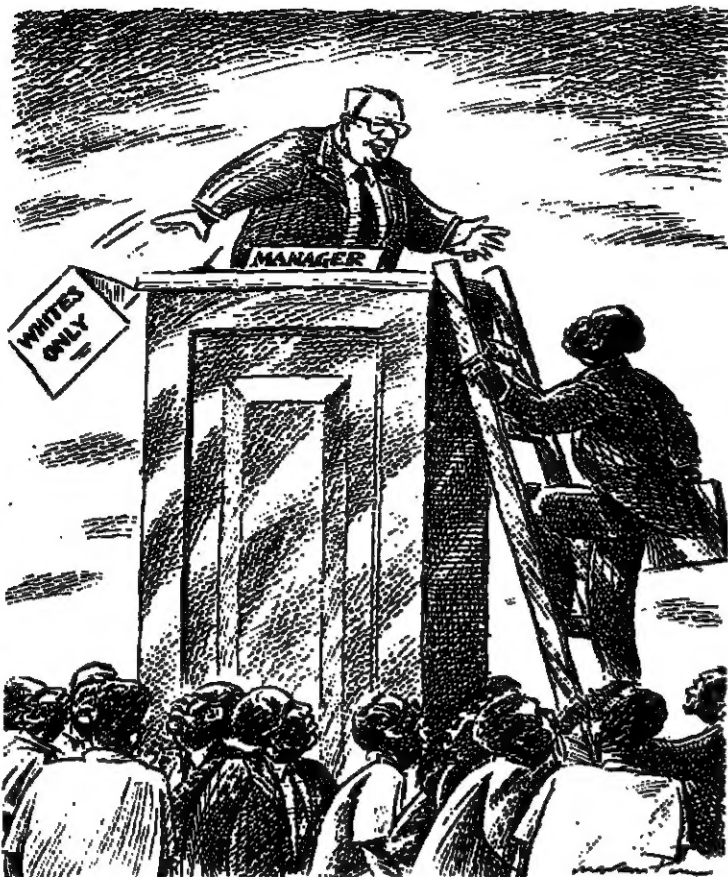
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MANAGEMENT

Patti Waldmeir on initiatives to boost the number of black managers in South African companies

Race to the top



After 350 years of racial segregation, corporate South Africa is facing the stark fact that 5m whites cannot manage a nation of 40m people, especially once the other 35m have the political power to insist on a piece of the action.

So South African corporations, most of which have been agnostic on the question of black advancement, are rapidly embracing affirmative action. Last month the South African Chamber of Business, the employers' federation, called on its members to put affirmative action programmes in place urgently, clearly fearful that a new government might otherwise impose racial quotas.

Like their counterparts in other countries, South African managers are struggling to balance the demands of shareholders with the needs of society. Most nations face the problem of how to remove inequalities in the corporate world, but few face it in such stark and daunting form as South Africa. Discrimination has affected the vast majority of employees – not a small minority, as in the US – and government policy has deliberately nurtured a vast skills gap between the managers and the managed.

"Any company that wants to survive is looking at affirmative action," says Wendy Lubabe, whose company, Bridging the Gap, tries to place candidates in companies seeking to advance blacks.

No black-led government can be expected to accept the status quo that less than 3 per cent of managers are black. And although the African National Congress says it wishes to avoid legislated racial quotas, expectations are high.

The National African Federated Chamber of Commerce, the black business federation, has demanded that blacks hold 30 per cent of seats on the boards of all listed companies by 2000. It also wants blacks to hold 40 per cent of equity and 50 per cent of posts at all management levels. No major South African corporation comes anywhere near these targets – except National Sorghum Breweries, set up recently when the government privatised its monopoly. Sorghum Brewing Company, under black ownership and management.

The small number of blacks in business reflects not only prejudice but also a severe shortage of qualified black candidates after years of sub-standard education under apartheid. Still, some companies such as South African Breweries (SAB) have a long track record of affirmative action and provide an example for those just starting out.

In the group's beer division 46 per cent of salaried employees are black, up from 13 per cent in 1978; and 16 per cent of senior managers are black.

Executive chairman Meyer Kahn, whose forceful personality and blunt charm have done much to promote the affirmative action programme, has set what he calls head-count targets. By 1995 each of the group's operating companies must have at least one black executive director (there are none at present); by 1997 20 per cent of senior managers must be black; and by 2000 all salaried staff must "reflect the demography of South Africa", which means 80 per cent must be non-white.

Kahn sets out the lessons from the past decade's efforts. "Job seg-

mentation is the answer to affirmative action," he says. "When the world was going for job enlargement, we restructured jobs into smaller modules that were more doable." That means, for example, splitting the traditional job of finance director into two functions: accounting and treasury management.

Black candidates exist to fill the accounting position but lack the experience to perform both jobs at once. Reducing the workload of the job can also help. A relatively inexperienced sales manager has a better chance of success if given seven

rather than 15 representatives to manage.

An internal SAB document sets out some do's and don'ts of affirmative action. Among them: do not window dress, and make clear to new recruits that "your black skin is no passport"; "don't go overboard to accommodate black power blocs – stand up for what is right, businesswise"; encourage mentoring, preferably by the immediate boss; impress on whites the reality of the current political situation and weed out obstructors; root out covert and overt racism; and try to make blacks feel they belong.

The document offers some recruitment hints. Choose "trouble-shooters and arguers" rather than passive and pliable people who "know their place"; look out for cultural bias in selection techniques; choose those who can identify with free enterprise – many blacks suspect big business of having colluded with apartheid and black communities sometimes equate success with co-optation.

But as Joe Horner, consultant to SAB on affirmative action, argues, no real progress will be made unless managers understand that advancing black colleagues is an essential part of their job. "You must make clear to managers that they will be judged by how well they ensure blacks succeed, that it's as important as cost cutting and profits. You must audit this policy as rigorously as you do financial audits. And you must make clear to line managers that they... must devote a large amount of high-quality personal time to coaching."

Public-sector bodies such as the electricity utility Eskom also have lessons to offer. Dawn Mkhobho, head of the Eskom's department of social harmonisation, says the utility has established a sort of shadow management board composed of black senior general managers who will not attend regular weekly board meetings but will join special extended board sessions each month.

"It's a way of getting people into the system," she says, adding that this method creates a pool of candidates from which future black board members can be drawn.

To expand the pool of qualified black managers in general, Eskom is spearheading an initiative with big private-sector companies to provide fast-track training for 80-100 people from 8-10 large corporations, at a cost of R3m (\$500,000) per corporation.

As Harry Oppenheimer, the patriarch of South African business, says: "It's extremely dangerous to be ruled by people who have no material stake in the country... we've got to see that people in the majority have as large a share in the material assets of the country as we can."

Acquiring a taste for the local cuisine

Dr Carol Cooper advises the business traveller abroad to take precautions when sampling certain foods



ENJOYING hospitality and sampling local cuisine are part and parcel of business trips abroad. While travel may broaden the mind, many people know that it can also loosen the bowels.

About 40 per cent of travellers suffer from acute gastro-intestinal upsets.

Delhi Belly, Gypsy Tummy and their variants may last only three days, but when chasing a vital contract these could be the most important days in the calendar.

The risk of acute diarrhoea is highest in developing countries and around the Mediterranean. Although often said to be due to a change in the water, traveller's diarrhoea is spread by something more specific in the water – viruses, bacteria and parasites which originate in human faeces and contaminate water supplies, and therefore food and drink.

More serious infections, such as typhoid, cholera, salmonellosis and hepatitis A, are transmitted by this route, too. Many of these can be prevented. The golden rule is to avoid salads, raw vegetables, unpeeled fruit, tap-water, ice, ice-cream, prawns, shellfish and raw fish. Salads are often unwashed, or rinsed in contaminated water and some are also grown with the aid of human manure.

Ice and ice-cream may be made from dubious water supplies, while prawns and raw fish, especially in the Mediterranean, come from contaminated sea-water. Bear in mind that you need to stay fit until the last minute; on many trips nothing is clinched until moments before you head for the airport and your flight home. Keeping the visiting businessman on tenterhooks till the end is a well-known negotiating tactic.

It is wise to steer clear of sauces or anything else left out for long periods on the table and of any dishes which look fiddly, as if many hands have lovingly arranged each plate.

Beware, too, of unpasteurised milk. TB and brucellosis are the main problems here, not diarrhoea.

Food that is heavily contaminated with microbes need not look, smell, or taste "off". In fact the reverse may be true, because rotting food sometimes inhibits the growth of germs that transmit diarrhoea. As long as it is eaten immediately, well-cooked food is safe, since high temperatures for more than 15 minutes kill most microbes.

When offered steak, ask for medium or well-done; meat should be brown all the way through, without a trace of red. Freshly cooked rice, stew, bread and thoroughly cooked eggs are almost universally safe options.

Chips, which have to be freshly cooked, are, too.

The golden rule is to avoid salads, raw vegetables, unpeeled fruit, tap water, ice, shellfish and raw fish

Fruit peeled by yourself – with a clean knife – should cause no problem. It helps to wash hands before eating, but beware of grubby handkerchiefs afterwards (kept in a pocket, a small packet of antiseptic wipes or even baby wipes is useful). Avoid eating with your fingers if possible, or else discard the bit you have handled.

It is easy to decline cold snacks, but not so business lunches. If you are worried about eating something too exotic, let your hosts order for you. They will help you find something acceptable to western palates.

Faced with a suspect meal, one can diplomatically claim tiredness, jet-lag, illness or allergy. In serious cases you could say that you are, regrettably, following strict instructions from your specialist. The locals may find you slightly eccentric, but then a moment's embarrassment is better than 72 hours spent contemplating the tiles in the hotel bathroom. In the Arab world

and elsewhere, repeated entreaties to eat can make refusal out of the question. In that case, have a small portion – they helpings contain fewer germs.

In developing countries, tap water can be made safe by boiling or adding iodine or chlorine – fine for brushing teeth, but impossible when lunching out. Mineral water is available almost everywhere and the sparkling variety is less likely to have been refilled straight from tap or river. Or order Coca Cola, which is said to have done more for the eradication of cholera than any health programme.

Ice is a bad idea. Research confirms that spirits do not kill the germs in it, so it is probably better to have whisky and fizzy mineral water, or gin and tonic, both without ice.

A visit to the chemist is wise before the trip. If you do succumb to gastroenteritis, loperamide (Imodium) can help. It sometimes prolongs the illness, but makes it milder.

Rehydration fluids (for example, Rehidra, Dioralyte, Electrolyte) help replace fluids lost and make one feel better. They have to be made up with water. Billed water is best, but suspect water is better than none. Or have plenty of soups and fruit juices and bananas, which contain potassium.

Carbohydrates in bread, rice and crackers also help shorten attacks of diarrhoea. Diarrhoea containing blood or mucus needs medical attention, as does a high fever.

Antibiotics cure almost all attacks of traveller's diarrhoea. However, they can have side-effects, including allergy and diarrhoea, so their use is controversial. It may be worthwhile for a business traveller with a pre-existing disease to take them, either continuously for the duration of the voyage, or in case problems develop. As they're prescription-only medicines, negotiating with the GP is necessary.

The author is a London GP.

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ALBANIA

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IDA CREDIT 2404 - ALB Contract Name - No: M07/25/BIS/93

The Government of Albania has received a credit from the World Bank towards the cost of the Critical Imports Project and now invites sealed bids from eligible bidders for supply of the following items through International Competitive Bidding under World Bank Procurement Guidelines:

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Bidding Documents are now available from the Project Implementation Unit, Ministry of Finance and Economy, and can be obtained from the same on submission of a written application and upon payment of the mentioned non-refundable fee into the account no. 456110701, maintained by the FIU at the National Commercial Bank of Albania, Tirana-Albania.

Further information can be obtained from:

THE WORLD BANK CRITICAL IMPORTS PROJECT IMPLEMENTATION UNIT

TIRANA - Albania

Mr Agim Hudo

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COMPANY NOTICES

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PEOPLE

Taking the wheel at Cosworth

Vickers has turned to the Rover group to fill two gaps in the top management of its Cosworth Engineering subsidiary.

Chris Woodward is ending a 22-year career with Rover and British Leyland, to take over as chief executive of Cosworth, while Rob Oldaker, Rover's chief chassis engineer is to become engineering director for Cosworth's road engines. Woodward is making a big leap to the world of high performance engine manufacturing from his present role as managing director of Rover International, where he has been responsible most recently for sales of Rover and Land Rover vehicles in all markets outside Europe. His appointment follows the retirement of Peter Nevitt.

Unlike Nevitt, a respected engineer, Woodward's career has been almost exclusively



spent on the commercial side of British Leyland and Rover.

He joined British Leyland in international marketing in 1971, and later held jobs such as sales director for Land Rover in Africa, managing director of Leyland Zimbabwe and sales and marketing director of Leyland Trucks.

Insurance moves

Two important changes of senior staff have been announced at MERRETT Holdings, one of the largest agencies at the Lloyd's insurance market.

Stephen Burnhope, underwriter of non-marine syndicate 1067, is to leave Merrett to join the smaller Sprackley Villars Hunt agency. SVH manages non-marine syndicate 1007, the seventh largest non-marine syndicate at Lloyd's. Joining Merrett is Ian Mendes, who takes over as group finance director. Mendes left General Accident after six years with the group in 1990. He joined the Perth-based company in 1984 with J Henry Schroder Wagg, where he was also a director.

A.J. ARCHER, the listed Lloyd's agency, has announced a reorganisation of senior management and the closure of two of its 19 syndicates.

Richard Maylam will stand down as chairman of A.J. Archer Holdings in order to focus on his primary responsibility as underwriter of syndicate 270. Brian Kelleff will become executive chairman and Ralph Sharp will be group managing director.

Syndicate 697 will merge with syndicate 741 for the 1994 year of account. Syndicate 256 will cease to underwrite from 1994. A.J. Archer & Co, one of two managing agents in the group, will be renamed Tower Underwriting Agents. A.J. Archer Holdings will be renamed at a later stage.

When Littlewoods restructured at the beginning of the year, creating the home shopping and other groups out of what had previously been internal divisions, it said it would appoint non-executive directors to the boards of the new limited companies, when the right people came along. Schrott is the first such appointment.

Littlewoods appoints thwarted purchaser

Littlewoods Home Shopping Group has invited Harald Schrott, who is retiring from the main board of the German mail-order house Quelle as he turns 60 this September, to join its board as a non-executive director.

There are still relatively few continental Europeans on the boards of British companies, though earlier this year Budgets appointed Hans Reichel, chief executive of Rewe, the German supermarket chain, to its board.

Quelle, which like Littlewoods, is an unlisted, family-run company, had been one of several parties interested in buying into the British market

by acquiring Littlewoods' home shopping business. Months of negotiations were however broken off in April last year when the Liverpool-based retailing and football pools group appeared to be unable to secure what it regarded as a suitable price. At that stage the company said it therefore intended to develop home shopping as one of its core businesses.

Yesterday Littlewoods confirmed that it had got to know Schrott as a result of the talks, and that as he was possibly the most experienced executive in the field of European home shopping, it hoped to gain from his expertise.

Joining Quelle in 1957, Schrott had had a seat on the main board since 1980. In 1986, he was put in charge of the special mail order division as well as all of Quelle's activities outside Germany, which includes France, Austria and Belgium.

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Non-executives

Adele Biss, chairman of the British Tourist Authority and the English Tourist Board and a non-exec at European Passenger Services, at BOWTHORPE.

Sir Gordon Borrie, former director-general of the Office of Fair Trading, at UAPT-INPOLINE.

Ernie Raincock, founder of The Legal Protection Group and md of Legal & Contingency, at IPS GROUP.

Peter Corley, a director at Swiss Bank Corporation, at EVE GROUP.

David Shaw has left HOSKINS BREWERY.



Gordon Waddell (left) will become chairman of the MERSEY DOCKS & HARBOUR COMPANY when William Slater, chairman since 1987, retires on September 7.

Waddell, who joined the board in April as a non-executive director, is chairman of Shanks & McEwan Group and the Fairway Group, and a non-executive director of a number of companies including Cadbury Schweppes.

Michael Hill, director of financial services with East Midlands Electricity, has been appointed finance director with effect from October 1 to succeed Geoff Mason who retires at the end of the year.



Patrick Dawson (above) has been appointed director, Latin America, of the international division of Bain Clarkson, part of INCHCAPE; he moves from Sedgwick.

Jeremy Davies, a director of Steel Bullitt Jones Group, died on August 2 at the age of 49.

Television/Christopher Dunkley

Ethos of vans, doors and Bosnia

In the second week of July, according to the BARB ratings, "Other Viewings", which means programmes on satellite and cable, achieved its highest share ever in Britain: 6.6 per cent. So conventional terrestrial television - BBC, ITV and Channel 4 - still accounted for 93.4 per cent. Thus the notion which now appears to obsess the chattering classes within the mass media, that we are in the middle of a new age of multiple choice which is baffling and fragmenting the audience, seems a teeny bit questionable. Of course this does not stop the broadcasters behaving as though the notion is a fact, and one of their favourite ways of attempting to resist the supposed fragmentation is "branding": dedicating a whole evening to programmes about food, flinging together two dozen programmes about dinosaurs, or, as on Channel 4 at present, devoting a whole week to programmes about "Bloody Bosnia" - pun fully intended.

At first the idea seemed admirable. Thanks to bitty and repetitive coverage of violent activity in what was Yugoslavia, television has produced a weariness in many viewers; a tendency to mutter a plague on all your houses and your medieval mentality. The sight of yet another reporter in a flak jacket standing in front of yet another burning out Balkan village has become the signal to change channels. Surely this uncharitable and obscurantist reaction might be changed by a more intelligent, analytical and historical approach to the subject. "Bloody Bosnia" could be just what was needed.

Yet a combination of pre-viewing and viewing off-air at the start of this themed week leaves doubts. The whole thing could backfire and leave us more sick of the subject than ever. It seemed odd to begin with a lecture by currency manipulator George Soros, of all people, on ethics. Still, to be

fair, he can claim to have spent some of the millions he made in speculating against the pound and the dollar on liberal and humane charities in the area in question. Moreover the idea underlying his *Opinions* programme was wholly laudable: that we need a new world order based on "the open society" where no dogma has a monopoly, where the individual is not at the mercy of the state, and where minorities and minority opinions are respected.

But as the season continues one's patience starts to thin. In some cases such as the *Essential Guide* series (Part 3 last night, Part 4 tomorrow) it is the style, with its flickering captions, head-and-shoulder inlays, and general tone of "Look at me I'm in charge of graphics" which irritates and distracts from the content. In other instances it is the message. Guardian reporter Maggie O'Kane made it utterly clear in Sunday's *Frontline* that she sees Slobodan Milosevic in particular and the Serbs in general as the demons of the piece. But did her silence on the Moslems indicate that she thought them blameless? In other places Western liberals tend to find Moslem intolerance and totalitarianism loathsome; are they different in Bosnia? I have an ominous feeling that by the end of the week we shall be growling "A plague on all your houses" every time another of these programmes appears.

The past week has produced vivid contrasts in documentary styles. The first in the BBC2 series *Architecture Of The Imagination* (reviewed here at greater length by Colin Amery on Monday) was one of those portentous programmes where the commentary swings between the blindingly obvious and the embarrassingly pretentious. It was full of people keen to explain to lesser mortals the finer, and of course outer, significance and symbolism of the door. The first in ITV's *Metro* series, showing work by new directors, could easily have fallen into the same trap. In his 25 minute study of the world of van drivers Henry Chancellor did have one enthusiast who sat on the step of (I think) a Dormobile and mused about what would probably, in the architecture series, have been called the "ethos" of vans.

But Chancellor's commentator was brief, ready to laugh at his own fanaticism, and amusing - virtues which describe the entire programme. We watched a hairdresser, a fishmonger and a dentist operating from vans. We met the sort of loons who customise Bedford cars that they do 150 mph and eight mpg. And we ended with a student living in a van whose simple analysis of its significance was far more effective than all the psychobabble in *Architecture Of The Imagination*. "The Van" is the sort of startlingly simple but affecting programme to which juries like to give awards.

Lady Elspeth Howe, wife of Conservative grandee Sir Geoffrey Howe, has succeeded Lord Rees-Mogg as chairman of the Broadcasting Standards Council, one of the sillier quangos invented in recent years by a government supposedly keen to "roll back the boundaries of the state". Jobs for the girls? Perish the thought! The lady is there entirely on merit. Chief qualification for chairmanship of the BSC appears to be a very sketchy knowledge of what actually appears on television.

Rees-Mogg proved by what he told interviewers to be eminently qualified, and now, in response to Christian Tyler's question "Do you enjoy watching sex on television? Do you find it boring?" in the course of a feature in Saturday's *Weekend FT*, Lady Howe has said "Up to a point. Yes I do after a while find it boring if it goes on and on and on".

So here is a challenge for the lady: name us, not 12, not six, but just two occasions in the past year - no, let's make it fair, in the past decade - when you have seen a programme in which sex went on and on and on. Those of us who would welcome a gentle spot of sex occasionally in place of some of the stabbing and shooting would be delighted to know where, outside the Adult Channel on the Astra satellite (and somehow it seems unlikely that Lady Howe is paying £50 a year for that) she claims to be finding such unrelenting sex.

Speaking of sex, when will television newsmen staffs get it through their thick collective heads that they have no more idea than anybody else of the rate of sexual offences in Britain (or England, or, as reported on BBC Regional News last week, London). Sex offences were almost certainly higher, proportionately, in London in 1493 than today, and probably higher in 1893, what with middle class male attitudes towards servant girls. But nobody knows. All that television news reporters know is the state of police statistics, and these vary according to the number of police collecting them, the number of computers available, and especially according to prevailing attitudes towards the reporting of crime. It is, of course, less exciting and less terrifying to announce "The number of sexual offences reported to the police rose last year" than to scream "There was a rise of 11 per cent in sex offences in London last year". The difference, however, is that the former is non-fiction, which is what television news is supposed to deal in, whereas the latter is fiction.

How splendid to be reminded so forcefully by the opening production in BBC2's *Wexford Trilogy* of what can be done with a simple single-set studio drama if you have a writer as good as Billy Roche. BBC1's two-part thriller *Thicker Than Water* had some of the best wet-windscreen scenes shot on any location this year, but never at any point did the dialogue or the drama achieve the same power as "Poor Beast In The Rain". This opening episode in the *Wexford* sequence told a bleak story of provincial pride and tragedy with speed, wit and economy and was consequently spellbinding. Yet it never moved beyond the confines of a small betting shop.



Ingrid Craigie, Liam Cunningham and Dervla Kirwan in Billy Roche's 'Poor Beast in the Rain'

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numbers and characteristically broad and physical.

Felicity Lott introduced an accurate, well defined, patrician, and ultimately unimposing Marchallin; Frederica von Stade her well-known, urgent Octavian (though a bit vocally constricted and, well, more mannish than boyish in her late San Francisco debut of the role); and Christina Schaefer a perky if small-voiced Sophie. Eric Halvorsen's sumptuously voiced Osiris seemed otherwise generic.

Musically, the show belonged to Mackerras, who seemed unerring in his choices of what to accent in this busiest of scores while making sure that all its music told. His sympathy with the singers seemed sometimes finer-grained than theirs with their characters.

In the event, the concert *Daphne* seemed a trifle pointless (if not a pointless trifle). Davis oversaw a performance that seemed sufficiently long-lined, rhapsodic, and airy - but that felt more a reflection of what the orchestra could accomplish with little rehearsal than a serious reading of the work. The only singing of lasting interest was Jon Frederic West's knowing, passionate Apollo and Janice Watson's slivery (if somewhat monochrome) Daphne.

Spoletto Festival/William Weaver

'Il Trittico' and 'The Rake'

The first-time visitor to the Spoletto Festival had best obey two rules: wear sound, rubber-soled shoes (the steep, cobbled lanes of the lovely Umbrian town are treacherously slippery); and expect the unexpected. From the time Gian Carlo Menotti founded it, the Festival of Two Worlds - as he officially calls it - has aimed not only to bring Italy and the Western hemisphere together, but also to foster young talent, encourage artists to explore new paths, and cajole the traditionally staid and unadventurous Italian audience to open its mind and eyes to unfamiliar experiences.

As the Festival approaches the end of its 36th year, Menotti deservedly looks back on his achievements with pride. But as he ruefully admits, there have also been some monumental fiascos, like the Visconti *Traviata* in which the soprano lost her voice before opening night, when to make matters worse, the tenor got completely lost in the final act. But, to compensate for that awful evening - one of Visconti's worst, too - there were occasions like the Visconti-Schippers *Manon Lescaut*, a brief, unforgettable recital in the little Teatro Carlo Melliso by the unknown Jessye Norman, and the Italian debut of the Tokyo Quartet in the same house.

For Spoletto's operators this year's festival may well be memorable chiefly for the debut here of a young Chilean soprano, Cristina Gallardo Domas, whose Suor Angelica provided the one real excitement in an otherwise enjoyable, but uneven production of Puccini's *Trittico*, designed by William Landi, staged by Menotti and conducted by Spoletto's new musical director, Steven Mercurio.

Of Puccini's works *Il Trittico* is one of the most problematical; the three short, intense operas are filled with traps for the unwary. In *Il tabarro* Mercurio and his leading singers decided on a full-blast approach, everything at top volume, addressed squarely at the public. Well, the score is rich and can survive and even repay this unsuitable, but sincere handling. As Michele, the baritone Halilur Fu stood out, sombre and moving, and sinister, implacable as well. It was good to see the lovers, Giorgetta (Maria Prosper) and Luigi (Rick Moon), played unromantically, she rather dowdy, he ordinary, plain. The set was misty, a traditional, recognisable, handsome Paris.

Menotti's staging was also traditional, with some of the master's familiar trademarks, including abundant employment of supers. Since Puccini wrote a number of vignettes into the work, the stage at times seemed overcrowded, as if Michele had dropped anchor near the Gare de Lyon. The cloister of *Suor Angelica* was no more cluttered than necessary, and the girls of the Westminster Choir formed a convincing, varied community of nuns. The interpreter of Angelica ideally must have, besides a warm, supple, melting voice, an expressive face; and Gallardo Domas, while not breaking in any conventional sense, has the biggest eyes seen on the opera stage since Callas. Though short of stature, she took on

Puccini's three short, intense operas are filled with traps for the unwary

colo, occasionally did him a disservice and the sound was not always pleasant.

The other opera on the Spoletto calendar, Stravinsky's *Rake's Progress*, made use of a much-rehearsed orchestra, and the conductor - another young American, Arthur Fagen - was able to draw more focused playing from this smaller group. The Carlo Melliso is about the size of the Theatre Royal, Wexford, and like its Irish counterpart, the Italian house flatters voices, so singers can relax. Thus, while neither the tenor Michael Rees Davis nor the soprano Ann Christine Larsson seems to have a large instrument, neither had to force; and Stravinsky's sinuous lines emerged with spontaneity and sweetness. Larsson's enunciation was sometimes blurred, but she was a touching Anne; Davis made every vowel and consonant do its job, and the splendid poetry made the proper effect.

Richard Cowan's Nick had a bold swagger and a black soul; his interpretation was a hampered by his too-obvious costume. The costumes and the sets were by the British caricaturist-cartoonist-illustrator David Hughes, making his first foray into opera. His designs, somewhere between Steinberg and Hockney, displayed ready wit and a fertile imagination, but they occasionally went off the rails (why did the crowd at the auction have to wear bird-beaks?). Roman Terlecky, who has on many occasions acted as Menotti's assistant, staged the work in harmony with Hughes's vision. There were some excellent moments - the finale, with the singers removing their makeup at a row of mirrors, for example - while other scenes, bedlam for one, were filled with aimless bustle.

Opera in San Francisco/Timothy Pfaff

Richard Strauss celebrated

unambiguous "No." Not only can the Ewing soprano no longer soar over the full orchestra at climaxes, it skips over many of the "little notes" that lend the role so much of its musical interest. From performance to performance (I heard two), Ewing recomposed the part for her comfort; little wonder that her famous strip to the buff notwithstanding, the most memorable part of her Salome is her pout.

The Herods, king and queen, fared far better, with both Robert Tear and Leonie Rysanek giving sophisticated, richly detailed vocal and dramatic readings - and Rysanek sounding as if she could have sung the title role with ease (and the vocal generosity she always lent it). If Tom Fox's Jokanaan lacked a certain aura of mystery, it was still strong and impressive - even if the often misguided restaging by Jeanette Aster gave us a prophet who could not keep his eyes off the sultry princess.

Elevating his orchestra to the status of another character, Rummles presided over a drama of feral cunning and thrust. What his *Salome*

offered in sound and fury, his *Capriccio* delivered in subtlety and nuance. Except for some occasionally faulty intonation from the strings his players produced a shimmering tapestry of sound: fine filigree over a gracefully suspended long line. Co-ordination between pit and stage was exemplary. Revisions to a previous Covent Garden outing, will be revealed in a live video recording. In general it seemed improved by Thierry Bosquet's period costumes replacing the misogynist Versace designs that lent visual confusion to the original production.

Kiri Te Kanawa sounded better too; by now having learned the role in its particulars, she singing it half-ardently. Still, opulent sounds and arching phrases were not enough to convince one that she had strong, let alone conflicted, feelings about either words or music, poet or composer - or, for that matter, much interest in *Salome*. (The production's one genuinely touching performance

was Michel Senéchal's show-stopping Monsieur Taupe.) Hakan Hagegard, as the Count, and Victor Braun, as La Roche, made similar, if paler, impressions compared with their first outings in this production.

While David Kuebler caught neither the character of Flaminio nor his music, Simon Keenlyside compensated with a beautifully inflected, deeply sympathetic Olivier - one that tipped the balance in the direction of words with, however ironically, high musicality. Still, the most, Julius, most rewarding characterisation was Tatiana Troyanos' text-savouring, handsomely sung Clauron.

The already grateful pairing of *Capriccio* and *Der Rosenkavalier* was further enhanced by a similarity in production style. Lotfi Mansouri's "new" *Rosenkavalier* sought to recreate both the Alfred Roller designs of the Dresden premiere and the original staging as reflected in the production book. The sets emerged breath-catchingly, absorbingly beautiful, the direction a bit by the

of organ recitals devoted to the works of Messiaen, and church concerts featuring the Hilliard Ensemble and others (Quincena Musical, Teatro Victoria Eugenia, Reina Regenta s/n, 20003 San Sebastian, Spain. Tel 043-481238 Fax 043-430702)

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INTERNATIONAL ARTS GUIDE

BAYREUTH

In the absence of *The Ring*, interest this year focuses on a new production of Tristan and Isolde, marking role-debuts for Siegfried Jerusalem and Waltraud Meier. Max Loppert, writing on this page about the first night, said that although Jerusalem might be considered light by traditional Heldentenor measurements, he had mastered the art of Wagner pacing. Meier, he said, sounded not just beautiful, but aptly in character, capable by turns of imperious flourishes, anger-heated surges, soft romantic raptures - as if she had lived long with the character and inside the text before presenting both to the public. Heiner Müller's first-ever opera production, design by Erich Wonder, was described as abstractly interesting, emotionally distancing and certainly unromantic. As in the 1981 Ponnelle production, the conductor is Daniel Barenboim. This year's programme also includes Parsifal conducted by James Levine, with Deborah Polaski as the new Kundry. Poul Elming and Linda

Finke join the cast for Werner Herzog's 1987 staging of Lohengrin. Donald Rummles conducts Wolfgang Wagner's 1985 production of Tannhäuser, with a cast led by Wolfgang Schmidt, Tina Kiberg, Elke Wilmschulte and Manfred Schenk. Giuseppe Sinopoli conducts Dieter Dorn's 1990 production of Der fliegende Holländer, with Bernd Weigl as the Dutchman and Sabine Hass as Senta. Ends Aug 28 (0921-20221)

BRUGES

The early music festival, now in its second and final week, features a William Byrd programme tonight with the Fitzwilliam Ensemble, a Corelli and Vivaldi programme on Fri with a baroque orchestra from Milan, and a grand finale on Sat with the York Waits, an English Renaissance town band (050-448636)

HEIDELBERG

This year's open-air festival at Heidelberg Castle features productions of Haydn's rarely staged *L'isola disabitata* and Cav and Pag. Ends Aug 31 (Konzertkasse, Theaterstrasse 4, D-6900 Heidelberg. Tel 06221-583521)

HELSINKI

The festival, celebrating its 25th anniversary, opens on Aug 24 with a Helsinki Philharmonic Orchestra concert conducted by Alexander Sander, featuring Karan Armstrong as soloist in Schoenberg's *Erwartung*. Esa-Pekka Salonen brings the Swedish Radio Symphony

Orchestra for two concerts, and other concerts are conducted by Marek Janowski, Lef Segerstam and Hans Drewanz. Recitalists include Julian Bream, Jessye Norman and Cecilia Bartoli. There are also performances by Ingun Björnsdottir Dance Company, Susanne Linke Dance Company and the Avanti Ensemble, which brings classical and modern Islamic music from Turkey. Ends Sep 12 (6844466)

LA ROQUE D'ANTHERON

The castle grounds of La Roque d'Antéron, equidistant from Avignon and Marseilles, are the peaceful setting for a piano festival which has been gathering international renown since it was founded eight years ago. This year's programme of 33 concerts includes anniversary celebrations of Grieg, Tchaikovsky and Rachmaninov, a cycle of Schubert sonatas on modern concert grand and fortepiano, a Debussy series using period instruments and introductions to Medtner and Corigliano. In tonight's concert, Nelson Freire plays concertos by Grieg and Rachmaninov, accompanied by the Novosibirsk Philharmonic Orchestra from Siberia. The line-up of artists over the next three weeks includes Nicolai Demidenko, Michel Dalberto and Stephen Hough. Ends Aug 22 (4250 5115)

MONTEPELLIER

Radio France's annual festival reaches its climax on Fri with a

concert performance of Rayer's grand, unjustly neglected opera *Sigurd*, with a cast headed by Chris Merritt. The closing concert next Wed is given by the Gustav Mahler Youth Orchestra conducted by Claudio Abbado, with baritone soloist Dmitri Hvorostovsky (5702 0201)

RHEINBERG

The chamber opera festival founded by German composer Siegfried Matthius in the idyllic surroundings of Rheinsberg Castle, 30km north of Berlin, is now in its third year. The formula is simple: bring promising young singers and musicians together for a month of rehearsals and workshops with experienced performers, against a backdrop of castle, lake and park; then show the results in two opera productions. This summer's repertoire is Matthius's 1986 arrangement of Monteverdi's *Ulisse*, staged by Frank Matthius and conducted by Richard Bradshaw (Aug 6, 7, 8, 11), and Carl Orff's *Die Kluge*, staged by Hans-Peter Lehmann and conducted by Horia Andreescu (seven performances between Aug 13 and 22). Tickets can be bought at Rheinsberg or from TheaterShop Ticket System in Berlin tel 030-463 1022.

SAN SEBASTIAN

Highlights of this year's festival (Aug 16-Sep 2) include Pier Luigi Pizzi's Monte Carlo production of *La traviata*, the St Petersburg Philharmonic Orchestra, Spanish National Orchestra with its chief conductor Aldo Ceccato, a series

of organ recitals devoted to the works of Messiaen, and church concerts featuring the Hilliard Ensemble and others (Quincena Musical, Teatro Victoria Eugenia, Reina Regenta s/n, 20003 San Sebastian, Spain. Tel 043-481238 Fax 043-430702)

SANTANDER

This year's visitors include Anne Sophie Mutter, the Scala Orchestra with Muri, and a bevy of Russian artists - the St Petersburg Philharmonic and Bolshoi Opera Orchestras and the St Petersburg State Ballet. However, the Kirov Opera has cancelled its visit. Ends Aug 31 (Festival Internacional de Santander, C/Gamazo s/n, 39004 Santander, Spain. Tel 042-314819 Fax 042-314767)

SCHLESWIG HOLSTEIN

Like a musical mosaic, the festival spreads out from Hamburg, Lübeck and Kiel to some of the most attractive towns in northern Germany, in venues with a more local atmosphere than most international festivals. There is a strong Polish influence this year, with three Polish orchestras touring the region and performances of Szymanowski, Penderecki and several less familiar compatriots. Tonight, tomorrow and Fri, the Kirov Opera Orchestra gives concerts in Westerland and Stade. The European Community Youth Orchestra, conducted by Leonard Slatkin, plays in Kiel on Sun, followed by Jessye Norman next

Tues. The line-up over the next two weeks also includes Christa Ludwig, Anne Sophie Mutter, Shura Cherkassky, Igor Oistrakh, Gidon Kremer, Sinopoli and the Philharmonia, Günter Wand and Yehudi Menuhin. Ends Aug 22 (0431-567080)

CASTELL DE PERALADA

The gardens of this Catalan castle north of Barcelona are the beautiful setting for an annual festival of opera, dance and concerts. The programme includes a staging of *L'elisir d'amore* (Aug 7), a recital by Anne Sophie Mutter (Aug 16), and concerts featuring Jordi Savell (Aug 14) and Alicia de Larrocha (Aug 21). The final concert on Aug 23 is given by the St Petersburg Philharmonic Orchestra under Yuri Temirkanov (072-538125)

TORROELLA DE MONTGRI

The festival is based in a town on the Costa Brava near Spain's border with France. This year's line-up includes Giacomo Aragall (tonight), Bohuslav Martinu Philharmonic Orchestra (Aug 12), Franz List Chamber Orchestra (Aug 15 and 17), the Solomon Trio (Aug 20) and Berlin Philharmonic Virtuosi (Aug 21). Jean-Pierre Rampal gives the final concert on Aug 22 (0972-761098)

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Edward Mortimer



"The Russian Revolution? You can't stop me shrugging my shoulders. On the scale of ideas it is, at most, a vague minimalist crisis."

The author of those words was a surrealist poet, Louis Aragon, who later became a leading French communist. By the same token, perhaps one day I shall become a convinced monetarist. But, for the moment, my view of the turmoil in the currency markets is essentially Aragon's view of Russia, vintage 1924. "To call it revolutionary," he added, "is a veritable abuse of language." The same could be said when words like "disaster" are used about the demise (or relaxation) of the European exchange rate mechanism.

I'm not sure I would go quite as far as The Independent - the admirable but eccentric British newspaper which bashed the ERM completely from its front page on Monday morning and used the space to print the names of more than 2,000 people supporting its call for military action to save Sarajevo. But I sympathise with its objective, which must have been to restore our sense of proportion. The real disasters of the last week were not in the currency markets but in Bosnia and Lebanon.

It's hard to say which was more depressing: the grim face of Mr Yitzhak Rabin, the Israeli prime minister, who told a parliamentary committee his offensive in Lebanon was designed (yes, designed) to create a wave of refugees; or the beaming faces of Mr Slobodan Milosevic, the Serbian president, and Mr Radovan Karadzic, the Bosnian Serb leader, when Bosnia's president Alija Izetbegovic contacted their aim - a division of his country along ethnic lines.

Israelis do not like being compared with the Serbs. In a letter in Monday's FT, one explained that Bosnian Muslims have no choice but to flee, whereas the Lebanese do have the choice. All they have to do, it seems, is "express their hostility to the terrorist group, Hizbollah, and 'Israel will welcome these inhabitants back'."

Very generous, I'm sure. But one thing one can say for the Serbs is that they are only seeking, by utterly barbarous methods, to control areas of

Wrong order of priority

Last week's real disasters were not in the money markets

Bosnia and Croatia where they already live. No Israeli has ever lived in south Lebanon. In so far as others who do live there support Hizbollah, they do so because it is fighting Israeli occupation of the "security zone" inside Lebanon. Israel rightly objects to Katyusha rockets being fired at its territory. That has been the ostensible reason for all its military activities in Lebanon, including the unbelievably destructive invasion of 1982. But the problem is still there.

The one solution Israel has not tried is the one ordered by the UN Security Council back in 1978: a full withdrawal to

the international border, leaving the UN interim force to prevent a return of Palestinian guerrilla units to the border zone while the Lebanese state re-imposes its authority.

Yet even now the "international community" does not insist on compliance with that resolution. Indeed, the Security Council had nothing to say about last week's fighting. The US seems to accept the Israeli view that this cynical use of violence, which destroyed the homes of many thousands of people, has somehow "advanced the peace process".

Meanwhile, in Geneva the EC and UN mediators, Lord Owen and Mr Thorvald Stoltenberg, have been twisting Mr Izetbegovic's arm to get him to accept what they and their employers have often pronounced unacceptable.

Last September, Lord Owen said: "We have to convince the

Muslims that they are not going to be the victims of realpolitik." Now, it seems, he is trying to convince them of the opposite, and is irritated by suggestions that Nato aircraft might, after all, intervene to prevent the "strangulation" of Sarajevo, fearing this will encourage the Muslims to hold out a little longer.

In a Channel 4 TV interview screened on Monday night Lord Owen admitted he could have resigned in May when the Washington conference scrapped his previous peace plan. That plan involved a territorial partition of Bosnia on effectively ethnic lines, but a fairer one than is now proposed, with far fewer people being displaced. But Lord Owen apparently thought that to do so would have been quixotic and self-indulgent.

It is a perverse sense of honour which keeps someone doing a dishonourable job. If Lord Owen felt - as well he might - that his task had been rendered impossible by the unwillingness of western powers to confront Serb and Croat realpolitik, he should have resigned and said so.

As it is, he finds himself as one who has worked closely with him remarked last week: behaving like the character played by Alec Guinness in *The Bridge on the River Kwai*: an officer in charge of a detachment of prisoners of war who takes pride in the bridge he has built for the enemy and is horrified by his own side's desire to blow it up.

The true nature of the new world order is becoming clear. I know, "new world order" was last year's cliché, or rather the year before's. Nowadays one is supposed to talk about "world disorder". But even more sinister than chaos and violence in themselves is the deliberate use of them to bring about a new political order; and even worse than an international community that clucks ineffectively and does nothing is one that busies itself with dignifying such callous realpolitik with "agreements" on which the victim must shake the hand of the aggressor.

Perhaps that is the only kind of world order there ever was, or could be, but it leaves a very unpleasant taste in the mouth. Moreover, it is hard to see why such agreements should last any longer than the balance of forces which dictated them.

For every person with a telephone in Albania, six are on a waiting list. It is better in Hungary and Poland, where there are about three in the queue for every five installed.

Without a modern telecommunications system, east European business will be hampered at every turn. But with existing levels of investment, its chances of getting one in the foreseeable future are slim. A few further figures underline the region's plight. Western Europe has an average of 43 exchange lines per 100 people. In the east, only the Baltic states and Bulgaria have more than 20 per 100, while the rest of the region has between 10 and 15 per 100.

According to a recent survey by the Organisation for Economic Co-operation and Development, east European businesses consider inadequate telecommunications to be its biggest infrastructure barrier to exports. In Poland poor telecommunications was a more frequently cited obstacle than any other, including exchange rates and the instability of the banking sector.

CIT Research, a London communications consultancy, estimates the cost of providing Russia and eastern Europe with the same density of exchange lines as Spain has today - 35 per 100 people - at \$125bn, or \$14.3bn a year if it were spread equally from 1992 to 2000.

The Spanish target, a rough benchmark, is far beyond the medium-term reach of most countries in the region. According to CIT, if the telecoms growth rate of 1988-91 were sustained, only the Baltic states and Bulgaria would reach the Spanish target by 2000, while Russia would reach the Czechoslovakia with 25, Hungary 20, Ukraine 18 and Poland 14.8.

To reach 35 per 100, Poland needs an extra 10m exchange lines, at a cost of about \$20bn. Last year, according to BIS Strategic Decisions, a UK consultancy, only \$1.3bn was invested, barely half the funds needed. To put the figures in perspective, telecoms investment in the UK will amount to about \$8bn this year, enhancing a network that already provides 45 lines per 100 people.

Western private sector capital has so far played a negligible role in eastern Europe telecommunications. "There are some joint ventures between eastern and western operators, but few are in wireless services and they constitute a very

Eastern Europe's biggest barrier to exports is its poor telecoms system, writes Andrew Adonis

Call waiting, for the lucky few

Eastern Europe's telecommunications



small proportion of total investments so far," says CIT. Criticism of international lending institutions is widespread, and not just in the east itself. "Investment is falling drastically short of necessary levels," says Mr Andrzej Bielecki, president of Ameritech International, the US operator. He claims that, since the 1980s, the World Bank has lent barely \$300m on telecommunications projects worldwide and that only 2 per cent of its current lending is for telecoms, down from 2.6 per cent 20 years ago.

Between them, the European Investment Bank and the European Bank for Reconstruction and Development have so far lent barely \$1bn for telecoms projects in eastern Europe in the past two years.

"The World Bank should look upon central and eastern Europe as it looked upon western Europe and Japan in the years immediately after the second world war," says Mr Bielecki. He would like to see the establishment of an international body called "Worldtel", exclusively targeted at telecommunications development.

The World Bank and the EBRD reject the criticism. "What we need is not Worldtel but greater private sector involvement," says Mr Edouard Willeman, senior infrastructure project manager at the EBRD. "Our job is largely to create the conditions for that - particularly by promoting an appropriate legal framework and pioneering new financial instruments."

Even if Worldtel were established, its financial contribution to eastern Europe's telecoms could only be modest. BIS estimates that only about 10 per cent of the funds needed to upgrade the region's telecoms could reasonably come from the multilateral lenders; the rest would have to come from internal sources (55 per cent) and from foreign direct investment (30 per cent).

Increased internal revenue will have to be generated largely by reforming tariff and staffing structures to reflect costs. Faced with strong political pressures, progress on both fronts is slow. Across the OECD, the average ratio of installed lines to employees is 120: in eastern Europe it is between 30 and 50. On tariffs, the picture is more mixed. Russia, for instance, has deregulated prices; but with inflation rampant, revenue is far below that needed to fund expansion.

Privatisation of the region's state-controlled telecoms operators is the most likely source of substantial inward investment - supplemented by franchise contracts for new data and cellular mobile networks, and perhaps also for

mainline network expansion. Mr Charles Jonscher, president of the Central Europe Trust, a UK-based consultancy, is confident that capital

requirements will force the region rapidly down the privatisation and franchise roads. He sees a three-phase process. A monopoly of investment and service provision by state telecommunications utilities is giving way to joint ventures with overseas partners. In due course he expects the state utilities themselves to be sold, with competition encouraged between operators.

The three phases are evident in the development of the region's cellular mobile networks. In most countries, the first generation of cellular networks was provided by single joint ventures between state and foreign operators. By contrast, competing concessions are being offered for new digital networks constructed to the pan-European GSM standard.

For entrepreneurs prepared to pay premium rates, mobile and satellite links are developing fast. However, for mass telecommunications at affordable prices, expanding the basic fixed network is the overriding priority. In that sphere, progress towards Mr Jonscher's second and third phases of joint ventures and privatisation is painfully slow in most countries.

Ideological opposition to privatisation and liberalisation remains strong. At a recent FT conference, Mr Krzysztof Kilian, Poland's telecommunications minister, said the (now interim) government had just "started to think" about privatising part of Polish telecoms. He expressed deep scepticism as to the value of competition in basic network provision. "Surely it is obvious that costs will be lowest in high-capacity systems in the hands of a single operator," he said.

Privatisation is proceeding in Hungary, along with provision for licensing 56 regional competitors to the former monopoly. Thirteen overseas operators have submitted proposals to take a stake in the Hungarian company, including several leading west European and US operators.

But even if the rest of eastern Europe follows Hungary's lead, the source of future inward investment is problematic. Companies with a total capitalisation of \$50bn are expected to come to market over the next three years in the Asia Pacific region, where telecoms expansion is riding on the back of buoyant economies. Then there is western Europe itself, where a privatisation avalanche starts in 1995-96 with the sale of Deutsche Telekom.

"We are facing a real shortage of capital to get the industry moving in eastern Europe," says Mr David Wheeler, a corporate finance director at Lehman Brothers, the merchant bank. "It is not just the telecommunications: successful privatisations in eastern Europe will need dedicated strategic partners, and they are in increasingly short supply." Deutsche Telekom has a particularly strong interest in the region, but with a DM70bn (\$40.8bn) bill for modernising the network in the eastern German Länder, it has little spare cash.

If that seems unduly gloomy, the Asia Pacific region might offer an alternative model. There, economies took off and advanced telecommunications are following. Alas, there is no sign of a take-off of any kind in eastern Europe - with or without the telephones.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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ERM: roles of a 'snake' and central banks

From Mr Lucien Peters.

Sir, Rather than fixing a new and arbitrary 15 per cent fluctuation band for most ERM currencies, ERM members might have been better off considering a mechanism that allows for both market forces and flexible excess control.

A true "snake" may be the answer. It could be created by first letting all ERM currencies briefly float in order to establish a true market reference exchange rate for currency couples and then introducing a flexible fluctuation band around the moving average

(calculated for a uniform period of time) of each exchange rate. The boundaries for this band could be set at one or more standard deviation of each currency couple.

This snake would let market forces act quite freely, while also allowing for central bank intervention each time the boundaries or the flexible band are approached or touched. This way there would hardly be any need for periodic re-sets of rigid thresholds.

Lucien Peters,
21 rue de Coëstingen,
L-5414 Canach, Luxembourg

From Mr Daniel Oppenheimer.

Sir, No-one yet seems to have made the connection between the suspension of the ERM and the debate which took place earlier this year in the FT's letters column and "Personal View" column over the desirability of an independent central bank.

The episode provides excellent ammunition for both sides. Those who are pro-independence can point out that only an independent central bank could possibly have withstood the massive political pressure on Germany to sacri-

fice its low inflation record for the sake of European unity. Those who are anti-independence can point out how inflation is not merely a simple "technical" issue, but a deeply political one, and can argue that it is wrong that the (unelected) Mr Helmut Schlesinger, Bundesbank president, can overturn the desire of (elected) politicians to move towards greater European unity.

You pay your money and you take your choice. Daniel Oppenheimer,
Hansagasse 3-13-23,
Kodaira-shi, Tokyo, Japan

Greater beneficiaries of Uruguay round

From Mr Adrian Hewitt and Ms Sheila Page.

Sir, Richard Blackhurst (Letters, August 2) points out that a Uruguay round settlement will bring net gains in trade leading to absolute gains in income and employment in the US and European Community. The gains for many developing countries may be proportionally even greater.

Developing countries will gain from the rise in world income for all the reasons outlined by Mr Blackhurst. But they have an additional interest because this round has for the first time included two sectors, agriculture and textiles and clothing, that did not benefit from the reductions in barriers achieved by other goods in previous rounds. These sectors are those of greatest interest to developing countries, which are seeking to sustain export expansion without succumbing to "jobless growth".

On the basis of the Dunkel Draft settlement, the Overseas Development Institute (in *The Gatt Uruguay Round: Effects on Developing Countries*) has estimated that the effects from these net export gains alone would be at least 3 per cent of the value of their exports (equivalent to \$25bn), and could well be twice that. These figures in turn could be doubled by effects from the income gains to their industrial country trading partners, and the

wage advantage for export production over local markets is probably even greater for them.

This explains why so many developing countries are participating fully in the Uruguay round negotiations for the first time.

They have viewed the recent US-EC stand-off on agricultural protection with irritation at being treated as bystanders at what they hope will be a feast for all. Adrian Hewitt,
Sheila Page,
Overseas Development Institute,
Regent's College,
Immer Circle,
Regent's Park,
London NW1 4NS

Among top 10 for equality

From Ms Lesley Abela.

Sir, One further invaluable thing Robert Horton will bring with him to Railtrack ("Ratcatcher, honest to a softer point" July 31/August 1) is a solid commitment to equal opportunities. From interviewing him at BP for the European Commission video, "The glass ceiling breakers", I'd rate him in my list of top 10 males in industry, along with BT's Iain Vallance, who really believes companies will be more successful if women are treated and promoted on equal terms with male colleagues.

Lesley Abela,
The Lodge, Concoct Manor,
Wiltshire SN10 3QQ

Role in private sector projects essential for success of the EBRD

From Mr Andrew Klimoff.

Sir, While I might agree with your assertion that the ideal candidate for the presidency of the European Bank for Reconstruction and Development (EBRD) should combine the qualities of Messrs Balcoult, de Larosiere, Stern and Lady Thatcher with "knowledge of the economic task ahead, impeccable integrity and political weight" (leading article: "New leader for EBRD" July 22), I must disagree with some of your other conclusions.

That Europe may have "no shortage of private merchant bankers" may be true. But how many are operating in eastern Europe and the former Soviet Union? And, indeed, how many can really afford to, given the opportunity costs? Does any-

one seriously believe that most governments or companies in the region can pay for the advisory services of Morgan Stanley or Warburgs? Or need the services in which they truly excel, such as bond and equity issues, derivatives and M&A?

A public sector merchant bank could, on the other hand, provide those services that are needed in the region, such as restructuring and privatisation advice, plus fresh cash to local privatised firms and to those few foreign investors willing to risk some of their own money in projects in eastern Europe and the former Soviet Union.

More fundamentally, however - and in contrast to what you say - lending to private projects is not only a necessary

and a sufficient condition for the development of healthy economies based on the private sector. It is the only viable way for an institution of the size and scope of the EBRD. (When fully disbursed, EBRD assets will total about US\$20bn. The World Bank total is nearly \$140bn, while Dai-ichi-Kangyo, the largest bank in the world, holds more than \$450bn!)

Only through structuring and investing in private sector projects can the EBRD simultaneously help to attract more foreign investors, finance infrastructure, formulate policy, and develop institutions and a viable legal framework.

Such issues as policy formulation, in eastern Europe and the former Soviet Union, can be dealt with only through concrete examples of live projects

that will lead to Bank financing. And unless such issues are resolved as part of a concrete project, they simply result in theoretical discussions.

To question this approach, and suggest that the EBRD be organised by countries, with a country or sector strategy determining what the Bank does, seems reasonable. But it is not. The private sector and the market work in their own way to allocate resources and reward risk and entrepreneurship.

Communist countries allocated resources through a central plan based on country and sector strategies. This didn't work for them, so why should it work for the EBRD? Andrew Klimoff,
18 Bloomfield Terrace,
London SW1

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FINANCIAL TIMES

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Wednesday August 4 1993

After franc fort a franc float

THE FRENCH government has reason to feel aggrieved at Europe's weekend reversion to dirty floating exchange rates. Some combination of Belgian, Danish, Dutch and German opposition to the temporary departure of the D-Mark from the exchange rate mechanism, and the clearly second-best adoption of very wide ERM bands, has forced France to sanction what appears to be an implicit and politically embarrassing franc devaluation. But the new soft ERM does not give the French government the freedom to deliver what its economy desperately needs: a substantial cut in interest rates. If the benefits of the last 10 franc fort years are not to be squandered, it should take the opportunity.

To do so, France must first recognise that the useful life of the franc fort policy - designed to secure low inflation by tying the currency tightly to the D-Mark - has passed for now. This is not to suggest either that the franc fort policy has failed or was misconceived - quite the reverse. France currently has an inflation rate half that of Germany and, more significantly, a marginally lower interest rate on its long-term government bonds. France is now paying to Germany the highest compliment a tutor can hope for: imitation, which surpasses the teacher's own abilities, a fact that may discomfort the Bundesbank president, Helmut Schlesinger.

Moreover, France has used the franc fort years to amass sizeable gains in competitiveness. The franc has appreciated by more than 6 per cent against a basket of European currencies since the beginning of 1987, when the last wholesale ERM realignment occurred. But consistently low rates of wage inflation relative to its competitors have more than offset any loss in competitiveness from this nominal appreciation. French industry thus finds itself, despite the appreciation of the past nine months, in a much stronger competitive position than when the policy began.

D-Mark appreciation

But the franc fort's success, combined with the wayward behaviour of Germany since unification, has made the policy increasingly inimical to French interests. Germany's need to shift resources from west to east, the government's fiscal profligacy, and the resulting shift to a current account deficit, have required the D-Mark to appreciate and German interest rates to rise. But the combination of the hard ERM, and France's stubborn resistance to a D-Mark appreciation, have trans-

mitted excessively high interest rates and an unnecessary recession across Europe. The success of the franc fort policy in reducing French inflation meant that short-term real interest rates became ever more painful, and ultimately unsustainable.

Moreover, for French companies, banks and consumers, the French government now has the flexibility to re-orientate its distorted economic policy. The priority for the French government must be to ensure that it can return, as soon as possible, to economic growth with low inflation.

Cut rates

First, the government must cut short-term interest rates by at least 3 percentage points. Every domestic inflationary indicator suggests that French monetary policy remains far too severe. Broad money growth, at 3.1 per cent over the past year, is too slow to sustain a recovery, while three-month money market interest rates of 7 per cent mean that the yield curve remains inverted. Consumer price inflation is less than 2 per cent a year and wage inflation fell to an annual rate of 2.6 per cent in the second quarter, its lowest level in more than a decade.

Second, the French government must consolidate its reputation for low inflation. By accelerating changes at the Bank of France which can enhance the bank's nominal independence, and explaining how domestic monetary indicators will be monitored, it can demonstrate its commitment to keeping inflation low.

Third, France should accept that it cannot rejoin Germany in a system of narrow bands (even in a reformed ERM) until the latter's inflationary and fiscal problems are under control. Rejoining before German interest rates have fallen substantially would not be consistent with price stability in France.

What the government must not do is attempt to keep the franc fort policy alive by trying to shadow the D-Mark in its old ERM bands. That would mean raising the interest rates French industry desperately needs, and, perversely, may well increase the chances of the franc fort falling much further and make the politics of an eventual return to a hard ERM more difficult.

Fourth, France should accept that it cannot rejoin Germany in a system of narrow bands (even in a reformed ERM) until the latter's inflationary and fiscal problems are under control. Rejoining before German interest rates have fallen substantially would not be consistent with price stability in France.

Asia and the global village

ON THE streets of Kuala Lumpur, it is impossible to buy newspapers from neighbouring Singapore. In Singapore, a self-styled hub of global communication, there is a parallel ban on both countries from Malaysia. Both countries have shouldered their way to the front among developing nations in terms of growth and rising income levels. But their governments - though they are vying with each other to host regional media centres - continue to take fright at the flow of information which, they fear, could in some way destabilise them. They are jumping at shadows, particularly when they rail - as Malaysia's prime minister did last week - against the spread of satellite television.

Singapore's government has mostly managed to keep the lid on many kinds of behaviour it regards as anti-social - including satellite television - partly thanks to enviable success in delivering higher standards of living, and partly because of its compactness. In this haven for business, the editor of the country's own leading business newspaper has run foul of the law for publishing a quarterly gross domestic product growth estimate before its official release. The government's action this week to limit the circulation of the Economist, half-owned by the Financial Times, is but the latest in a string of actions against foreign media organisations.

Totalitarian governments

In the rest of the world, however, government attempts to control information have long been exposed as futile. The lesson of the ex-Soviet countries is that in the end, even totalitarian governments could not curb the use of the samizdat fax machine and the incursions of foreign broadcasters. In Asia, the proliferation of satellite dishes in countries which restrict their sale - Malaysia, Indonesia and China - underlines the growing difficulty of controlling choice when rising living

Indigenous culture

Some concerns of Asian governments are understandable. They fear that indigenous culture will be undermined by a seductive diet of MTV and soap operas; they are right to want news that reflects their citizens' priorities. The answer, however, does not lie in attempts at direct control, any more than it lay in UN-sponsored attempts a decade ago to promote a "new information order" purged of western values.

Citizens want choice; technology ensures that they will have it. Governments should focus upon fostering an environment in which choice can flourish. That means restricting concentrations of ownership and nurturing the kinds of media which they feel to be beneficial. For example, Dr Mahathir suggests that Asian countries should start their own network. Many south-east Asian newspapers are already very profitable and could easily invest in development of new pan-Asian media.

The experience of Hong Kong and Thailand suggests that the economic miracle is not threatened by press freedom. In controlling their own press and railing at the western media, leaders of some Asian countries betray their pre-occupation with past battles and their failure to come to terms with their own economic success.

At 7.30 yesterday morning, UK banks crossed a threshold. National Westminster Bank reported the first fall for three years in its debt provisions. The bad risks taken by the clearing banks in the late 1980s are finally starting to recede into history. Yet banks are not just looking back on the recent past with relief; they are also vowing never to expose themselves to the same degree of danger again.

Risk is at the heart of banks' traditional business. They lend money at rates of interest, taking the risk of default. But the boom of the late 1980s and subsequent recession taught them a harsh lesson: they had exposed themselves to far higher risks than they realised. Banks' share prices are now trading at a 15-year high relative to other industries, partly because investors believe their earnings will not be allowed to swing so wildly again.

The fluctuation in earnings between the late 1980s and now led to banks' capital being eaten away when they started sustaining losses on lending. At the same time, lending margins were reduced by coming marginally below the cost of borrowing money on the capital markets. Banks have concluded that they must find ways of making money other than simply lending it, because the old margins on lending do not cover risks adequately.

The initial response has been to diversify into operations which produce fees and commission rather than interest. In retail banking this means selling life insurance and other financial products. On the corporate side, it means capital markets and securities operations. But underlying this is a questioning of whether banks should carry on lending money under the same conditions as in the past.

The most extreme reaction to the emergence of unforeseen risks would be to stop lending completely. US banks such as Bankers Trust have been cutting down the number of loans they hold on their balance sheets, while seeking new trading income. It would be near inconceivable for UK clearing banks, with their huge range of retail and wholesale businesses, to stop lending. But it is quite likely that they will increasingly avoid lending that carries higher risk.

Bankers insist, however, that they will not retreat. "If we were not going to take any risk, we could just buy US treasury bills and not employ anyone," says Mr Richard Goeltz, National Westminster's chief financial officer. But others admit that there is at least temporary caution. "Banking got a monumental shock in the 1980s, and it takes time to recover," says Mr John French, head of risk at HSBC Group.

Banks face a harder task than just recovering their nerve. There are several ways in which business may be riskier than in the past. One is that lending mistakes will not be nullified by asset price inflation: a

On the face of it, there could hardly be a more comfortable time to be a banking supervisor. The attempt by banks to reduce their levels of risk from the reckless late 1980s should simplify the task of the Bank of England. Rather than having to rein in the banks, it could theoretically enjoy a spell of peace and quiet as they start to amass capital and spurn the poor lending of the past, writes John Gapper.

It does not appear that way to Mr Brian Quinn, executive director of banking supervision. His task under the 1987 Banking Act is to protect depositors' money. He can thus afford not to interfere, even if a bank has grown too cautious and is building up excess capital. "We are here to protect the depositor. If a bank chooses to become overcapitalised then so be it. That is a commercial decision," he says.

Yet his job is becoming more complex, for several reasons: ● Derivative products, such as interest rate swaps, may help

The very model of a modern risk

John Gapper on efforts by UK banks to ensure capital is allocated to operations with the best real returns

rise in the value of the underlying security, such as property, will not bail out debtors. A second is that the growth in the use of derivatives - new financial instruments - like currency swaps may increase risks such as exposure to other traders.

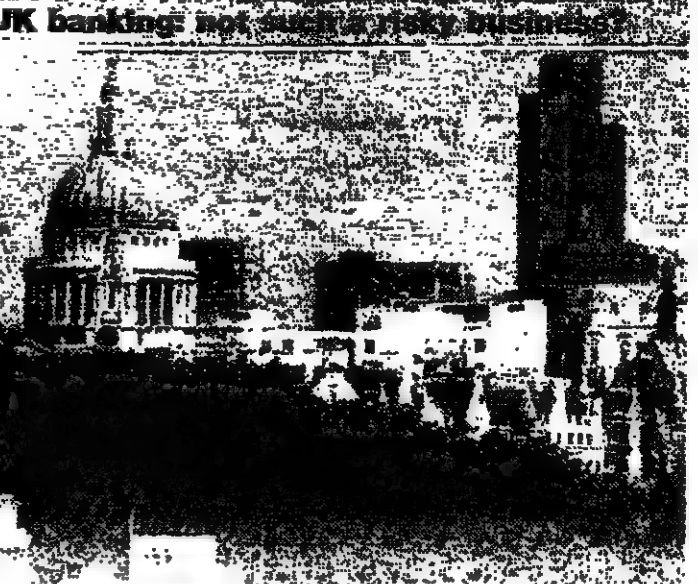
More broadly, banks are increasingly operating in an open environment in which their mistakes are exposed to both public comment and regulatory punishment. Mr Mervyn Pedley, head of risk management at TSB Group, says the bank treats compliance and image as elements of risk. "The reputation of a business like ours is very important, because you cannot sell products to customers if you have a poor reputation," he says.

Faced with these challenges, banks are now trying to devise methods of better assessing risk. They are taking a lead from Bankers Trust, which developed measures of return on capital, weighted by risk, to choose where it should allocate funds in trading operations. The intention of risk-adjusted return on capital (RAROC) measures is to ensure that the bank allocates its capital to operations with the best real returns.

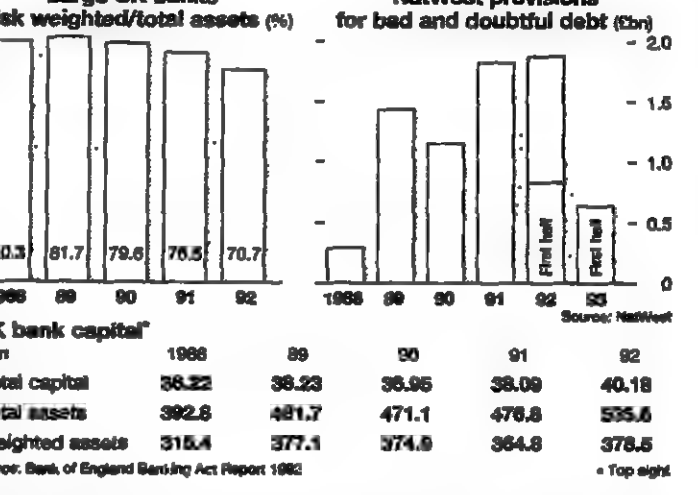
NatWest has started to assess its operations against two measures of risk-adjusted return. It has calculated returns over past business cycles to measure both the average annual return in each operation, and the minimum likely return in poor years. It is trying to identify not only how profitable its operations are, but also how volatile their returns are, and thus how exposed the bank is to cyclical swings.

Mr Goeltz says the analysis has been thought-provoking, but he is unwilling to discuss which operations it raises doubts about. "There are a couple of real shocks, things that defy the conventional wisdom," he says. He argues that the process provides the bank with a useful discipline. "With the figures, you can challenge managers. You can say: 'Here is what you are going to have to do to make a return,'" he says.

The question is whether the model can be used to do more: can UK banks start to allocate capital according to risk models? Most banks doubt the validity of such a notion for two reasons: first, because they are more complex businesses than Bankers Trust, which focuses on securities trading and derivatives; second, branch



UK banking is not always a safe business



managers may encounter difficulty applying the results of an analysis. The range of activities in a large British bank is such that it is extremely hard to compare them. "Our trading operations may have nice mathematical tools to manage risk, but we have no means of comparing the profitability of sterling swaps to mortgages, or US credit cards," says Mr Goeltz of NatWest.

In addition, banks may lack sufficiently reliable data to judge the risks of lending. Trading in securities and capital markets is rapid enough to produce a store of data,

No time to relax

could make similar decisions that would affect credit in the economy for which the Bank has responsibility as a monetary authority. Yet there is no logical reason for a bank supervisor to interfere in a process that is likely to strengthen banks. Indeed, Mr Quinn insists that the Bank's monetary role is irrelevant. "That does not come into [my task]. If I see from examining banks' books that asset growth will be slower, I do not bring any pressure to bear to alter that," he says. He has views, however, on the inadvisability of banks cutting off lending to particular sectors just because they have previously priced such lending inadequately. "The lesson is not that you should stay away from property, but that you should analyse it, and price loans properly," he says. Nonetheless, the severe swings in profitability in some forms of lend-

because they are unlikely to be understood well enough to be useful. "You can produce the most sophisticated measures going, but if your people do not comprehend them, they are no good," he says. Mr Martin Crutenden, head of risk management at Lloyds Bank, argues that RAROC models do not suit big retail banks. Models may lend direction, but they are not a means of running operations. "The only area of operations where we feel the need for that degree of analysis is our treasury," he says. At the branch level, he believes there is "no substitute for a manager's intelligent knowledge of the customer".

Yet whether risk models are used is not the most important question. More vital is how banks' behaviour will be changed by their general sense of increased risk. They have already shown signs of trying to reduce their exposure. Banks' assets are weighted according to how risky they are thought to be, and the ratio of risk-weighted assets to total assets has fallen from 80 per cent to 70 per cent over the past five years.

So although balance sheets have not contracted, higher-risk assets such as commercial loans have shrunk as a proportion of the total. As banks enter a period of limited lending growth, a continuing shift in the mix of assets could result in real cuts in some forms of lending. The most obvious targets would be lending to small businesses on which bad debts have been high, and some industrial sectors such as construction.

Bankers resist such a suggestion. "Of course our managers who have had their fingers burnt do not forget it easily, but our job is to manage risk, not to avoid it," says Mr John Davies, deputy chief executive of Lloyds. Yet there are reasons beyond the strict logic of risk management for bankers to seek forms of lending which avoid the extremes of high profits in good times, and heavy losses in the odd bad year. The risk models may find nothing wrong with holding a mix of assets which produces such high returns in most years that it offsets exceptional losses, but neither bank investors nor executives are likely to agree. The high share prices enjoyed by banks at the moment have emerged because fund managers believe that banks have started to even out the old cyclical swings in earnings that used to plague them.

Banks are therefore likely to prove cautious about simply plunging back into high-margin and high-risk lending, such as property, that attracted them so disastrously in the past. Avoiding such risk may please bank shareholders, but it will have unknown effects on the financing of economic recovery. Banks may have crossed a threshold yesterday, but the customers who come to them for loans could come to regret the achievement.



Brian Quinn: a more complex job

ing do carry a higher risk of sudden catastrophic loss, which would affect depositors. The Bank has its own reasons to encourage banks to turn away from riskier lending with higher cyclical losses.

A minor omission

When John Tusa, the new president of Wolfson College, Cambridge, stepped down after six years running the BBC World Service, there was mild surprise in some quarters that he did not get even a minor mention in the Queen's birthday honours list. After all he left the World Service in better shape than he inherited it.

However, this oversight is nothing compared with his latest humiliation in the BBC annual report. Four retiring governors are thanked for their "distinguished" service and there is a decent mention for Johnny Bealby, the former controller of Radio One.

But Tusa, who introduced some pretty radical changes at the World Service, is relegated to a footnote listing the outgoing members of the board of management. Yesterday BBC chairman Marmaduke Hussey tried to make amends. He sent his chauffeur to deliver a note to Tusa, who had been presenting the BBC TV lunchtime news, apologising for "the regrettable oversight". Surely the "oversight" could not have had anything to do with the fact that Tusa had let it be known that he was never given the chance to apply for the director general's job at the BBC? He was a firm

favourite of the staff, which possibly explains why the chairman didn't love him.

Cabinet maker

Tory spin doctors charged with repairing the party's battered image have another potentially explosive event to pencil into their files. The BBC announced yesterday that its four-part series *Thatcher: The Downing Street Years*, will run in October. The date has not been fixed but it would be a miracle if it did not coincide with the Tory party conference in Blackpool. A "no-holds-barred" interview with the grande dame is promised, duly offering yet another opportunity to re-open old wounds just when party managers will be desperately trying to rally the party faithful. Scout speculation that Hugh Scully, the executive producer, made his name as presenter of *The Antiques Roadshow*.

Sunday disservice

Former presidential hopeful Ross Perot should stick to chat shows. If anyone still thinks the jangly-mouthed holds promise, they were not listening to his grilling on last weekend's "Meet the Press". Repeatedly quizzed by journalists over his plans to slash health spending, Perot claimed he had left his "very detailed list" at home. He would have brought it had he



I'll be burnt out by the time I'm 55 but I won't have done a lot of damage

been asked, he wailed, as the Wall Street Journal reminded him this was not "some piddling little detail", but over half of his total proposed spending cuts. Just stopping short of making history by becoming the first guest in 46 years to walk off the show, Perot tried to turn the tables. "Washington doesn't keep books. It's like flying blind in a 747 down on the deck, wide open through the mountains at night in the fog," spluttered the one-time master of the sound bite. When someone politely enquired whether Perot planned to stand again in 1996, the Texan replied

that he hoped it would be unnecessary. As a Republican candidate then? "That would be up to them."

Media morsels

A couple of weeks ago Observer highlighted an apparent correlation between the financial performance of media-buyer Aegis and the type of refreshment it serves up at its agms. The fancier the conestibles, the better the results - and vice versa.

Now BBJ Media Services - one of Aegis's many children - has picked up the largest media-buying account to change hands so far this year: Rankie Horis McDougall's annual advertising spend of £18m.

Given the brands within the RHM portfolio - Bisto gravy, Paxo stuffing, a host of Chinese and Indian chutneys and sauces, and Mr Kipling's ready-made cakes - Observer feels slightly queasy at the thought of what kind of fare will be dished out at Aegis's next presentation.

Bugger Bognor

A sure sign that the silly season has started. Two British seaside resorts are in a flap after discovering their money-spinning

Birdman competitions clash next Sunday.

To win, entrants must launch themselves off a ramp on the two towns' respective piers and "fly" under their own power across the sea. Competitors can use wings, skateboards and mountain bikes to assist their take-off. Bognor Regis has hosted the event for the past 21 years and was the site of last year's record flight of 86.4 metres.

However, a predator has appeared on Bognor's horizon. Eastbourne, a bigger rival, threatens to swoop off with many of the 160,000 visitors who attend the high point of Bognor's tourist season. Eastbourne's excuse is that its Birdman competition is just one of nearly 50 events taking place in a five-day air festival.

"It thinks Bognor is quackers to get upset," says Eastbourne marketing chief Tony Clarke - which is a rather more polite version of the alleged last remarks of King George V, the man who gave Bognor its Regis, on being told that he would soon be well enough to visit his favourite seaside resort again.

Top of the cops

A letter-writer to the South China Morning Post last week suggested the headline all the journalists missed when Rupert Murdoch bought control of HutchVision, operator of StarTV: "Star, Sky and Hutch".

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INSIDE
Canadian Pacific hit by write-down

Canadian Pacific, the transport, resource and property group, yesterday reported a disappointing second-quarter profit of three cents a share, after a five-cent share write-down for Laidlaw, the waste management affiliate. However, CP remained firmly in the black for the first half. Page 14

Calling planet earth



The world's biggest private sector aerospace project - called Iridium - has secured the first stage in financing for its \$3.4bn satellite-based global mobile telephone network. Iridium will launch 66 telecommunications satellites and Motorola, the project's originator, will make mobile telephones for the network. Page 14

VW may not break even

Volkswagen's group chairman, Ferdinand Piëch, has moderated recent claims that the car group would break even or possibly show a profit this year after heavy losses in the first half. Volkswagen will not reach its break-even target if turnover falls by more than 5 per cent, Mr Piëch said yesterday. Page 18

UK power group's bond foray

National Power, the UK's largest electricity generator, has embarked on a programme of international expansion as its domination of the UK market dwindles. Yesterday it made its first foray into the sterling convertible bond market with a £250m offering. Page 16

Quarry group restates its losses

A review of accounting policies at Stannish Green, the UK quarry products company, has revealed that full-year losses were understated by millions of pounds. The review, carried out by accountants Ernst & Young, was announced in July when the two Abdullah brothers, who had controlled the company since 1989, resigned its executives. Page 17

Yorkshire Chemicals hits back

Yorkshire Chemicals, the UK chemical group, is warning a rise away from its share-price slump after fears about the extent of its downturn in Europe. The company demurred speculation by indicating that it was expecting at least a 20 per cent increase in profits this year. Page 19

Room for Indian steel expansion

The Indian steel market offers "enormous long-term growth potential", according to a report by Lehman Brothers in London. There is a wide spectrum of investment opportunities, with two dozen publicly-listed steel companies. Back Page

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Alcatel	1235	Alcatel	812
BT	548	BT	301
Capita	248	Capita	248
IEC	223.5	IEC	223.5
Pharmacia	414	Pharmacia	414
STC	505	STC	505

NEW YORK (D)		LONDON (Pence)	
Alcatel	734	Alcatel	305
Capita	709	Capita	210
IEC	523	IEC	210
Pharmacia	644	Pharmacia	226
STC	510	STC	226

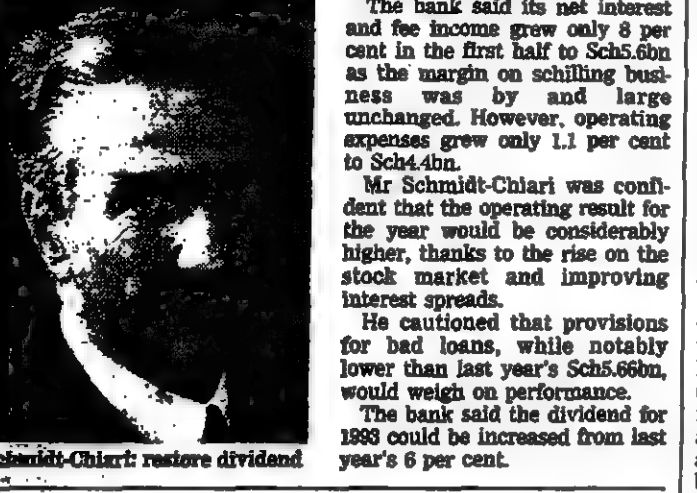
NEW YORK prices at 1230		LONDON (Pence)	
Alcatel	734	Alcatel	305
Capita	709	Capita	210
IEC	523	IEC	210
Pharmacia	644	Pharmacia	226
STC	510	STC	226

Austrian bank to sell holdings after 77% leap

By Ian Rodger in Vienna

CREDITANSTALT-Bankverein, Austria's second largest bank, has achieved a substantial recovery in profits in the first half and plans to sell off most of its industrial holdings.

In last year's group balance sheet, its investment portfolio was valued at Sch24.3bn (\$2.02bn). Mr Guido Schmidt-Chiari, chairman, said the 77 per cent jump in first-half pre-tax profits to Sch2.3bn was mainly due to good trading results, cost cutting and an exceptionally weak first half of last year. He promised at least a partial restoration of the bank's annual dividend after last year's 60 per cent cut. The bank, which was the subject of an unfriendly takeover bid last spring, hoped that at least some of the Austrian government's controlling shareholding could soon be placed with institutional investors.



Schmidt-Chiari: restore dividend

NatWest gains as UK recovery relieves bad debt

By John Gapper, Banking Editor

NATIONAL Westminster Bank yesterday disclosed a sharp fall in provisions against bad and doubtful debts in the first half of the year as the recovery in the economy started to relieve bad debt in the south of England.

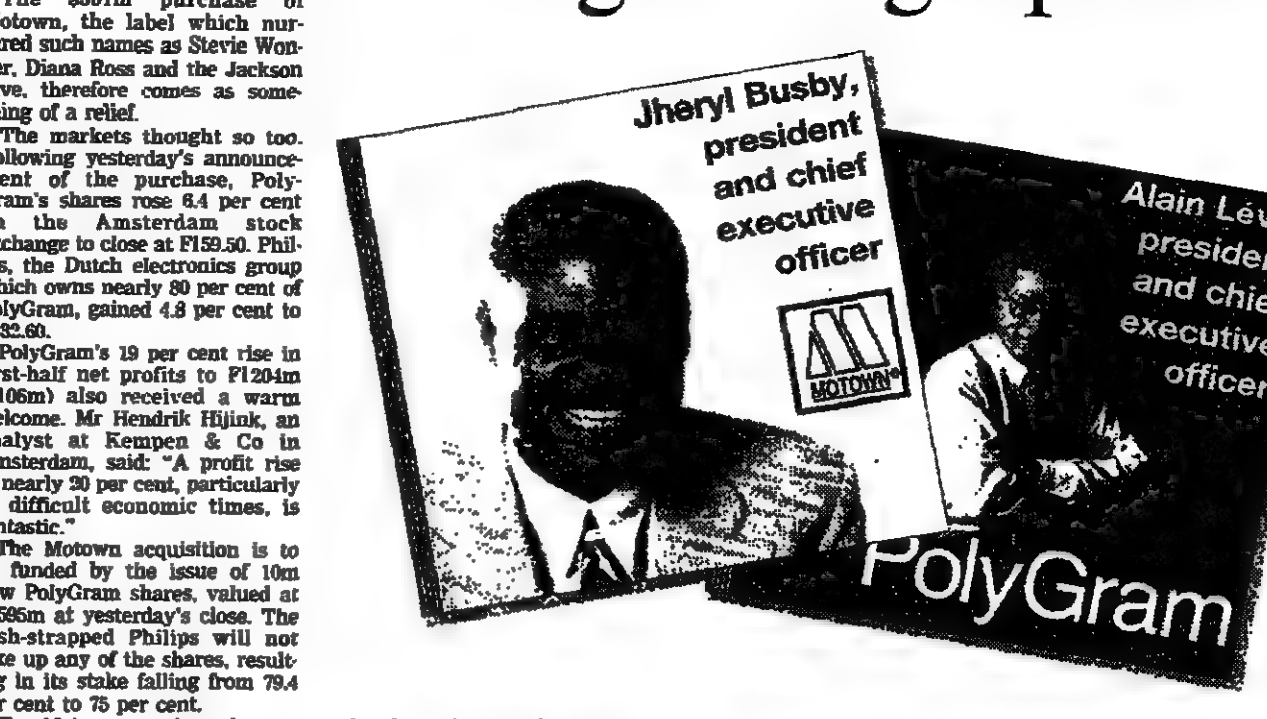
NatWest's bad debt provisions of £541m were 23 per cent down on the £708m charged in the same period last year, and 36 per cent down on the £995m provision in the second half. New provisions fell by the largest percentage in the south. The bank's pre-tax profits rose to £421m, against £211m, despite making an exceptional £159m provision against its decision to pull out of retail banking in France and Australia. It expects to recover little of a £135m investment in France.

The most profitable sector was NatWest's corporate banking and securities arm NatWest Markets. It made pre-tax profits of £253m, up from £141m, helped by dealing profits of £246m. These were boosted by currency trading in volatile conditions. The UK retail branch business returned to a profit of £59m, compared with a £74m loss, as provisions fell from £699m to £442m. But branch banking profit before provisions slipped to £511m, against £538m.

Lord Alexander, chairman, said the recession had dominated results for three years, but the

Michael Skapinker and Ronald van de Krol explain the warm market reception for PolyGram's purchase of Motown

Welcome note heard through the grapevine



Jheri Busby, president and chief executive officer, and Alain Levy, president and chief executive officer, PolyGram

Big names lift income 19% in first half

POLYGRAM shrugged off the European recession and raised net income by 19 per cent to £120m (\$107m) in the first half of 1993, writes Michael Skapinker.

Profits were lifted by the Sting album, Ten Summoner's Tales, which sold more than 3m copies in the first half. Mr Alain Levy, chief executive, said an increase in the group's continental European market share had mitigated the effects of the recession. Sales were strong in Asia Pacific but the group suffered a small decline in North American market share. The recession and strong price competition resulted in a slight fall in classical music sales. Overall, sales rose 6 per cent to £13.2bn. Income from operations was up 18 per cent to £131m. Net income per share rose 19 per cent to £1.20.

Mr Levy said the group had a strong release schedule for the second half, with new albums from Elton John, U2, Lionel Richie and Stevie Wonder.

PolyGram will be releasing the cast recording of Mr Andrew Lloyd Webber's London musical Sunset Boulevard. PolyGram has a 30 per cent stake in Mr Lloyd Webber's Really Useful Holdings. Last May, Gramercy Pictures, the group's film distribution joint venture in North America, released its first movie, Posse. The film, which was produced by PolyGram's Working Title film subsidiary, has grossed more than \$18m to date and opens in the UK in the autumn.

POLYGRAM

Net income:	Income by geographic source (%)
(figures in £m)	1992 1991
1998: 262	Europe: 71 75
1989: 333	US/Canada: 7 2
1990: 357	Asia: 21 19
1991: 446	Other: 1 4
1992: 508	

Lex, Page 12

TENDER ANNOUNCEMENT

CAIRO SHERATON HOTEL, TOWERS & CASINO

In the context of the Egyptian Government privatisation programme, the Egyptian General Company for Tourism and Hotels ("EGOTH") announces the sale and commencement of formal tendering for the Cairo Sheraton Hotel, Towers & Casino, a 9-royal suite, 104-suite and 547-room five-star hotel located in central Cairo.

An Information Memorandum describing the Hotel and a separate Bid Document may be obtained from Misr Iran Development Bank ("MIDB"), the exclusive financial advisor to EGOTH. Requests for either of these documents must include a brief description of the areas of activity of the interested bidder. Written requests should be sent to Misr Iran Development Bank, attention Dr. Al-Motaz Mansour, Managing Director.

Bids will be due on October 4, 1993.

Financial Advisor	MIDB's Financial Co-Advisor
Misr Iran Development Bank	Salomon Brothers International Limited
The Nile Tower	Victoria Plaza
21 Giza Street, P.O. Box 219	111 Buckingham Palace Road
Orman 12612	London SW1W 0SB
Giza, Egypt	England
Fax: (20-2) 570-1185	Fax: (44-71) 731-7994
Tel: (20-2) 570-3459	Tel: (44-71) 721-2000

BT to protest at Alcatel's purchase of undersea cables

By Andrew Adams in London

BRITISH Telecommunications intends to lodge strong objections to Northern Telecom's sale of STC Submarine Systems to Alcatel, the French telecommunications equipment supplier.

BT believes the sale of STC Submarine Systems will reduce competition in the undersea cable market. BT is also concerned that the disposal could make it unduly reliant on AT&T, the largest North American operator and equipment supplier.

As an international operator, AT&T is in increasingly fierce competition with BT. AT&T's manufacturing arm is one of only four leading suppliers of long-distance undersea cables: if the sale goes ahead, it will be one of only three. As yet, the UK's Department of Trade and Industry has only consulted BT informally. It is awaiting a decision from the European Commission's competition directorate on whether the £600m sale falls within EC or UK merger rules.

than we would like to give competitors."

STC estimates that it secured 23 per cent of the \$10.3bn long-distance undersea cable market between 1985 and the end of last year. With an estimated 37 per cent, AT&T was the market leader. Alcatel is believed to have taken 19 per cent, and NEC and Fujitsu of Japan 13 per cent between them.

BT is concerned about the impact on prices if AT&T and Alcatel dominate the market. The company always seeks competitive bids for undersea cable contracts, and faces growing price competition for its international traffic.

Ilva expects to cut losses ahead of partial sell-off

By Hag Simonian in Milan

ILVA, the Italian state-owned steelmaker, expects to cut losses to about L2,000bn (\$1.3bn) this year from L2,500bn in 1992. Consolidated debts at the company, due to be split and partly privatised, amounted to about L7,500bn at the end of June, against L7,500bn at the end of 1992, according to Mr Piero Barucci, Italy's treasury minister.

Addressing a parliamentary committee, Mr Paolo Savona, the industry minister, said plans for the partial privatisation of Ilva, Europe's fourth-biggest steelmaker, could be ready by mid-September.

The group, controlled by the IRI state holding company, has

until recently been locked in a row with the European Commission, which had blocked a previous restructuring plan.

Last month, the Italian government and the commission reached a compromise. The commission extended its deadline for a new re-organisation plan in return for Italian commitments on swift privatisation and not writing off outstanding debts.

The latest scheme to split Ilva into two companies specialising in flat products and stainless steels respectively, is still at a relatively early stage.

IRI has given a mandate to Barclays, the UK banking group, to advise on selling the stainless steels (Terni) and pipes (Dalmine) subsidiaries.

Meanwhile, discussions have taken place with a number of leading private-sector steel makers on investing in the big Terni and Novi Ligure works, which form the heart of the flat products company.

Yesterday, Dalmine, which is already quoted, announced that group pre-tax profits for the first six months of 1993 fell sharply. Sales rose to L613bn from L611bn.

The company, which is Europe's second-biggest producer of seamless pipes, claimed the result was highly creditable in view of the crisis in the industry. World demand for seamless pipes dropped 10 per cent in the first half while demand in Europe and Italy fell 25 per cent and 30 per cent respectively.

Bavarian bank lifted by bad loan provisions

By Andrew Fisher in Frankfurt

BAYERISCHE Vereinsbank, the Munich-based financial group which has been expanding in northern and eastern Germany, yesterday announced a 22 per cent rise in total operating profits to DM528m (\$31m) in the first half of 1993.

This was after risk provisions on bad loans amounting to DM426m, a rise of 5 per cent. The bank, which controls Vereinsbank and Westbank in Hamburg, said the increase reflected the increase in domestic credit risks as a result of Germany's recession.

The latest accounting period is the first for which German banks have produced full details of their risk provisions. This comes ahead of an EC directive requiring such information for the 1993 financial year.

Bayerische Vereinsbank, one of Germany's five leading commercial banks, said that pre-tax operating profits - these exclude trading on the bank's own account - were 6 per cent higher at DM782m.

Net interest and commission income both increased, but administrative costs were 10 per cent higher as a result of continued growth in east Germany, where Vereinsbank has 74 branches.

All figures are compared with half of the full 1992 results rather than with the actual January-June period. This is because the bank has only adjusted last year's total profits, and not the interim results, in line with the new accounting procedures.

The bank said group profits from trading on its own account more than doubled to DM150m. Operating profits of the parent bank were 16 per cent higher at DM334m after a 4 per cent rise in risk provisions to DM27m.

Credit volume at the parent expanded by 5 per cent over the level at the start of the year to DM124bn.

At group level, credit volume was 4 per cent higher at DM116bn.

Piëch qualifies VW profits target

By Christopher Parkes in Frankfurt

VOLKSWAGEN will not reach its break-even target for this year if turnover falls by more than 5 per cent, according to Mr Ferdinand Piëch, group chairman.

Mr Piëch seemed to moderate his claims that VW would break even or possibly show a profit this year after heavy losses in the first half in an interview published yesterday.

He said the group's earnings expectations were based on a fall in worldwide deliveries of 10 per cent to 12 per cent and a 15 per cent drop in Germany. He reckoned on a 5 per cent fall in group turnover to about DM51bn (\$47.6bn) including a

10 per cent decline at the German parent to about DM48bn.

"It is clear that our earnings forecast cannot be attained if the drop in sales is larger," he added. Mr Piëch, talking with officials of the Egon Zehnder consulting group, repeated that cost savings of DM8.7bn were mostly implemented. They would help the group attain the net return on sales of more than 3 per cent estimated as necessary for a break-even result for 1993.

He expected return on sales to reach 5 per cent to 7 per cent in five years. Rapid progress was necessary because voluntary Japanese quotas would only help for two more years. If the European car industry could not match their

performance within that time "we would have lost anyway", he said.

VW intended to attack the Japanese in the same way as the Swiss watch industry had: value-for-money Swatch at the bottom end of the market and good design at the top end. "The Japanese can be beaten, and we at Volkswagen have the tools to do it," he said.

Within six years at the latest, he added, all group factories had to be able to break even working at 70 per cent of capacity. The current ratio was between 65 per cent and 90 per cent, he claimed, after 100 per cent and more last year.

Audi, the group's quality car division, would reach 68 per cent by the end of this year.



Ferdinand Piëch: VW has the tools to beat the Japanese

Donohue returns to black

By Robert Gibbons in Montreal

DONOHUE, a large eastern Canada newspaper producer controlled by the Quebecor publishing and printing group, returned to profitability in the first half with earnings of C\$6.5m (\$4.4m), or 23 cents a share, against a loss of \$11.3m, or 38 cents, a year earlier. Sales were up 13 per cent to \$286m.

Second-quarter net profit

was \$2m, or 5 cents a share, against a loss of \$3m, or 10 cents.

Newspaper and timber products shipments were higher with firm prices but pulp markets declined further. Lower interest rates and a lower Canadian dollar helped - most of Donohue's production goes to the US.

Canfor, a western Canada forest products group, earned C\$17.6m, or 60 cents a share, in

the second quarter, against a loss of \$9.1m, or 34 cents. Revenues were up 10 per cent to \$301m. First-half profit equalled \$1.17 a share, against a loss of 78 cents.

Tembec, an eastern Canada special pulp and cardboard producer, had a C\$6.7m third-quarter loss, against a loss of \$4.3m. The loss for nine months was \$34m, against a loss of \$22.7m, on sales of \$77m, against \$228m.

All figures are compared with half of the full 1992 results rather than with the actual January-June period. This is because the bank has only adjusted last year's total profits, and not the interim results, in line with the new accounting procedures.

The bank said group profits from trading on its own account more than doubled to DM150m. Operating profits of the parent bank were 16 per cent higher at DM334m after a 4 per cent rise in risk provisions to DM27m.

Credit volume at the parent expanded by 5 per cent over the level at the start of the year to DM124bn.

At group level, credit volume was 4 per cent higher at DM116bn.

Roussel-Uclaf rises 38.5% to FFr470m

By John Riddling in Paris

ROUSSEL-UCCLAF, one of France's largest chemicals companies, yesterday announced a strong increase in net profits for the first half of the year and forecast full-year net profits would be between 15 per cent and 20 per cent higher than the 1992 result.

The company, which is 54 per cent owned by Hoechst, the

German chemicals group, reported net profits of FFr470m (\$81m) for the first six months of the year.

This represents an increase of 38.5 per cent on the comparable period in 1992 after subtracting exceptional gains from the sale of stakes in Jouveval and Laboratoires Takeda France.

Roussel-Uclaf said that the strong first-half performance reflected the impact of cost-cut-

ting measures arising from its restructuring programme. The programme, which is scheduled to be completed in 1995, involves the closure of eight factories in Europe.

The group said that productivity had been increased and that average debt during the first six months of this year was about FFr1bn less than in the first half of 1992.

The increase in sales largely reflected a strong performance

in its human healthcare business, which raised turnover by about 8 per cent.

However, its agricultural chemicals business only increased sales by 1.2 per cent in the face of depressed demand, the company said.

The slower growth in net profits expected for the full year, compared with the first six months, reflects a strong performance in the second half of 1992.

National Power in bond offering

By Tracy Corrigan in London

NATIONAL Power, the UK's largest electricity generator, yesterday made its first foray into the sterling convertible bond market with a \$250m offering.

The deal is only the company's second offering in the international capital markets since its privatisation in 1991. The launch takes advantage of strong demand for sterling paper from continental European investors, fuelled by positive sentiment on sterling and by expectations that interest rates are set to fall.

Lead-manager Credit Suisse First Boston estimated that 40 per cent of the paper was placed in the UK and 60 per cent in continental Europe.

Two recent convertible offerings by Costa Virella and Warburg are now trading at a premium to their issue price of 8% and 6% points respectively.

National Power has embarked on a programme of international expansion as the domination of the UK market dwindles. Last month it bought Dallas-based Transco Energy Ventures, its biggest overseas deal to date.

Mr Brian Strickland, group

finance director, said the company planned to spend "about \$1bn on equity stakes in overseas power projects this decade". The company also hopes to have an opportunity to buy back some of the \$350m of its debt still held by the government.

The 15-year bonds carry a coupon of 6% per cent and can be converted into ordinary shares at \$4.33, a premium of 19 per cent to the market level of \$3.64 at the time of pricing yesterday.

The bonds were quoted at 100%, a 1/4 point premium to their per issue price.

mechanism, could turn out to be beneficial for the group.

It manufactures 80 per cent of its office equipment for the European market in Denmark, France and Belgium, whose currencies are expected to weaken in the new ERM parameters. "Our products should be more competitive and we hope that demand will pick up in a lower interest rate environment," the company said.

The group is sticking by an earlier forecast that profits for the full year will exceed last year's SKr250m.

Sales in the first half climbed to SKr5.70bn from SKr5.00bn thanks to the devaluation of the Swedish krona.

Esselte posts 30% drop to SKr138m at midterm

By Christopher Brown-Humes in Stockholm

ESSELTE, the Swedish office products group, saw profits after financial items fall to SKr138m (\$17.5m) in the first six months of the year from SKr198m in the same 1992 period.

It blamed the 30 per cent fall on weaker demand in its main European markets and said it was not reaping the full benefits of the rationalisation programme which it had implemented in the US.

However, the company said the recent turbulence in the foreign exchange markets, following the virtual collapse of the European exchange rate

Wallenbergs sell Stora holding for SKr600m

By Hugh Carnegie in Stockholm

INVESTOR, the main holding company of Sweden's powerful Wallenberg family, said yesterday it had sold a 3 per cent stake in Stora, Europe's largest forestry products company, raising more than SKr600m (\$88.7m) in a move it described as part of a programme to reduce group debt.

The sale over the past two months of 1.85m Stora A shares followed the disposal for SKr2.94bn in late June of Investor's 7.4 per cent stake in Asea, the joint owner of the Swiss-Swedish Asea Brown Boveri engineering group. Investor raised a further £23m

(\$34.3m) when it sold its 7.5 per cent stake in Christies International, the UK auction house, last month.

The amounts raised are in line with the scale of debt reduction Investor signalled earlier this year when it said it intended to bring down group net borrowings to SKr5bn-SKr6bn. The investment group, which has majority or leading stakes in many of Sweden's top companies, slipped to a SKr5.2bn loss in the first quarter. Group net debt stood at SKr9.68bn at March 31.

The Wallenbergs have avoided any significant erosion of their control in Swedish industry in spite of the trading difficulties.

KKBC INTERNATIONAL LTD
US \$ 50,000,000 FLOATING RATE NOTES DUE 1995

Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from August 3, 1993 to February 3, 1994 has been fixed at 4.00% per annum.

The interest payable on February 3, 1994 will be US \$ 10,222.22 in respect of each US \$ 500,000 Note.

AGENT BANK
BARCLAYS INTERNATIONAL
A LUXEMBOURG

Notice of Purchase

EUROPEAN INVESTMENT BANK
USD 500,000,000
9.125% Bonds, due 2nd August, 2000

Notice is hereby given to bondholders that during the twelve-month period ending 2nd August, 1993, no Bonds of European Investment Bank's 9.125% Bonds of 1990, due 2nd August, 2000 have been purchased.

As of 2nd August, 1993, the principal amount of such Bonds remaining in circulation was USD 482,600,000.

Luxembourg, 4th August, 1993
EUROPEAN INVESTMENT BANK

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ALLIANCE LEICESTER
Alliance & Leicester Building Society
£150,000,000
Floating Rate Notes due 1996

For the three months 30th July, 1993 to 29th October, 1993 the Notes will carry an interest rate of 5.9313% per annum with an interest amount of £74.21 per £5,000 Bond, payable on 29th October, 1993.

Level on the London Stock Exchange

Bankers Trust Company, London Agent Bank

U.T.G.B. International (Jersey) Limited
U.S. \$40,000,000
Floating Rate Guaranteed Notes due 1996

For the Interest Period 3rd August, 1993 to 26th October, 1993 the Notes will carry a Rate of Interest of 4.8125% per annum, the Coupon Amount payable per U.S. \$5,000 Note will be U.S. \$26.15, and for the U.S. \$100,000 Note will be U.S. \$1,122.92, payable on 26th October, 1993.

Level on the London Stock Exchange

Bankers Trust Company, London Agent Bank

Daily Mail and General Trust plc
£70,000,000
8% Exchangeable Bonds Due 2005 (the "Bonds")
Notice of Suspension of Exchange Rights

NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds that, in accordance with Condition 8 of the Terms and Conditions of the Bonds, the Exchange Rights shall be suspended from 8th August, 1993 until the Final Date (as defined in Condition 8). The suspension follows the issue on 28th July, 1993 of a Tender Offer for Ordinary shares in Reuters Holdings plc by Reuters Holdings plc. Bondholders can continue to exchange Bonds in accordance with the Terms and Conditions up to the date of suspension.

Daily Mail and General Trust plc
Associated Newspapers Holdings Limited
£60,000,000
8% Exchangeable Bonds Due 2003 (the "Bonds")
Notice of Suspension of Exchange Rights

NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds that, in accordance with Condition 10 of the Terms and Conditions of the Bonds, the Exchange Rights shall be suspended from 8th August, 1993 until the Final Date (as defined in Condition 10). The suspension follows the issue on 28th July, 1993 of a Tender Offer for Ordinary shares in Reuters Holdings plc by Reuters Holdings plc. Bondholders can continue to exchange Bonds in accordance with the Terms and Conditions up to the date of suspension.

HYPO FOREIGN & COLONIAL MEDITERRANEAN EQUITY PORTFOLIO
Registered Office: Luxembourg, 14, rue Aldringen
R.C. Luxembourg, Section B 25.570

The shareholders are hereby informed that the Meeting of the Board of Directors of June 10th, 1993 has approved the payment of a special dividend of XEU 0.05 per share to shares subscribed and in circulation on July 29th, 1993 payable on August 20th, 1993.

The shares are quoted ex-dividend July 30th, 1993.

The Directors have decided that the shareholders be given the opportunity to elect to reinvest the dividend proceeds in new shares of the Fund.

Shareholders must inform Banque Générale du Luxembourg, the Luxembourg agent, before August 13th, 1993 of their intention to reinvest.

The Board of Directors.

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FUTURES PAGER

U.S. \$100,000,000
General Electric Capital Corporation
Medium-Term Notes, Series B
Floating Rate Notes Due February 4, 2003

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from August 4, 1993 to February 4, 1994 the Notes will carry an interest Rate of 5% per annum. The interest payable on the relevant interest payment date, February 4, 1994 will be U.S. \$25.56 per U.S. \$1,000 Note, U.S. \$255.56 per U.S. \$10,000 Note, U.S. \$2,555.56 per U.S. \$100,000 Note.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
August 4, 1993

CHASE

New Issue
These securities having been offered, this notice is deemed to be a matter of record only
August 4, 1993

KNP BT
KNP BT Antilliana NV
St. Martin, Netherlands Antilles
DM 200 000 000
7% Bearer Bonds of 1993/1998
Irrevocably and unconditionally guaranteed by
NV Koninklijke KNP BT
Maastricht, The Netherlands

Interest date: August 3
Repayment: August 3, 1998
Listing: Frankfurt (Main)

BHF-BANK

ABN AMRO Bank (Deutschland) AG	Banca del Gottardo	Bank Brussel Lambert N.V.
Bayerische Landesbank Girozentrale	Bayerische Vereinsbank Aktiengesellschaft	Commerzbank Aktiengesellschaft
CSFB-Effektenbank Aktiengesellschaft	Generale Bank	Goldman, Sachs & Co. oHG
Industriebank von Japan (Deutschland) AG	Internationale Nederlanden Bank N.V.	Kreditbank International Group
Nikko Bank (Deutschland) GmbH	Schweizerische Bankgesellschaft (Deutschland) AG	SGZ-Bank
Trinkaus & Burkhardt Kommanditgesellschaft auf Aktien	Vereins- und Westbank Aktiengesellschaft	Westdeutsche Landesbank Girozentrale

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Spain surges as German repo rate cut boosts Europe

By Sara Webb in London and Patrick Harrison in New York

THE BUNDESBANK'S unexpected decision to cut its repo rate yesterday provided a welcome boost for European government bond markets. It added to the general optimism that interest rates will fall across the continent now the straightjacket of the European exchange rate mechanism has been loosened.

The high-yielding Mediterranean markets showed the

GOVERNMENT BONDS

strongest gains, with Spanish bonds charging ahead on the back of a half-point cut in Spanish interest rates.

The Bank of Spain cut its benchmark interest rate from 11 per cent to 10.5 per cent at its regular seven-to-12-day repurchase tender in the morning. Despite the cut, the peseta strengthened against the D-Mark, moving from 83.15 pesetas to the mark to 81.76 pesetas by mid-afternoon.

Spanish 10-year yield spreads over Germany have narrowed from around 370 basis points before the EC weekend agreement to switch to wider fluctu-

ation bands, to a low of 323 basis points yesterday.

GERMAN government bonds gained nearly half a point yesterday, prompted by the Bundesbank's decision to slice 15 basis points off its repo rate. The move leaves the repo rate at 6.90 per cent, only 5 basis points above the discount rate of 6.75 per cent.

Some market participants had expected the Bundesbank to leave key interest rates unchanged after last week's cut in the Lombard rate - at least until council members return from holiday on August 26. Dealers saw some switching out of 10-year French government bonds into higher-yielding 10-year bonds given that French yields were trading 10 to 12 basis points through their German equivalents.

The terms were set on a new 10-year bond issue yesterday. Dealers said the coupon of 6.5 per cent was in line with expectations. The issue price was 100.90 giving an issue yield of 6.38 per cent. The new issue is expected to raise about DM10bn in total.

THE Banque de France held its interest rates unchanged again, confounding those in the market who were hoping to

FT FIXED INTEREST INDICES

	Aug 3	Aug 2	July 30	July 29	July 28	Aug 1	High	Low
Govt Secs (10%)	98.85	99.29	99.17	99.57	98.47	98.26	98.95	93.28
Fixed Interest	119.68	119.19	118.73	118.13	117.61	105.13	119.89	108.67
Basis 100% Government Securities 1/2/1928; Fixed Interest 1/2/28.								
or for 1983 Government Securities high since completion; 107.40 gov/25% low 40.10 gov/75%								
Fixed Interest high since completion; 118.68 gov/25% low 40.10 gov/75%								
CALLED EDGED ACTIVITY								
Intestines	Aug 2	July 30	July 29	July 28	July 27	July 26	July 25	July 22
Edged Ranges:	123.0	125.0	125.7	119.1	118.7	118.7	122.4	122.1
5-Day Average	138.0	135.7	135.7	118.2	118.2	118.2	118.2	118.2
Source: <i>Financial Markets</i> (October 1982)								

Starmin restates loss and rescinds dividend

By Catherine Milton

STARMIN Group, the quarry products company chaired by Lord Parkinson, the former cabinet minister, yesterday said its previously reported full year losses had been understated by millions of pounds.

Instead of pre-tax losses of \$8.06m, the company said losses totalled £11.5m in 1992. The proposed final dividend of 0.2p will not now be paid.

The change followed a review of the company's accounting policies, announced in July when the two Abdullah brothers resigned as executives. They had controlled Starmin since 1989.

The review, carried out by Ernst & Young at the new board's instigation, found that turnover should have been reported as £18.7m rather than £20.1m and losses per share 3.6p instead of 2.5p.

The board does not believe it

needs to amend the company's 1991 accounts, which were also scrutinised. In a statement the company said it was "conscious" of the need to "establish a longer-term strategy for enhancing shareholder value". The company is understood to be trading at break-even now, but is making losses after interest payments.

The discrepancies hinge on profits having been booked on disposals which have now been reversed.

First, the company recorded a £1.4m profit following the sale of some assets and landfill facilities to Chetow Environmental Services in December 1991. However, that deal fell through.

After CES pulled out, Jeniva Landfill, a private company, bought the assets, plus an additional quarry with a £100,000 net book value, and a £160,000 cash injection from Starmin. It paid for them in its own

shares, representing 35.5 per cent of its total equity. Starmin booked an extra profit of £250,000 on the sale of the additional quarry.

Starmin said a balance of £1.26m which had been recorded as "owing" from CES was now being written off, while the £750,000 investment in Jeniva had been written down to cost of £438,000.

Second, Starmin bought Tamar and St Mary's, two plant hire companies, in March 1993, paying £300,000 in cash and £2.6m in the form of assets and land. It took a £1m profit on the "disposal".

The statement said: "Because of the inherent uncertainties in the valuations of the assets concerned it would be inappropriate to recognise any effects of this transaction."

The board also made an exceptional provision of £1.03m relating to non-core activities.

Ratner cousins share in £1m pay-off

By Neil Buckley

MR GERALD Ratner, the man who built Ratners into the world's largest jewellery group, and his cousin Victor shared pay-offs for loss of office of more than £1m last year, according to the company's annual report.

For Mr Gerald Ratner, who sowed the seeds of his own downfall by describing one of the company's products in a speech as "crap", the compensation was in addition to the £458,000 pay he received for his final 10 months as chief executive - making a total last year of more than £900,000.

He was fined £160 for a driving offence in January after magistrates at Tames, Oxfordshire, ruled he had a disposable income of only £20 a week.

He stepped down as chairman in January 1992, but remained as chief executive until November when he resigned after pressure from bankers and shareholders.

His cousin Victor resigned as deputy managing director after a management reorganisation in February 1992 instigated by Mr James McAdam, the newly-appointed chairman. Ratners said yesterday that the cousins shared pay-offs totalling £1.01m, with Gerald receiving "just under £500,000".

That was made up of one year's basic salary of £375,000, as quoted at the time of his resignation, plus one year's pension, and other benefit payments.

Victor, who was on a longer, five-year contract, received slightly more than £500,000.

Mr McAdam was paid a slightly more modest £288,000 for the year to January 30, including a £35,000 pension contribution.

Mr Gerald Ratner is returning to retailing as an adviser to developers trying to convert Tobacco Dock, the failed shopping centre in London's Wapping, into a factory outlet centre where manufacturers sell surplus stock directly to the public at large discounts.

His cousin has opened a jewellery shop in Kingston-upon-Thames, and plans more.

Muscle power of a NatWest arm

THE £253m interim profit made by National Westminster Bank's securities and corporate lending arm, NatWest Markets, made it the bank's most profitable operating sector.

The obvious question was voiced by Mr Martin Owen, its chief executive: "Has it all been done by mirrors," he asked.

That question translates into whether National Westminster has managed to establish a securities business to rival that of Barclays' BZW, or whether the figures were merely flattered by abnormal profits from foreign exchange and capital markets trading in six months of currency volatility.

Mr Owen's answer was unsurprisingly that NatWest Markets is starting to establish a presence a year after he was appointed chief executive. If so, it is achieving a largely unknown feat by putting together NatWest's corporate banking for its 1,300 largest customers with a range of securities operations.

It was hard to tell by the figures yesterday. The bank would only break down NatWest Markets' profits to the extent of saying that it had made strong dealing profits of £246m from higher volumes and wider spreads, and that its equities and venture capital operations had also done well.

Furthermore, its lending contributed to a squeeze on the international net interest margin because it took on low margin assets in treasury operations. Yet Mr Owen insisted that there had been a "step jump" in the business as it started to gain the benefits of integrated operation.



Keeping an eye on the markets: Lord Alexander (left), chairman of NatWest Bank, with chief executive Derek Wanless

This is a significant change for NatWest, which two years ago was uncertain of whether it would retain NatWest Securities, its broking business. It had suffered from publicity over County NatWest's involvement with Blue Arrow, and two departments of Trade and Industry inquiries.

Mr Derek Wanless, NatWest's chief executive, said yesterday that NatWest Markets was "more than exceeding the required return" from Nat-

West which is now to make a 17.5 per cent post-tax return. Even discounting the exceptional trading profits, he expects it to be above the barrier. In fact, staff were told yesterday that treasury profits were marginally higher than the last half of 1992, while capital markets had gained much more strongly. Equities moved back into profit after a second half loss, while profits in corporate finance fell from the same period.

The crucial problem in investment banking that Mr Owen has been trying to address is that much of large corporate lending has been at too fine margins to be profitable. Banks have to persuade corporate customers to give them other business such as debt and equity raising, or treasury, to make money.

Mr Owen said that NatWest Markets now has systems in place that allow it to calculate the overall value of customer relationships. "Of course, it is impossible to get down to the last penny in things like foreign exchange trading, but we broadly know that we are in the right ball park," he said.

In practice, this review has produced some shocks. Mr Owen estimates that only 800 of 1,300 large corporates are clearly producing healthy profits. He is working on the other 500 to raise earnings. He talks of "appalling" one large customer by showing quite how unprofitable the business was.

NatWest Markets has a stiff task in producing the required capital returns because 31.5 per cent of the bank's £106.5bn risk-weighted assets are attached to the business. This means that it will have to continue to produce high non-interest income to make sure that lending is worthwhile.

However, Mr Owen believes that NatWest Markets' capacity for distribution of loan and equity capital through its large securities operation will beat smaller competitors.

The bank's size may require large returns, but it can also be used to throw some weight around in an overcrowded market.

Standard Life sells stake in loss-making Excalibur

STANDARD Life Assurance has sold its 4.99 per cent holding in Excalibur Group, the precision engineering and jewellery company which last week announced annual pre-tax losses of £6.2m.

The disposal was made on the day Excalibur announced the losses and appointed Mr Arthur Church as chief executive. Standard is likely to have suffered a significant loss on the disposal of the 3m shares. Although the shares closed

14p up on the day at 13p, Standard had held a substantial stake since 1981 when they traded at about 48p.

Mr Richard Griffiths, the chairman's brother who has relinquished the managing director's role in favour of a non-executive board position, announced that he had purchased 200,000 shares at 15p on Monday, bringing his total holding to 0.33 per cent. The shares last night closed 24p higher at 18p.

Ossory ex-chief in £194,000 deal

Ossory Estates, the property group which is in rebranding talks with its banks, has sold two companies to Mr John Walker, its former chairman. The two businesses, Bence Lane Development Company

and Ossory France, have combined net liabilities of £458,000 - including intercompany accounts owing to Ossory totalling £284,000.

The purchase price is £194,000.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend for year	Total for year
Abstract Scotland	0.8	Sept 27	0.8	0.8
Green Property	1.25	Sept 28	1.25	1.25
Law Debenture	0.5	Oct 1	0.5	16.25
NatWest	0.4	Oct 15	0.125	17.5
Pacer Systems	34	Dec 15	3	6.5
Yorkshire Chemicals	2.91	Oct 8	2.5	7.55

Dividends shown pence per share net except where otherwise stated. *On increased capital. BLSM stock. *US cents. *Glen pence.

SelectTV moves into business TV

By Raymond Snoddy

SELECTTV, the independent production company famous for comedy hits such as Birds of a Feather and popular dramas such as Love Hurts, has decided to move into business television.

The USM-quoted company has bought a 50 per cent stake in Tribeca Television, a tiny independent production company run by Mr Jeffrey Perry, a financial journalist.

The company produced Saving the American Dream which was shown on Channel 4 last December and has a series in development looking at those who created international brands such as Swatch watches and IKEA furniture.

Mr Michael Pilsworth, managing director of SelectTV, said it was also interested in joining any consortium considering running a business channel on UK cable television.

"We want to apply the humour of Birds of a Feather to corporate videos in the way John Cleese has."

The deal involves a maximum payment of about £91,000.

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 10 August 1993

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 August 1993. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 August 1993 and will be in the following maturities:

ECU 200 million for maturity on 16 September 1993
ECU 500 million for maturity on 11 November 1993
ECU 300 million for maturity on 10 February 1994

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Throgmorton Street, London EC2N 2DL, not later than 10.30 a.m., London time, on Tuesday, 10 August 1993. Payment for Bills allotted will be due on Thursday, 12 August 1993.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 August 1993 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 1,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 10 February 1994. These Bills will be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1977, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
3 August 1993

VOGELSTRAUBS METAL HOLDINGS LIMITED

Incorporated in the Republic of South Africa
(Registration No. 05-04345-08)

INTERIM REPORT

CONSOLIDATED INCOME STATEMENT

	* Six Months ended 30 June 1993	* Six Months ended 30 June 1992	Year ended 31 Dec 1992
Revenue	3 900	3 585	18 637
Income from investments	740	65	65
Surplus on realisation of investments	59	435	659
Surplus	4 699	4 085	19 361
Expenditure	499	387	2 652
Administration and general	448	357	802
Interest	43	-	1 850
Amounts written off investments	-	-	-
Profit before tax	4 250	3 697	16 509
Tax	108	3	2
Profit after tax	4 142	3 694	16 507
Earnings per share - cents	23	20	38
Dividends - per share - cents	15	15	35
Dividends - total	2 759	2 759	6 438
Dividends received	1.5	1.3	1.3

CONSOLIDATED BALANCE SHEET

	* At 30 June 1993	* At 30 June 1992	* At 31 Dec 1992
Investments	56 466	51 488	49 658
Net current assets	2 784	3 112	4 279
Current assets	5 790	6 008	6 086
Current liabilities	3 991	2 700	3 504
Other current assets	3 799	3 298	4 582
Less current liabilities	2 568	2 884	3 817
Share capital	55 200	54 811	55 919
Reserves	4 586	4 197	4 448
Investments	65 280	64 611	65 918

Market value	54 485	82 325	44 153
Current assets	18 905	27 311	10 980
Less current liabilities	35 981	35 014	33 154
Unlisted - book value	16 495	16 495	16 495
Shares in issue unchanged at 18 283 000	1 040	1 185	875
Net assets (as valued)	1 040	1 185	875

NOTES:
1. Dividends: The first dividend No. 32 of 20 cents per share, in respect of the year ended 31 December 1992, amounting to R5 679 000, was declared on 14 January 1993 and paid on 24 February 1993.

2. Investments: During the six months to 30 June 1993, the Group followed their rights to subscribe for 278 000 new shares in Northern Platinum Limited at a cost of R5.4 million. Subsequently, the Group took the opportunity of placing 103 000 of these shares, as well as 125 000 shares in New Wits Limited.

3. Prospects: Profits during the latter half of the current financial year remain dependent on market and share price movements by these companies which form a substantial portion of the company's investments. Should these continue at current levels, it is unlikely that there will be a significant improvement in the current half-year compared with the first half.

DECLARATION OF INTERIM DIVIDEND

Dividend No. 33 of 10 cents per share has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.

Dividends payable on 22 September 1993 will be posted on 21 September 1993.

Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.

The register of members will be closed from 28 August to 3 September 1993, inclusive.

On behalf of the board:
A J Wright
(Chairman) Directors
M J Tapp

Registered and Head Office: 75 Fox Street, Johannesburg 2001

London Office: Greenoat House, Francis Street, London SW1P 1NR

United Kingdom Registrar: Barclays Register, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU

3 August 1993

A Member of the Gold Fields Group

NEW WITS LIMITED

Incorporated in the Republic of South Africa
(Registration No. 05-04322-08)

PRELIMINARY ANNOUNCEMENT OF RESULTS

	Year ended 30 June 1993	Year ended 30 June 1992
Revenue	15 795	18 545
Income from investments	18 130	1 705
Surplus on realisation of investments	90	73
Income and sundry	32 025	20 428
Expenditure	2 702	2 771
Administration	1 744	1 545
Amounts written off investments	272	121
Interest	686	1 104
Profit before tax	28 323	17 655
Tax	319	-
Profit after tax	28 004	17 655
Unappropriated profit, brought forward	48	88
Unappropriated profit, carried forward	28 052	17 743
Less:	28 956	17 875
Dividends declared	15 930	15 930
Interim 17c (17c)	5 305	5 305
Final 35c (35c)	10 722	10 722
Transfer to reserves	13 028	1 745
Unappropriated profit, carried forward	96	48
Earnings per share - cents	88	88
Dividends per share - cents	32	32
Times dividends covered	1.8	1.1
Net assets (as valued) per share - cents	1 752	1 355

DECLARATION OF FINAL DIVIDEND

Dividend No. 33 of 35 cents per share in respect of the year ended 30 June 1993 has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.

Dividends payable on 22 September 1993 will be posted on 21 September 1993.

Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the company.

The register of members will be closed from 28 August to 3 September 1993, inclusive.

By order of the board:
per pro GOLD FIELDS CORPORATE SERVICES LIMITED
London Secretaries:
S J Dunning, Secretary

Registered and Head Office: 75 Fox Street, Johannesburg 2001

London Office: Greenoat House, Francis Street, London SW1P 1NR

United Kingdom Registrar: Barclays Register, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU

3 August 1993

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REPUBLIC OF PARAGUAY

MINISTRY OF PUBLIC WORKS AND COMMUNICATIONS

UNDER SECRETARIAT OF PUBLIC WORKS AND COMMUNICATIONS

DEPARTMENT OF COUNTRY ROADS

NATIONAL COUNTRY ROAD PROGRAM, FIRST STAGE

LOAN AGREEMENTS

No. 7440C-PR AND 7450C-PR

PREQUALIFICATION OF CONTRACTOR COMPANIES

The Ministry of Public Works and Communications of the Republic of Paraguay invites Contractor Firms or Consortia of Contractor Firms of the Latin American Development Bank (LAD) countries that specialize in Road Construction Work to present prequalification proposals relating to the hiring of contractor Firms or Consortia of Contractor Firms to carry out the work of Reconstruction, Improvement and maintenance of country roads included in the subject Project, to be financed partially by the Latin American Development Bank through Loan Agreements Nos. 7440C-PR and 7450C-PR.

Therefore, financing of the Works are subject to the conditions of the said Agreements.

The Project comprises the improvement and construction of approximately 100 kilometers of roads consisting, in summary, of the construction of:

- Embankments
- Gravel Surfacing of roadway
- Wooden bridges
- Reinforced concrete bridge culverts
- Vertical road signs
- Tinting
- Surfacing of road drains and energy dissipaters.

In order to qualify, the Firms or Consortia of Firms must obtain a minimum of 75 points out of a possible total of 100. Details of the qualification system are set forth in the Specifications of Bids and Conditions.

It is expected that the first bid, for Sub-project Caceres and Itapua (229 Kms.), will be called during the second semester of 1993, and work expected to commence in the first semester of 1994, with an estimated term of completion of 24 months.

GOLD FIELDS PROPERTY COMPANY LIMITED

Incorporated in the Republic of South Africa
Registration No. 01/1078/03

INTERIM REPORT

	Six months ended 30 June 1993	Six months ended 30 June 1992	Year ended 31 Dec 1992
Revenue			
Income from rent and sale of property	4 551	3 527	8 219
Income from interest on investments and fixed assets	264	1 475	2 124
Income from other sources	369	456	1 648
Income from investments	186	518	1 508
	6 070	5 976	13 299
Expenditure			
Administration and general	1 436	1 234	3 075
Interest	918	101	643
Amounts written off	-	-	190
	2 354	1 335	3 910
Profit before tax	3 716	4 641	9 389
Tax	1 461	1 860	3 356
Profit after tax	2 255	2 781	6 033
Earnings per share - cents	22	27	59
Dividends - per share - cents	18	18	50
- absorbing - R000	1 640	1 340	5 112
- lines covered	1.2	1.5	1.2

	30 June 1993	30 June 1992	31 Dec 1992
Fixed assets			
Investments	71 353	51 638	65 066
Land and buildings development	4 077	5 723	5 242
Net current assets/liabilities	(19 001)	(4 605)	(16 321)
Current assets	56 429	52 756	53 987
Less: current liabilities	(20 753)	(7 325)	(18 502)
Other	15 193	7 325	11 440
Share capital	256	256	256
Reserves	73 901	73 486	73 486
Deferred liabilities and provisions	74 187	73 724	73 744
Investments	74 996	74 904	74 974
Less: Market value	36 900	27 865	22 803
Excess over book value	21 180	7 846	2 943
Book value	17 720	19 959	19 760
Unlisted - Book value	760	787	787
Shares in issue unchanged at 10 224 390			
Net assets (as valued)	1 329	1 224	1 056
Unaudited			

NOTES

1. Dividend. The final dividend No. 140 of 32 cents per share, in respect of the year ended 31 December 1992, amounting R3 272 000, was declared on 14 January 1993 and paid on 24 February 1993.
2. Restoration of Investments. During the six months to 30 June 1993, the company took the opportunity of selling 226 700 shares in East Dugaldston Mines Limited. It is anticipated that there will be further sales of investments in the latter half of the current financial year in order to reduce the overdraft.
3. Midland Hotel. Negotiations were successfully concluded with a view to the sale of the hotel and the official opening was held on 16 May 1993.
4. Prospects. It is anticipated that consolidated net earnings for the latter half of the current financial year will exceed those of the first half, enabling the dividend for the whole year to be maintained at last year's level.

DECLARATION OF INTERIM DIVIDEND

Dividend No. 141 of 18 cents per share has been declared in South African currency, payable to members registered at the close of business on 27 August 1993.

Warrants payable on 22 September 1993 will be paid on 21 September 1993.

Standard conditions relating to the payment of dividends are obtainable at the share transfer office and the London Office of the company.

The register of members will be closed from 28 August to 3 September 1993, inclusive.

On behalf of the Board
M J Tappin
(Chairman)
Directors
A J Wright

Registered and Head Office:
75 Fenchurch Street
London EC3A 3DF
Johannesburg 2001

8 August 1993

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Prices for securities determined for the purposes of the disclosure of financial information.

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Unlikely springboard for European growth

By Christine Buckley

JAMES BROWN will be the first entertainer not wearing football boots to play at the new London Stadium.

The veteran soul singer appears at the end of this month by arrangement with Ogden Entertainment Services of New York, one of the world's biggest marketing companies.

Ogden, which manages 110 venues

in the US and Canada, has found its springboard to a European stadium operation in New Cross, south London, the home of Millwall Football Club.

The US group, whose only other European operation is baggage handling at Gatwick Airport, is at the start of a vigorous European campaign in entertainments.

Last month it agreed a 20-year contract to operate Manchester's new

Olympic arena and it is in the final throes of arranging a deal concerning a new stadium in Kirkcaldy, West Yorkshire. Several other projects are under negotiation including plans for Germany and Belgium as well as further schemes for the UK.

Mr Frank Russo, Ogden's vice president for international operations, is excited about the Millwall venture. He is awestruck about the club's former reputation for supporter violence

or the ground's location in an area of south London considered in need of regeneration. "The area has a reputation that is based more in perception than truth," he said.

The link-up between Ogden and Millwall arose from an association between Mr Peter Mead, vice-chairman of the football club, and chiefs at Ogden. It has resulted in the 10 year management deal under which Ogden will take full responsibility for

non-football events and take a share in catering and merchandising.

Mr Russo sees the UK as a market ready to be tapped. Apart from customers clamouring to be treated "with more kindness", he also sees potential for more stadia. "There needs to be more of a circuit in the UK," he said.

The foothold Ogden has made at Millwall will soon be consolidated by plans for a permanent UK base.

Lions roam from Den to seek long-term safety

Christine Buckley on Millwall Football Club's move to a new home



Waiting for the kick-off: Millwall's new stadium which, it is hoped, will develop a life of its own

THERE are too many professional football clubs, believes Mr Reg Burr, chairman of Millwall. "You could get rid of about 35 clubs hanging on by their fingertips."

Millwall, the first division team, is now not one of them. Tonight the south London side, owned by USM-quoted Millwall Holdings, opens a £15.5m multi-purpose stadium, built - remarkably given the company's £12m market value - without recourse to debt.

The company has had a rocky ride on the Stock Exchange and the club has long been dogged by the reputation for violence of its supporters.

But, Mr Burr reckons, the stadium's inaugural match, between Millwall and Mr Bobby Robson's Sporting Lisbon, will mark a turning point in the club's 106-year history and one which he thinks will guarantee football at Millwall for at least 75 years.

Millwall Holdings was floated on the USM in 1959 at 20p a share. It started trading in profit, but in 1980 a combination of relegation from the then First Division and an

ill-fated foray into the pubs business with the £10m purchase of Taverna Leisure took their toll.

The company tumbled into loss with a pre-tax deficit of £2.67m in the 10 months to end of May 1991. Losses have since been cut with the disposal of the pub chain, but Millwall has yet to return to profits.

The shares now stand at 4p.

Even before these troubles, the club had decided it must move to a new ground if it was to survive.

Now the club, nicknamed the Lions, has left its Den, the old club ground, much to the demonstrated distress of fans, to new Senegal Fields, the site of its new home, New London Stadium.

Although only half a mile down the road, it promises to

be a world away from the old Millwall terraces.

Much of the cash for the new stadium came from the sale of the Den, a £3.2m rights issue this spring, and grants from the Football Trust and Lewisham Council, Millwall's local authority.

The Den's sale to Fairview New Homes, the housebuilder, yielded £5.2m. The Football Trust awarded a grant of

£2.5m, the largest it has made to a league side.

This was topped up by an extra allocation by the trust of £350,000, made to fund Taylor report requirements. This report, written after the Hillsborough disaster in 1989, required football clubs to convert their terraces to seats.

Lewisham Council, long-time sponsors of Millwall, provided £2.6m. The stadium includes a community sports hall. The Senegal Fields site is owned by Lewisham and is on a 125-year lease to Millwall.

Various other sponsorship tie-ups and schemes make up the rest of the funding. Millwall has struck a 5-year marketing deal with Coca Cola and its kit will be sponsored by Seagram's International, the drinks group.

But the new ground is not just for football. Mr Burr is keen the stadium develops a life of its own beyond the football club, producing returns that will sustain the club's development over the long-term.

The stadium is designed to

host pop concerts, boxing, festivals and other events as well as Millwall matches.

Ogden Entertainment Services will handle all non-football events under a 10-year arrangement, taking a management fee and a percentage of the food and beverage sales. Mr Burr is adamant that with non-football events "we are not taking a promotional risk".

He sees such off-field expansion as the only way for football clubs to prosper as live soccer is an addition for a diminishing number of people. It provides another important source of income when clubs are suffering financial pressures on many sides, including falling gate receipts, rising transfer fees, and the expense of implementing the Taylor report.

Clubs cannot afford a hand-to-mouth short-term outlook, Mr Burr believes, painting a grim picture of the falling fortunes of football clubs that is born from ailing local economies.

"When I first came into football 30 years ago it was all about 11 men kicking a ball. That was very nice but it isn't like that any more. It can't be."

CE Heath raises £21m in share sale

CE HEATH and CE Heath International Holdings yesterday announced the successful completion of the placing of 32.4m HHH shares held by Risk Management Holdings, a wholly owned subsidiary of Heath.

HHH is the Australian holding company which owns Heath's underwriting operations in Australasia and the Pacific Basin and was, until its flotation on the Australian stock exchange in June 1992, a subsidiary of Heath.

Following its listing Heath's interest was reduced to below 50 per cent. Yesterday's placing left the insurance broking group with just 25 per cent of the company.

The shares have been placed by MacQuarie Equities with a number of institutional investors worldwide at A\$1.40 apiece, against their last traded price of A\$1.42.

The placing will raise some £21m before tax, against a book value at March 31 of about £14.3m. Of the net proceeds, £11m will be used to reduce bank borrowings. The balance will be used to fund expansion.

Pacer incurs \$235,000 loss

Pacer Systems, the US-based electronics group traded on the USM, incurred a pre-tax deficit of \$235,000 (£157,000) for the half year to June 30. That compared with previous profits of \$320,000.

The company said it expected to return to profit in the second half.

Turnover slipped to \$14.3m (\$14.5m). Losses per share emerged at 3 cents (earnings 4 cents). The interim dividend is held at 3 cents.

CU Environmental assets improve

CU Environmental Trust returned an attributable profit of £26,000 for the six months ended June 30, compared with £92,000 for the three months to end-June 1992.

Earnings per share for the half year emerged at 0.16p

(0.53p for period). Net asset value per share in the first six months rose by 8.4 per cent to 110.9p.

Green Property falls to £1860,000

The timing of asset sales contributed to a fall in pre-tax profits at Green Property from £1.01m to £1860,000 (£1805,000) for the six months to June 30.

However, net assets per share advanced from 161p to 194p over the six months, due mainly to the appreciation of sterling.

Earnings per share were 3.77p (4.39p). The interim dividend is unchanged at 1.2p and the company expects that the full year payment will be at least maintained at 3.5p.

Farrington accounts may be qualified

Farrington, the former soft drinks manufacturer which now has the Farrington Hotel on the Isle of Wight as its only active - and profitable - subsidiary, turned in accounts for the year ended February 26 which it is anticipated will be qualified on a going concern basis.

The loss for the year was \$555,000 - against a deficit of £2.25 for the previous 14 months - after exceptional items of £317,000 (£127,000) and before making any allowance for the possible earn-out from the disposal of Alpine Soft Drinks (UK).

The deficiency of shareholders' funds of £187,000 on February 28 was corrected with an injection of £300,000 cash from convertible redeemable preference shares.

Losses per share came out at 1.2p (18.1p).

Albert Fisher £2m disposal

Albert Fisher, the food processing and distribution group, has sold certain of the assets, liabilities and business of Unimercants to a management buy-in team.

The net assets being disposed of have a value of £2m. The management team was advised by MMD Corporate Finance, while equity finance was provided by 3i and Baronsmead. Debt finance was provided by the Bank of Scotland.

The business being disposed of is an importer of olives, olive oil, pasta and tomato products. Unimercants' remaining business, the distribution of imported canned fruit and vegetable products, will be integrated with Fisher Quality Foods.

Unigroup gets £15m for Pharos stake

Unigroup, the timber and building materials group, will receive £14.8m from Antah Holdings, one of its shareholders, for its outstanding 60 per cent stake in Golden Pharos.

Unigroup announced earlier in the year it was floating 35 per cent of Pharos on the Kuala Lumpur stock exchange. Dealings of 17.5m shares will begin on September 13 at a price of M\$1.9m each.

Senior management changes at Archer

AJ Archer, the listed Lloyd's agency, has announced a reorganisation of senior management and the closure of two of its 19 syndicates.

Mr Richard Maylam will stand down as chairman of AJ Archer Holdings in order to focus on his primary responsibility as underwriter of syndicate 270. Mr Brian Kellett will become executive chairman and Mr Ralph Sharp will be group managing director.

Syndicate 697 will merge with syndicate 741 for the 1994 year of account. Syndicate 256 will cease to underwrite from 1994. AJ Archer & Co, one of two managing agents in the group, will be renamed Tower Underwriting Agents. AJ Archer Holdings will be renamed at a later stage.

Spanish lace buy for Courtaulds Textiles

Courtaulds Textiles is acquiring for cash the share capital of Galler Iberica de Spain and a sister company, Textcolor.

Galler is the market leader in Spain and Portugal in raschel and jacquard lace, and exports about half its production, mainly to other European countries.

The aggregate turnover of the acquisitions will be about £14m in 1993 and net assets at December 31 1992 were about £7m. The consideration is not

material in relation to Courtaulds Textiles' net assets.

Capita makes £4m software acquisition

Capita Group, which provides services to the public sector, is to acquire West Wiltshire Software, a division of West Wiltshire District Council, for £4m cash.

The council has also awarded Capita a £3m contract to manage its computer facilities until March 31 1997.

West Wiltshire Software had income of £4.9m in the year to April 3 and generated profit of £1.1m.

Abtrust Scotland net assets ahead

Abtrust Scotland Investment, an investment trust which concentrates its portfolio on unlisted Scottish companies, reported an undiluted net asset value of 34.3p per share as at May 31, a rise of 6.5 per cent over the year.

Mr Calum Macleod, chairman, said that the trust's net asset value had risen by 37 per cent over the past five years, against an advance of 12.3 per cent in the NatWest Securities Venture Capital Index.

A number of companies in the portfolio showed "outstanding performance". Mr Macleod said, notably Grampian Television, Aberdeen Trust, John Wood, Seaford Maritime, GRT and Scotcare. In contrast, the trust suffered a significant write-down in the value of its holding in Adam and Company, the Edinburgh-based private bank which recently disclosed losses of £21m in unauthorised treasury transactions.

Reduced dividend income and the early redemption of high-yielding preference shares by some companies left net revenue sharply lower at £139,983 (£258,845), equivalent to earnings of 0.32p (0.77p) per share. Nevertheless, the dividend is maintained at 0.6p.

Correction N'humbrion Water

Northumbrian Water has acquired Hambros Leasing (June), a small part of the Hambros Leasing portfolio. Hambros Leasing remains a division of Hambros Bank.

Allied-Lyons confirms £40m buy from Bass

By Philip Rastorff

Indication of sizeable profits rise issued to dampen speculation

Yorkshire Chemicals shares dip

By Peggy Hollinger

YORKSHIRE Chemicals yesterday indicated that it was expecting a profits increase of at least 20 per cent this year, in an effort to dampen speculation over European trading which had sliced 5 per cent off its share price by mid-morning.

Mr Philip Lowe, chairman, said the fall in the share price - which finally closed 16p lower at 339p - following his comments over the severity of the European downturn had been unjustified upon close examination of the interim results published yesterday.

"The statement, read in totality, should not be regarded as pessimistic... realistic, yes, but not pessimistic," Mr Lowe said.

He said the UK group, which derives more than 90 per cent of its sales from abroad, had come through the worst of the European recession. "We think we are through the bottom."

As a result, he said, "I would be disappointed if we didn't

advance pre-tax profit by 20 per cent for the year as a whole."

The group announced a 17 per cent improvement in interim pre-tax profits to £5m, largely due to the effects of a weaker pound. Sales for the six months to June 30 were ahead 15 per cent at £55.8m. Stripping out exchange rate movements, pre-tax profits were marginally ahead at £5.4m on sales down £400,000 at £50.4m.

Mr Lowe said the group had suffered a particularly difficult first quarter, when price cutting of up to 20 per cent had seriously depressed margins in the textile dyes business. However, prices had stabilised by the second quarter, and the trend was expected to continue in the second half.

Yorkshire had achieved "prodigious growth" in both Australia and the US, Mr Lowe said, while sales in the UK increased as the group penetrated new markets.

The group expected further growth in 1994, as the five-year



Philip Lowe: through the worst of the recession.

£42m capital expenditure programme launched in 1991 begins to feed through. So far this year Yorkshire had spent £5.8m on increasing capacity, 15 more per cent than last year.

Earnings per share, restated

to reflect the £24m rights issue in March, rose by 8 per cent to 9.8p.

The interim dividend is increased to 2.6p (2.5p).

COMMENT

The lemming-like race away from Yorkshire which pushed the share price over the edge may have been slightly exaggerated. Few can find fault with the management or the investment programme, which promises to increase capacity significantly by 1994. The real problem appears to lie both in the short-term and in the sector as a whole, which shows no sign of recovery in the latter half of the year. Yorkshire's warning merely reinforced comments made by its colleagues earlier this year. Forecasts are for a near-30 per cent rise in profits this year to £13m, albeit on the back of currency gains. The rather demanding prospective p/e of 18 falls to a slightly more reasonable multiple of 15 next year on profits of £14.5m.

Advance for two building societies

By Philip Coggan, Personal Finance Editor

TWO MEDIUM-sized building societies yesterday reported improvements in their profits for the first six months of the 1993 year.

An rise in margins helped the Skipton increase its interim profits from £845,000 to £1.17m pre-tax. Net interest receivable rose from £21.7m to £24.1m, thanks to a reduction in the society's wholesale funding.

Operating profits rose by 14.5 per cent, from £18.6m to £21.2m.

The society said that the number of mortgages in arrears, including repossession, fell by 15 per cent from the end of 1992. However, the society's bad debt provision fell only slightly from £17.9m to £17.1m.

Mr Ron McCormick, finance director, said that, "because of an increase in provisions against commercial loans."

Assets fell slightly from the year end level of £3.01bn to £2.98bn.

Mr John Goodfellow, chief executive, said: "Our objectives remain to improve asset quality, retain our cost-effectiveness and maximise non-interest income. The outlook for the housing market remains cautious, but the society is now well positioned for a period of steady growth in performance."

Meanwhile, the Coventry Building Society announced a 10.2 per cent increase in interim pre-tax profits to £13.2m.

The society said that its £4.2m provision for mortgage losses, while higher than the £3.6m recorded in the first half of 1992, was much lower than the second half's £10.1m provision.

The results also included an exceptional debit of £841,000 reflecting the costs involved in a restructuring of the company's management.

Net interest receivable was £25.6m (£23.8m) and operating profits rose by 17.1 per cent to £18.1m. The society's total assets were £2.82bn, compared with £2.7bn at the end of 1992.

Mr Martin Ritchey, Coventry's chief executive, said: "It is envisaged that as the long awaited upturn in the housing market takes effect, the society's lending activity will continue to expand."

will have a value of £30.7m and BZW intends to sell them through a strike price auction, open to member firms of the Stock Exchange and to its own institutional clients.

STAKIS is raising £8m by a placing of 18m shares at 43p. Of the proceeds, £5.8m will be used to buy a 4-star 128-room hotel in York, which at present is managed by Holiday Inns (UK). The balance will be used for other acquisitions.

TUSKAR RESOURCES has disposed of its entire interest in the Coplex Agreements to a group of investors represented by ICG Corporate Finance. Tuskar received £11m (£940,000) plus 6.5m freely tradeable shares in Coplex Resources, the Australian exploration company, valuing the total sale proceeds at about £23m.

Warning from Sherwood Computer

By Paul Taylor

SHARES IN Sherwood Computer Services lost almost a third of their value yesterday after the group warned that its first-half profits would be "substantially below" those for the same period last year.

The shares, which reached a five-year high of 550p at the end of February but have since dropped sharply, fell by a further 63p yesterday after the profits warning to close at 145p.

The group, which has developed specialist software for the insurance and housing finance markets, blamed the expected profit downturn on "the well publicised difficulties in the Lloyd's market" and uncertainties surrounding local government financing.

Last year, the group reported pre-tax

profits of £1.75m for the six months to June 30, bolstered by lower interest costs and a £222,000 exceptional credit which offset a £200,000 charge related to earlier difficulties in the Lloyd's insurance market.

The 1993 interim results have been brought forward and are now expected to be announced later this month.

Mr Richard Guy, chairman, said the shortfall was largely attributable to the problems in the Lloyd's market which have resulted in reorganisations and contractions of agencies and the closure of syndicates. In particular, Sherwood has been heavily affected by the reorganisation at Stange, the largest Lloyd's managing agency.

Mr Guy said this, together with the general uncertainty in the market, had

resulted in a "drastic reduction" in software licence revenues at a time when Sherwood was customising its Sceptre software to meet the requirements of Stange.

Similarly, he said uncertainties in local government financing caused by the replacement of the community charge with council tax had created a difficult environment for sales of Threshold, Sherwood's public sector housing software product.

Despite the setback, directors said they remained positive about the group's prospects for the remainder of the year.

"Substantial new contracts have been won which will have a positive effect in the second half and the company's finances remain sound," they said.

Queens Moat sets date for annual meeting

Queens Moat Houses, the hotel group which is in talks with its banks about refinancing its £1bn of debt, said yesterday it would hold its annual meeting on August 26.

However, because it would be unable to prepare accounts by that date, the meeting would be adjourned after "having considered such business as it is able to" and reconvened when the accounts were available.

The group said recent valuation work showed "a significant distinction" in its assets since December 31 which could result in a breach of its borrowing powers.

A resolution to amend the borrowing powers would be put to the annual meeting.

Law Debenture net assets rise

Law Debenture Corporation, the investment trust, increased its net asset value by 11.5 per cent to 574.5p in the six months to June 30.

Net profits for the half year rose from £2.1m to £2.27m and earnings per share increased to 9.99p (9.26p).

The interim dividend is stepped up to 6.5p (6.25p), a rise of 4 per cent.

The board said that, subject to unforeseen circumstances, the final dividend would not be less than last year's 12p.

Hughes Aircraft sues GEC for \$185m over radar system award

HUGHES Aircraft of the US is suing GEC for \$185m (£124m) over the hotly-contested award of the radar system for the European Fighter Aircraft in 1990. Hughes claims that GEC misappropriated information and breached obligations to Hughes.

The case centres on GEC's £10m purchase of the radar division of Ferranti in January 1990. At the time, GEC was part of a consortium bidding for the EFA radar contract,

using a Hughes radar system, the MSD 2000. The rival bidder was a consortium using a Ferranti system, the ECR 90.

At the start of January 1990, press reports suggested that the Ferranti consortium was ahead in the race, but that the European governments awarding the contract were nervous of Ferranti's financial condition after the massive fraud it had suffered through acquiring International Signal and Control of the US. GEC's purchase

of the Ferranti business later that month had the effect of guaranteeing its financial standing. The contract was awarded to GEC/Ferranti in May of that year.

The Hughes suit, disclosed in GEC's latest report and accounts, also seeks a royalty on sales of radar designed by GEC subsidiaries from the alleged misappropriation of information. The case is contested by GEC, which is counter-claiming for over \$5m.

NEWS IN BRIEF

BURMAH CASTROL is to increase its holding from 40 per cent to 51 per cent in Castrol India. The company plans to subscribe to some 3.5m new shares of Rs10 each, paying a premium of Rs100, at a total cost of Rs350m (£24.3m). The proposal will be put to an AGM in Bombay on September 2.

GARTMORE EMERGING Pacific Investment Trust: Net asset value at June 30 1993 was 112p (81.5p) per share, or 104p (78.6p) assuming warrants exercised. Net revenue for six months came to £98,000 (£70,000) and earnings per share 0.15p (0.11p). Gross revenue was £768,000 (£471,000).

GREENALLS GROUP, the pubs and hotels company, has received an 85 per cent acceptance in respect of its ordinary offer for JA Devenish, the west

country pubs group. The offer has now been declared unconditional. Acceptances were received in respect of 47.24m Devenish shares, which included 8.07m shares for the cash alternative (4.7 per cent) which will be satisfied by the sale of 8.32m new Greenalls shares.

LIFE SCIENCES International has acquired the business and trading net assets of Memphis Biomedical Services Inc for \$415,000 (£275,000) cash and the assumption of debt to a maximum of \$350,000. Further payments of up to \$700,000 may also be made.

MORAN HOLDINGS has received acceptances in respect of 5.44m shares (80.97 per cent) in its recent rights issue.

MORRIS ASHBY has received valid applications in respect of

1.41m new ordinary shares at 138p apiece, amounting to 91 per cent of the open offer.

NATIONAL WESTMINSTER Bank is selling retail banking assets and liabilities of NatWest Australia Bank in Sydney, Melbourne and Brisbane to the State Bank of New South Wales for an undisclosed sum.

PENNY & GILES, a Bowthorpe subsidiary, has won an order from Bell Helicopter Textron of Canada to supply 100 solid state cockpit voice and flight data recorders. Initial value of the contract is \$2m (£1.3m).

RTZ, BZW Securities has invited bids for the shares it has agreed to acquire under its cash offer in respect of RTZ's enhanced interim scrip dividend alternative. The shares

will have a value of £30.7m and BZW intends to sell them through a strike price auction, open to member firms of the Stock Exchange and to its own institutional clients.

STAKIS is raising £8m by a placing of 18m shares at 43p. Of the proceeds, £5.8m will be used to buy a 4-star 128-room hotel in York, which at present is managed by Holiday Inns (UK). The balance will be used for other acquisitions.

TUSKAR RESOURCES has disposed of its entire interest in the Coplex Agreements to a group of investors represented by ICG Corporate Finance. Tuskar received £11m (£940,000) plus 6.5m freely tradeable shares in Coplex Resources, the Australian exploration company, valuing the total sale proceeds at about £23m.

NEW ISSUES August 3, 1993



\$700,000,000

5.35% Debentures

Dated August 10, 1993 Due August 12, 1998

Series SM-1998-P Cusip No. 31359C AA3

Callable on or after August 12, 1996

Price 100%

\$700,000,000

6.25% Debentures

Dated August 10, 1993 Due August 12, 2003

Series SM-2003-F Cusip No. 31359C AB1

Callable on or after August 12, 1998

Price 99.78125%

The debentures of August 12, 1998 are redeemable on or after August 12, 1998 and the debentures of August 12, 2003 are redeemable on or after August 12, 1998. The debentures are redeemable in whole or in part at the option of the Corporation at any time (and from time to time) at 100% of the principal amount redeemed plus accrued interest thereon to the date of redemption.

The debentures are the obligations of the Federal National Mortgage Association, a corporation organized and existing under the laws of the United States, and are issued under the authority contained in Section 304(b) of the Federal National Mortgage Association Charter Act (12 U.S.C. 1716 et seq.).

The debentures, together with any interest thereon, are not guaranteed by the United States and do not constitute a debt or obligation of the United States or of any agency or instrumentality thereof other than Fannie Mae.

This offering is made by the Federal National Mortgage Association through its Senior Vice-President-Finance and Treasurer with the assistance of a nationwide Selling Group of recognized dealers in securities.

Debentures will be available in Book-Entry form only. There will be no definitive securities offered.

Linda K. Knight

Senior Vice President and Treasurer

3800 Wisconsin Avenue, N.W., Washington, D.C. 20016

This announcement appears as a matter of record only.

COMPANY NOTICES



Buffelsfontein Gold Mining Company Limited

(Incorporated in South Africa)

Beatrix Mines Limited

(Incorporated in South Africa)

Issue of 9 million Beatrix ordinary shares to Buffelsfontein ordinary shareholders as a consequence of the variation of the rights attached to the cumulative preference shares in Buffelsfontein ("the preference shares")

Background

On 23 August 1983, Buffelsfontein and Beatrix entered into an agreement in terms of which Buffelsfontein acquired the assets and mining lease pertaining to the Beatrix Mine from Beatrix, with effect from 1 July 1983, in exchange for the issue to Beatrix of the preference shares.

The preference shares were issued on the terms, inter alia, that Beatrix is entitled to an 84% participation in Beatrix Mine's net distributable income. Accordingly, Buffelsfontein ordinary shareholders are entitled to participate indirectly in 16% of Beatrix Mine's net distributable income ("the arrangement").

The incidental purpose of the arrangement was to utilize Buffelsfontein's taxable income to deduct Beatrix Mine's capital expenditure, thereby assisting in the funding of the Beatrix Mine by improving its cash flow and, at the same time, providing Buffelsfontein with the benefit of participating in the income of Beatrix Mine.

Proposal

UAL Merchant Bank Limited ("UAL") is authorised to announce that the directors of Buffelsfontein and Beatrix have proposed that the arrangement be varied, with a view to simplifying the existing financial structure of both companies.

Subject to the conditions precedent below, Beatrix will issue 9 million new Beatrix ordinary shares to Buffelsfontein ordinary shareholders, equal to 81.818 new Beatrix ordinary shares for each 100 Buffelsfontein ordinary shares, as a consequence of Buffelsfontein ordinary shareholders foregoing their indirect right to 16% of Beatrix Mine's net distributable income ("the transaction").

The new Beatrix ordinary shares will be issued in accordance with the transaction will rank pari passu in all respects with the existing Beatrix ordinary shares, save that they will not participate in Beatrix's final dividend to be declared in respect of the financial year ending 31 August 1993.

The directors of Buffelsfontein believe that the Buffelsfontein ordinary shareholders will benefit by receiving a direct and tradable interest in Beatrix, through the issue by Beatrix of the new Beatrix ordinary shares, in lieu of their 16% indirect participation in Beatrix Mine's net distributable income in terms of the arrangement.

The directors of Beatrix believe that the removal of the 16% indirect participation by Buffelsfontein ordinary shareholders in Beatrix Mine's net distributable income, resulting in Beatrix consequently receiving 100% of Beatrix Mine's net distributable income, will simplify the financial structure of Beatrix. The directors also believe that the transaction will enhance the tradability of Beatrix's ordinary shares.

Financial effects of the transaction on Buffelsfontein ordinary shareholders.

Earnings and dividends

Assuming that the transaction had been effective throughout Buffelsfontein's financial year ended 30 June 1992 and based on the consideration of 81.818 new Beatrix ordinary shares received by Buffelsfontein shareholders for each 100 Buffelsfontein ordinary shares, the effect on earnings and dividends for a Buffelsfontein ordinary shareholder would have been as follows:

	Before (cents)	After (cents)	Increase (cents)	Increase (%)
Earnings per share	196	307	11	5.6
Dividend per share	190	301	11	5.8

Tangible net asset value

The transaction would have had no effect on the tangible net asset value attributable to a Buffelsfontein shareholder.

Opinion on the transaction

UAL considers the terms of the transaction to be fair and reasonable to Buffelsfontein ordinary shareholders.

Financial effects of the transaction on Beatrix

Had the transaction been effective throughout Beatrix's financial year ended 31 August 1992, the effect of the transaction on Beatrix's earnings, dividends and tangible net asset value would have been as follows:

	Before (cents)	After (cents)	Decrease (cents)	Decrease (%)
Earnings per share	70.0	68.6	1.4	2.0
Dividend per share	70.0	68.6	1.4	2.0

Tangible net asset value

The transaction would have had no effect on the tangible net asset value attributable to a Beatrix shareholder.

Conditions precedent

The conditions precedent to the implementation of the transaction are, inter alia:

- the necessary approval being obtained from the South African Reserve Bank (Exchange Control Division);
- the necessary approvals by The Johannesburg Stock Exchange ("the JSE") and the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the LISE") of all documentation and the granting by the JSE and the LISE of a listing for the new Beatrix ordinary shares to be issued in terms of the transaction;
- the holder of the preference shares, namely Beatrix, giving its sanction to the variation of the rights attached to the preference shares (i.e. to increase the participation of the preference shares in the net distributable income of Beatrix Mine from 84% to 100%);
- the holders of the Buffelsfontein ordinary shares giving their approval to the variation of the rights attached to the preference shares at a general meeting to be convened for that purpose;
- the holder of the preference shares and the holders of the ordinary shares, in Buffelsfontein, passing the special resolution necessary to effect the variation of the rights attached to the preference shares, as contained in the articles of association of Buffelsfontein, at a combined general meeting of the holder of the preference shares and the holders of the ordinary shares to be convened for that purpose; and
- those of the aforementioned resolutions which are special resolutions being registered by the Registrar of Companies.

Last day to register

A further announcement will be made as soon as possible giving the last day to register as an ordinary shareholder of Buffelsfontein in order to participate in the transaction and to receive the new Beatrix ordinary shares.

Circular

A circular to Buffelsfontein shareholders giving full information on the transaction and containing notices convening the required meetings is being prepared and will be despatched to Buffelsfontein shareholders as soon as possible. The circular will also be posted to Beatrix shareholders for information purposes only.

Johannesburg
4 August 1993

NOTICE OF REDEMPTION

To Holders of

6 1/2% Convertible Debentures Due 2003

of

The Goodyear Tire & Rubber Company

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of that certain Indenture, dated as of July 7, 1983 (the "Indenture"), between The Goodyear Tire & Rubber Company ("Goodyear") and Chemical Bank, the successor by merger to Manufacturers Hanover Trust Company, as Trustee (the "Trustee"), pursuant to which Goodyear issued US\$100,000,000 of principal amount of 6 1/2% Convertible Debentures Due 2003 (the "Debentures"), each a "Debenture".

1. All of the outstanding Debentures will be redeemed by Goodyear on August 18, 1993 (the "Redemption Date") at a redemption price of 101% of the principal amount of each Debenture (the "Redemption Price"), together with accrued interest of 6 1/2% on the principal amount of each Debenture from July 7, 1993 to, but not including, the Redemption Date, which accrued interest will be equal to US\$38.15 per US\$50,000 Debenture. The total amount payable on the Redemption Date, including the Redemption Price and accrued interest, will be US\$58,985.15 per Debenture.
2. On the Redemption Date, the Redemption Price and accrued interest (as specified above) will be due and payable on each Debenture to the surrender thereof, together with all of the coupons representing thereon which mature after the Redemption Date, to any of the Paying Agents at the locations specified below. If any Debenture presented for redemption or conversion shall not be accompanied by all appropriate coupons maturing after the Redemption Date, the Redemption Price for such Debenture will be reduced by an amount equal to the face amount of all such maturing coupons.
3. Interest shall cease to accrue on all of the Debentures on and after the Redemption Date.
4. The Debentures may be converted into the Common Stock of Goodyear ("Goodyear Common Stock") at a Conversion Price equal to US\$40.12 (aggregate principal amount of Debentures for each share of Goodyear Common Stock through the date of issuance on the Redemption Date. At the close of business on the Redemption Date the right to convert the Debentures will terminate.
5. The Debentures may be surrendered for redemption or conversion into Goodyear Common Stock to any of the following Paying and Conversion Agents at the following locations:

Chemical Bank
(Formerly Manufacturers Hanover Trust Company)
180 Strand
London WC2R 1EX
England

Bank of Montreal
1000 Avenue de la Monnaie
B-100 Brussels
Belgium

Kredietbank S.A. Luxembourg
45 Boulevard Royal
L-1025 Luxembourg
The Grand Duchy of Luxembourg

The Goodyear Tire & Rubber Company

APPLICATION FOR LISTING BY BAKYRCHIK GOLD PLC

This notice is issued in compliance with the requirements of

the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any securities.

Application has been made to the London Stock Exchange for the Ordinary Shares of 10p each of Bakyrchik Gold PLC to be admitted to the Official List. It is expected that dealings in such shares will commence on 9th August, 1993.

BAKYRCHIK GOLD PLC

has reported a London and registered number 2811184

7,500,000 new Ordinary Shares of 10p each at 120p per share by Williams de Broë PLC

Williams de Broë PLC

As at 31 July 1993

2,000,000 20,000,000 Ordinary Shares of 10p each (fully paid)

50,000 50,000 Redeemable Preference Shares, £50 per share (fully paid)

Business

The business of the Company is to operate the Bakyrchik gold mine in north eastern Kazakhstan in a joint venture with the Kazakhstan Government.

Listing particulars relating to the Company have been approved as required by the listing rules made under section 102 of the Financial Services Act 1986 and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) from the Company's Announcements Office at the London Stock Exchange, Capital Court entrance, 100 Raffles Avenue, London EC2A 4DD, by collection only up to and including 6th August, 1993 and up to and including 2nd August, 1993 from:

Corporate Finance Department
Williams de Broë PLC,
6 Broadgate,
London EC2M 2BP

Registered Office:
Williams de Broë PLC,
165 Queen Victoria Street,
London EC4V 4DD.

4th August, 1993

APPOINTMENTS

ADVERTISING

appears every Wednesday &

INVESTMENT TRUSTS - Cont.**INVESTMENT TRUSTS - Cont.**[illegible]

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Investment Trust	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	5
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● FT Chyline Unit Trust Prices are available over the telephone. Call the FT Chyline Help Desk on (071) 673 4378 for more details.

品 質 良 好

[illegible][illegible][illegible][illegible][illegible]

Commodity		Unit		Month		Year	
Wheat	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Barley	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Oats	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Rye	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Tritic	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Flour	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Feed	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Hay	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Grain	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Seed	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Oil	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Meat	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Butter	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Eggs	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Wool	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Leather	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Timber	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Coal	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Iron	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Steel	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Aluminum	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Copper	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Gold	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Silver	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Platinum	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Palladium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Rhodium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Iridium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Osmium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Vanadium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Niobium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Titanium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Zirconium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Hafnium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Barium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Strontium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Calcium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Magnesium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Sodium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Potassium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Lithium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Beryllium	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Aluminum	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Silicon	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Carbon	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Nitrogen	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00
Oxygen	100 bushels	1.00	1.00	1.00	1.00	1.00	1.00

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	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1
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Company		2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	15
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1. The first step is to identify the problem. In this case, the problem is that the company is not meeting its sales targets.

2. The second step is to analyze the data. This involves looking at the sales figures and identifying the areas where the company is falling short.

3. The third step is to develop a plan. This involves creating a strategy to address the identified issues and improve sales performance.

4. The fourth step is to implement the plan. This involves putting the strategy into action and monitoring progress.

5. The fifth step is to evaluate the results. This involves comparing the actual sales figures to the targets and assessing the effectiveness of the plan.

6. The sixth step is to make adjustments. This involves making changes to the plan as needed to ensure that the company is on track to meet its targets.

7. The seventh step is to report on the results. This involves providing a summary of the findings and recommendations to the management.

8. The eighth step is to follow up. This involves ensuring that the plan is being implemented correctly and that the company is continuing to improve its sales performance.

9. The ninth step is to review the process. This involves reflecting on the entire process and identifying areas for improvement.

10. The tenth step is to conclude. This involves summarizing the key findings and recommendations and providing a final report to the management.

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administrative costs, including commission paid to intermediaries. This charge is included in the net price of the securities.

CANCELLATION PRICE: The minimum redemption price. The maximum spread between the offer and bid prices is determined by a formula laid out by the government. In practice, most unit trust managers quote a small

TIME: The time sheet alongside the fund manager's name is the date of the unit trust's subscription period while another date is indicated by five symbols alongside the individual unit trust name. The symbols are as follows: (P) - 9:00 AM to 11:00 hours; (A) - 1:01 to 1:40 hours; (M) -

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Reference	123456789101112131415161718192021222324252627282930313233343536373839404142434445464748495051525354555657585960616263646566676869707172737475767778798081828384858687888990919293949596979899100
Reference	123456789101112131415161718192021222324252627282930313233343536373839404142434445464748495051525354555657585960616263646566676869707172737475767778798081828384858687888990919293949596979899100
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Company	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600</
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Financial Services [0265] 581212 [0265] 581212 [0265] 581212

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BERMUDA (SIB RECOGNISED)

Price for closing Aug 3			
Lloyd George Management			
41 Cedar Ave., Hamilton, N.Y.	5	803.94	843.64
Most Success Aug 2			
Newport Investment Management			
73 First Street, Hamilton, Bermuda			
US, 0194 725851			Germany: 0890 7414
Newport Selection Fund Ltd			
Investment Plus Inc., 3	1	1.8143	+0.002
Investment Plus Inc., 1	1	1.3297	+0.001
Newport International Management			
Investment Plus Inc., 3	1	2.7547	+0.003 792
Investment Plus Inc., 1	1	2.5083	+0.003
Orion Fund Limited			
6 Front St., Hamilton, N.Y.			
Open Jan 30		12.94	809 286 40

Int Days	Cash Price	Bid Price	Offer Price	+ or -	Yld %
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Guinness Filippi P&I Managers (Guernsey) Ltd
PO Box 250, St Peter Port, Guernsey G481 7127

[illegible]

Black Capital Mngt (Europe) Ltd			
New Generation F1	524.12	24.48	
Global Index Fund	72618	2042	

[illegible]

AAM Fund Management Ltd Inc	CRA 9678 7 8270 830 .
Artistic Terrace, Dublin 2	
AAM Americanos Inc.	CRA 9678 7 8270 830 .
100-100 Ave	

[illegible]

Technology II	12.47	12.99
Technology III	12.47	12.99
Technology IV	12.47	12.99
Technology V	12.47	12.99

[illegible]

Japan	\$10.70	13.01	mid	us
South	\$10.78	11.42	us	us
Phil	\$10.24	10.88	us	us
Spring Japan	\$12.12	12.72	us	us

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WORLD STOCK MARKETS

ASIA			EUROPE			AMERICA		
Stock	High	Low	Stock	High	Low	Stock	High	Low
JAPAN								
Nikkei 225	12,100	12,050	DAX	1,850	1,840	S&P 500	2,850	2,840
TOPIX	1,200	1,190	FTSE 100	2,100	2,090	NYSE	1,200	1,190
EUROPE								
London	2,100	2,090	Frankfurt	1,850	1,840	Paris	1,850	1,840
Amsterdam	1,850	1,840	Berlin	1,850	1,840	Rome	1,850	1,840
AMERICA								
NYSE	1,200	1,190	NASDAQ	1,200	1,190	AMEX	1,200	1,190
NYSE	1,200	1,190	NYSE	1,200	1,190	NYSE	1,200	1,190

CANADA			AFRICA			OCEANIA		
Stock	High	Low	Stock	High	Low	Stock	High	Low
CANADA								
TSE 300	4,500	4,450	ASX 200	1,200	1,190	NZX 50	1,200	1,190
AFRICA								
JSE 100	1,200	1,190	FTSE	1,200	1,190	FTSE	1,200	1,190
OCEANIA								
ASX 200	1,200	1,190	NZX 50	1,200	1,190	ASX 200	1,200	1,190

ASIA			EUROPE			AMERICA		
Stock	High	Low	Stock	High	Low	Stock	High	Low
JAPAN								
Nikkei 225	12,100	12,050	DAX	1,850	1,840	S&P 500	2,850	2,840
TOPIX	1,200	1,190	FTSE 100	2,100	2,090	NYSE	1,200	1,190
EUROPE								
London	2,100	2,090	Frankfurt	1,850	1,840	Paris	1,850	1,840
Amsterdam	1,850	1,840	Berlin	1,850	1,840	Rome	1,850	1,840
AMERICA								
NYSE	1,200	1,190	NASDAQ	1,200	1,190	AMEX	1,200	1,190
NYSE	1,200	1,190	NYSE	1,200	1,190	NYSE	1,200	1,190

CANADA			AFRICA			OCEANIA		
Stock	High	Low	Stock	High	Low	Stock	High	Low
CANADA								
TSE 300	4,500	4,450	ASX 200	1,200	1,190	NZX 50	1,200	1,190
AFRICA								
JSE 100	1,200	1,190	FTSE	1,200	1,190	FTSE	1,200	1,190
OCEANIA								
ASX 200	1,200	1,190	NZX 50	1,200	1,190	ASX 200	1,200	1,190

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FINANCIAL TIMES

FAR MORE THAN FINANCE.

4 pm close August 3

TECHNOLOGY THAT WORKS FOR LIFE

Samsung Passino TV



Flat Square Tube
NTSCM Digital Stereo
Well-Shaped

SAMSUNG
ELECTRONICS

Stocks										Stocks												
Adv.	Ret.	High	Low	Last	Chg.	Vol.	High	Low	Last	Chg.	Adv.	Ret.	High	Low	Last	Chg.	Vol.	High	Low	Last	Chg.	
Adv.	0.32	15	845	184	172	10					Stock	0.25	10	845	184	172	10					
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